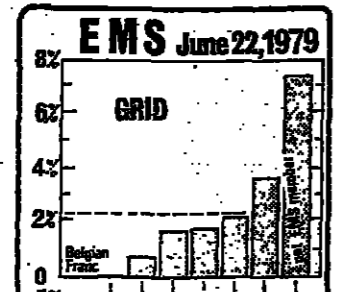


NEWS SUMMARY

BUSINESS

More support for weak dollar

BELGIAN franc and Danish kroner remained weak in the European Monetary System...



Mr. Hassan Nazih, the Chairman of the National Iranian Oil Company (NIOC)...

Iran has made clear it supports a consolidation of the surcharges imposed by different OPEC members...

Since the beginning of this month the official selling price for Iranian light has been \$18.47...

GROCERY prices continued to rise sharply during June, and the FT Grocery Price Index increased by 2.1 per cent...

VENTURE CAPITAL of \$4m is being sought from City institutions for development and commercial production of airships in Britain...

EEC to overhaul shipping rules

EEC has begun moves to overhaul the activities of shipping conferences: draft regulations would impose restrictions on pricing policies of shipping conferences...

SIR HAROLD WILSON will call for substantial additional changes in tax rules for international showbusiness personalities when he presents his film industry action committee report this week...

NORTHERN IRELAND Under-Secretary of State, Mr. Giles Show, has warned that there would be a limit to Government assistance to the State-owned Harland and Wolff shipyard unless productivity improved...

CIVIL SERVICE scientists and technicians are being called out on strike from today at selected Government establishments in support of better pay...

RAILMENS' union is likely to approve a pay claim for increases of more than 30 per cent in the basic rate of £49...

Iran to back \$20 a barrel for crude at OPEC meeting

BY ANDREW WHITLEY IN TEHRAN & RICHARD JOHNS IN GENEVA

On the eve of the OPEC ministerial conference in Geneva, Iran has indicated it will be supporting a substantial rise in the basic export price of crude to more than \$20 a barrel...

The new price will take into account the three rounds of surcharges Iran has applied since April, which have taken its present price for Arabian light crude to \$18.47.

The Iranian demand is in line with the general OPEC consensus - with only Saudi Arabia at present dissenting - that surcharges imposed by member states since the beginning of April should be consolidated and increased in a basic, unified price of \$20 per barrel at least.

Mr. Hassan Nazih, the Chairman of the National Iranian Oil Company (NIOC) was reported in the Persian language daily Ayandegan yesterday as saying "most" other OPEC members favoured the \$20 figure...

Iran has made clear it supports a consolidation of the surcharges imposed by different OPEC members into a new unified price structure...

Since the beginning of this month the official selling price for Iranian light has been \$18.47, 27 per cent more than the \$14.55 Saudi Arabia has been charging during the second quarter for its equivalent (in terms of gravity) Arabian light "marker" crude...

British executive pay draws nearer foreign levels

ALTHOUGH British executives are still worse paid than most of their counterparts in other leading industrial countries, the gap has been narrowed sharply by recent cuts in income tax and the relative strength of sterling.

As in previous years the gap between the UK and other countries is widest in terms of gross pay, and narrowest in purchasing power. Though the UK is still cheaper than most countries, this advantage of purchasing power is reducing.

A CBI guide to West European living costs says the most expensive place to base a sales manager is Vienna. He might have to be paid £26,000 to meet these costs.

The CBI also says most UK pay settlements are producing rises of 10 per cent or more.

Wants a report by Employment Conditions Abroad, an information-gathering agency funded by other companies.

Last year only Canada and South Africa were shown as cheaper than the UK. This year Australia, Canada, Singapore, South Africa and the U.S. are cheaper - or about the same as the UK.

A comparison of three job levels - £9,600, £13,200 and £16,800 - with 12 other countries by ECA shows that the British executive is consistently worst paid.

In some instances the differences in gross pay are quite dramatic. At the equivalent job level to the £16,800 in the UK, the Swiss executive is paid over £30,000 and the West German £24,000.

But according to Employment Conditions Abroad, the gap between gross remuneration of the UK executive and average executive levels have narrowed by 10 per cent.

UK oil output reaches peak

By Kevin Done, Energy Correspondent

OIL PRODUCTION from the UK sector of the North Sea reached a new peak last month with output averaging 1.6m barrels a day...

The previous peak for North Sea production was in February, when output averaged slightly more than 1.5m barrels a day.

The UK is expected to reach net self-sufficiency in crude oil production in the second half of next year. More than 45 per cent of North Sea output is being exported, however, with the balance of UK needs met by imports of less expensive, heavier foreign crudes...

In the second half of the year, however, more North Sea oil might remain in the UK as the British National Oil Corporation renegotiates some existing contracts with overseas buyers to direct more crude sales to the home market.

Exploration

Apart from the growing contribution from the Ninian Field, the Occidental Group's Piper Field also showed a big increase in production last month, with output rising to an average of 307,000 barrels a day...

North Sea prices may be expected to rise again next month after new world increases to be decided by the Organisation of Petroleum Exporting Countries, meeting in Geneva tomorrow.

North Sea oil prices closely follow the levels set by OPEC's Continued on Back Page

Companies act to alter U.S. tax treaty

BY MICHAEL LAFFERTY

A GROUP of about 40 major British companies has launched a last-minute campaign to have the long-delayed UK-U.S. Double Taxation Treaty amended, to prevent the use of the controversial unitary tax system in the U.S.

The group, which includes BAT Industries, EMI, Reckitt and Colman, Bowater and Glaxo, is meeting at the House of Commons tomorrow.

If the campaign is unsuccessful, it is being suggested that one of the companies concerned may take its grievance to the U.S. Supreme Court, in the hope that unitary tax will be declared unconstitutional on the grounds that it hinders international trade.

Income

Under unitary taxation, companies are taxed on a proportion of their worldwide income, rather than on the more conventional basis of their local trading results.

The UK companies fear that five more states will adopt the same methods, while at least eight more states are said to be moving in the same direction.

The tax treaty was negotiated as long ago as 1975, with amendments in 1976 and 1977. As originally drafted, and approved by the Commons in 1977, the treaty prohibited the application of unitary tax to British companies trading in the U.S.

The ban on unitary tax turned into an issue of state versus federal rights in the U.S., which has delayed the implementation of the treaty...

A statement prepared by the British companies says that if the amended treaty is ratified, "unitary taxation will have been given a cloak of respectability, and there is no doubt that it will be taken as an example to be followed by other nations. There are indications that this is already the case."

banon gets

20 people were killed in Israeli jet attacks on targets in southern Lebanon according to hospital reports.

Lebanese commandos Israeli aircraft struck a road and side siding to a refugee camp of Sidon, and several villages near Tyre.

ck came shortly after blamed responsibility for the main attack in Tel Aviv's main square which killed two human quits Israeli talks. Page 2

ares veto

aledonian plans for tak return air fares European routes have cited by France, Belgium, Holland. Back Page

for killers

thorities have issued bs of 12 men in their those responsible for barracks massacre ago. More than 50 e died from the hall e-gun fire and hand Page 2

hallenge

leaders intend to Opposition Leader flagman's authority as signs to overhaul its bid to recover lost support. Back Page

e's offer

ompe offered to repay 0 gift of Liberal Party Jack Hayward last the money has been a bank account for ward to collect. Mr. solicitor Sir David aid. MPs to demand al explanation. Page 4

Somoza call

nisation of American ased, a resolution for the immediate m of Nicaraguan Anastasio Somoza mocratic government.

ees arrive

The Children Fund is nearly 300 Vietnamese die arriving at Gatwick wan, today in three re centres. In Malay, 2,800 of the refugees submitted to UN camps.

ours Bill

as Bonsor, Tory MP ich, is to introduce a embers' Bill on Wedh which would replace UK laws with licensing nlar to those on the

in jail

Prill, the suspected einhoff guerrilla, was inkfurt jail after her n from the UK where lived and worked for

Ulster Defence Reaidier was shot dead County Armagh home, under Sir Jack Cohen, in March, left nearly st of the sum will go fe and to charities. 40 people have died in entritis epidemic in north India. have devastated Bur-ineyards and spoiled 's wine prospects. Wimbledon champions this afternoon with £277,066 prize money, and birth of the tennis star, Page 15

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For latest Share Index: phone 01 246 8026

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Table with 2 columns: Page number and Article title. Includes 'Share Information', 'Sport', 'Technical Page', 'Today's Events', 'TV and Radio', 'UK News', 'Unit Trusts', 'World Econ. Ind.', 'World Trade'.



OVERSEAS NEWS

# Syria hunts for 12 men after Aleppo massacre

BY ROGER MATTHEWS IN CAIRO

THE SYRIAN authorities have issued the photographs of 12 men wanted in their hunt for those responsible for the massacre at an army barracks in which more than 50 cadets are believed to have died. Two of the wanted men are pictured in army uniform.

The death toll, originally given as 32, is understood to have risen as more cadets died from injuries received in the shooting at the artillery school in Aleppo nine days ago.

In official statements the authorities have blamed the extreme right-wing religious faction, the Muslim Brotherhood, which in contacts with journalists in Beirut over the weekend claimed that it was going to step up its violent campaign against the Damascus regime.

It is said in Beirut that the brotherhood held a secret congress in West Germany recently during which a programme of action was mapped out.

The murder of the cadets is said to have been masterminded by a Captain Ibrahim Youssef after he had been "bribed" by the brotherhood. Unconfirmed reports in Damascus say that the cadets were summoned to a meeting by Captain Youssef who told all Sunni Muslims to leave the hall. The remaining cadets were then cut down with machine-gun fire and grenades.

Those remaining are said to have been almost all Alawites, a minority group which represents about 13 per cent of the population and to which President Hafez Assad and other

senior Government and military leaders belong. As Alawite power and influence has increased under Assad, so the resentment of some Sunnis, who are the majority group in Syria, has mounted.

President Assad is believed to be anxious to contain Alawite anger at the killings and to avoid the possibility of spreading inter-denominational strife. The tragic example of Lebanon where Syria maintains a peace-keeping force of 26,000 is all too apparent to the Syrian leadership.

The President has been holding talks over the weekend with Colonel Moammer Gaddafi, the Libyan leader. The discussions are understood to have centred on further united Arab action against President Anwar Sadat of Egypt.

Mr. Assad is due to visit Moscow later this week for talks that are expected to cover the general Middle East situation, as well as his request for extra shipments of Soviet arms, which has been a source of contention between the two countries.

It is not yet clear whether Syria's sudden pre-occupation with domestic issues and Iraq's worsening conflict with the new regime in Iran will prove a serious distraction from their efforts at rapprochement.

Issan Hiyazi reports from Beirut: It is widely believed in the Lebanese capital that the Muslim Brotherhood committed the Aleppo massacre in an attempt to touch off an uprising which would halt the proposed Syrian-Iraqi union under the

leadership of a united Baath party. Two factions of the Baath party rule in the two countries. Both Syria and Iraq are ruled by factions of the party.

It is thought here that the brotherhood's action was aimed more against the Ba'ath Party than against the Alawites. The Party has been bitterly opposed by the brotherhood since the Ba'athists seized power in Damascus in 1963. Their coup ended a regime which had taken Syria out of union with Egypt and which was dominated by right-wing elements, including the Muslim Brotherhood.

Since then there has been a state of underground war between the brotherhood and the Ba'athists. Issam al-Attar, the 60-year-old leader of the brotherhood in Syria, escaped first to Lebanon, and eventually took up residence in West Germany.

Scrutiny of the names of cadets wounded in the Aleppo massacre and of their hometowns, as printed in the Syrian Press, suggest that they are mostly Sunnis and not Alawites. Observers believe the brotherhood wants to exploit the sectarian issue to achieve its objectives, especially resentment by the Sunni Muslim majority that many top posts in the armed forces and Government are in the hands of Alawites.

The brotherhood may also be preparing revolts in other Arab countries, hoping to ride the wave of Islamic resurgence that has swept the region following the Iranian revolution.

# Setback for Pakistan nuclear project

Pakistan's continuing efforts to acquire a nuclear fuel reprocessing plant have received a serious setback with the withdrawal of the last of the French technicians advising on its construction at Chashma, south west of Islamabad, Chris Sherwell reports from Islamabad.

Although the move was foreshadowed last year, after U.S. intervention appeared to have won an end to the project, construction has since gone ahead rapidly. With the departure of two French engineers last week, co-operation is effectively at an end and the plant is now likely to be subjected to delays.

# China refugee move

About 16,000 Chinese troops are now reported to be stationed on the Hong Kong border to stop illegal immigrants from crossing into the colony. Reuter writes from Hong Kong. Meanwhile Malaysia has relaxed somewhat in its tough policy towards Indochina refugees by deciding to admit to official UN camps about 2,500 of the Vietnamese stranded on its beaches.

AP adds from Geneva that Mr. Paul Harting, the UN High Commissioner for refugees, has urged Malaysia to immediately stop preventing Vietnamese refugees from coming ashore while in Hong Kong the first British troops to help the colony stem the flow of illegal Chinese immigrants arrived yesterday.

# Vietnam assures Thais

Vietnam gave assurances at the weekend that it would not encroach on Thai territory. Reuter reports from Bangkok. In Anchorage, Alaska, President Carter said Soviet leader Leonid Brezhnev has assured him that the Soviet Union would not establish military bases in southern Vietnam.

# Sadat offer to Shah

President Anwar Sadat of Egypt has asked Parliament to pass a resolution allowing the exiled Shah of Iran and his family to take refuge in Egypt. Reuter reports from Cairo. The Shah, who was Mr. Sadat's guest after he left Iran in January is now in Mexico.

# New Soviet 'Concorde'

A new version of the Tupolev-144, trouble-plagued Soviet counterpart of the Anglo-French Concorde, is reported to have made a successful supersonic flight to the Soviet Far East and the makers are ready to start mass production. Reuter reports from Moscow. The airliner was withdrawn from service last year after a crash.

# Peking economic plan

China plans to invest \$32bn this year in some 1,000 construction projects. Reuter reports from Peking. The New China News Agency, giving fresh details of the 1979 national economic plan at the weekend, said the projects would include 23 sugar refineries, seven paper mills, three cotton mills, five chemical fibre plants, eight coal bases, eight power plants and a cement works.

# DAVID LASCELLES reports on New York's driest weekend

# Tension in the petrol queues

NEW YORK has just gone through what was widely dubbed "the driest weekend of the year" - but because of petrol, not the weather.

The fuel shortage which began in California last month and crept eastwards, struck with full force at the end of last week. It sent the city reeling, despite the emergency measures that had been taken, including enforcement of the odd-even system whereby motorists can only buy petrol if their number plate is in the same odd-even category as the date.

Emotions began to run high on Thursday and Friday - as motorists tried to stock up for the weekend, only to find queues which began at 5 am and stretched for miles, in some cases. By Friday night, more than three quarters of the petrol stations in the area had run out, prompting the Automobile Club of New York, for the first time ever, to urge motorists to stay at home.

The few filling stations that did open on Saturday were scenes of confusion and, sometimes, violence. In Queens, cars

queued four deep for more than 10 blocks, with a wait of five hours. Tempers were frayed to the limit when garages started putting up prices, sometimes to \$1.50 a gallon. Only six months ago the average price was 80 cents.

An eerie weekend resulted, with roads and resorts almost deserted and central Manhattan unnaturally quiet. Trains were crammed as people made for the beaches.

Commuters are now facing the coming week with anxiety and there are few signs that the

situation will improve. Despite soothing messages from the authorities, few garages expect deliveries before mid-week. The Government is reluctant to use powers to command the oil companies to boost supplies, claiming that the situation is far more complex than the fuming motorists think.

The only glimmer of hope that the odd-even system did work in California. Once it initial panic was over, queues dwindled, petrol became more plentiful, and life returned nearly to normal.

# Foreign lending by banks slows

BY STEWART FLEMING IN NEW YORK

THE GROWTH of foreign lending by U.S. banks to public and private borrowers abroad slowed abruptly in 1978 according to the latest figures released jointly by the Comptroller of the Currency, the Federal Deposit Insurance Corporation and the Federal Reserve Board. But there was a significant rise in local currency lending overseas by U.S. banks, the study shows.

Analysts suggest that the slowing in cross-border and across-currency foreign lending and probably reflects the more cautious attitude of the banks to this business in a period when lending margins have continued to narrow and when loan demand in the U.S. has been strong. The explanation of the increase in local currency lending may reflect better lending margins in a number of foreign countries but also the

strength of demand for loans in countries like Brazil.

The bank regulators' figures cover claims on foreign residents held by all domestic and foreign offices of 129 U.S. banking organisations with significant foreign banking operations. They break up the lending by main categories: banks, public borrowers, and private borrowers.

The data shows that cross-border and non-local currency loans which are most closely associated with country risk, increased moderately in 1978 rising 12 per cent from \$194bn to \$217bn. Most of this growth, however, represented increased claims on banks and related offshore banking centres, claims on residents of developing countries that are not oil exporters amounted to 24 per cent of the total business with other banks accounting for \$116bn of the total.

foreign offices of U.S. banks increased by \$9bn in 1978 to a total of \$58bn. Most of the increases in both types of lending took place in the second half of the year.

The survey concentrated on data involving lending from a bank's offices in one country to residents of another country or lending in a currency other than that of the borrowers.

Of the total of \$217bn of these cross-border or cross-currency loans at end of 1978 claims of residents of Switzerland and the Group of Ten developed countries accounted for 42 per cent of the total, another 21 per cent represented claims on residents of "other developed countries" and "offshore banking centres," claims on residents of developing countries that are not oil exporters amounted to 24 per cent of the total business with other banks accounting for \$116bn of the total.

# Claim against Citibank dismissed

BY OUR NEW YORK CORRESPONDENT

A NEW YORK judge has ruled that Mr. David Edwards, a former Citibank employee, has no legal grounds for pursuing his \$14m wrongful dismissal suit against the bank.

Mr. Edwards' case had attracted international attention because of his allegations that Citibank manipulated its foreign exchange dealings so as to "park" its profits in favourable tax areas. He claimed that Citibank fired him because he tried to bring these alleged practices to light.

Justice Martin Evans of the New York Supreme Court ruled on Friday that Mr. Edwards had no formal contract with Citibank and no fixed term of employment. His claim that he was wrongfully dismissed therefore had no legal grounds, the judge said.

Citibank said it was gratified by the outcome. Mr. Edwards expressed disappointment but said he would consult his lawyers to see what further action could be taken.

Even if the Edwards' case rests there, it will have left its

mark on the foreign exchange industry, notably at Citibank, which is New York's leading bank.

His accusations led the bank to conduct a far-reaching investigation into its tax relations with European countries, which resulted in at least one case where the bank was found to have misrepresented its tax liability.

There were also fears in the banking community that the case would weaken public confidence in the foreign exchange business.

# Brazil's bond market curbed

BY DIANA SMITH IN RIO DE JANEIRO

BRAZIL'S National Monetary Council has taken steps to discipline activities of banks, brokers and other financial institutions on the treasury bond and bills market.

This market, in recent times, has been a field of heavy speculation, artificially forcing up interest rates on bonds and bill and keeping commercial and investment bank lending rates at over 55 per cent annually: a level that has contributed heavily to annual inflation now running at 45.9

per cent.

The Monetary Council has now banned financial institutions from overnight dealings on the open markets that are not covered by an institution's own assets.

In recent times, using a loophole in monetary legislation governing access by individuals or firms to the treasury bills they have purchased, financial institutions have regularly issued administrative cheques on one day, with clients' treasury bills (held at the Central Bank), not their own

bills or reserves, as backing.

These cheques, known as "athletic cheques" in common parlance, were written to pay for Central Bank of Bank of Brazil cheques issued to compensate for an institution's daily cash shortages or losses.

Hereafter, the Monetary Council states, if banks wish to cover a day's shortage or losses, they must back administrative cheques only with their own treasury bill. Furthermore, these bills must not have been negotiated previously.

# OAS calls for Somoza replacement

BY HUGH O'SHAUGHNESSY IN WASHINGTON

THE Organisation of American States has voted for the immediate and definitive replacement of the Somoza regime in Nicaragua, but its move late Saturday stopped short of calling for the dispatch of a military force to the central American republic as called for by Mr. Cyrus Vance, the Secretary of State.

In the face of broad Latin American opposition to the idea of a military force, the U.S. dropped its plan and co-sponsored Saturday's resolution which was ultimately only opposed by Nicaragua and Paraguay.

The motion also called for the installation in Nicaraguan territory of a democratic gov-

ernment to include the principal anti-Somoza forces, guarantee of respect for human rights and the holding of free elections as soon as possible.

Mr. Vance's project for the dispatch of troops ran into the opposition of virtually every government in the OAS, as neither the right-wing dictatorships which have been criticised by President Carter for their human rights abuses, nor the more broadly democratic states wanted to set a precedent for any future U.S.-sponsored military intervention in the hemisphere. Mexico, which has a long historical memory, was particularly opposed to the U.S. idea.

Countries such as Venezuela and Panama which have backed

the anti-Somoza forces fully were also concerned lest any OAS forces should act as a brake on the swift victory of the Sandinista guerrillas and the provisional government in Costa Rica with whom they are associated.

The vote in the OAS, a sharp diplomatic reverse for the Somoza regime, was deeply influenced by the television film of the killing of Mr. S.H.I. Stewart of the ABC-TV network by a uniformed member of the pro-Somoza national guard in Managua last week.

At the same time it is a big boost for the anti-Somoza provisional government which is now based in neighbouring Costa Rica but which hopes soon to proclaim itself in Nicaragua

territory controlled by the Sandinista guerrillas.

Grenada joined Panama in recognising the provisions government at the weekend and the anti-Somoza forces have high hopes that other large states will shortly extend recognition as well. Meanwhile from Nicaragua itself comes reports of fierce but inconclusive fighting between the national guard and the Sandinistas in a number of towns.

Reuter adds from Managua: The Nicaraguan government radio told citizens to abandon their homes in Managua's northeast suburbs held by Sandinista guerrillas as the Nicaraguan army launched a big bombardment against rebel positions.

# Weizman drops out of Israeli-Egyptian talks

By L. Daniel in Tel Aviv

MR. EZER WEIZMAN, the Israeli Defence Minister, has persuaded Mr. Menahem Begin, the Prime Minister, to drop him from the six-man Israeli team negotiating autonomy for the West Bank and Gaza Strip in talks with Egypt which start today.

Mr. Weizman and Mr. Begin healed the rift between them over this issue and over Mr. Weizman's opposition to the Eilon Moreh settlement on the West Bank at a meeting early yesterday.

Lower-level negotiators failed last week to agree on an agenda for the talks. But Dr. Joseph Burg, the Interior Minister who is leading the Israeli team said yesterday that the session should be able to get down to serious business. It is not clear whether Mr. Begin will meet his Egyptian opposite number, Mr. Mustafa Khalil.

Mr. Weizman argued that the negotiating committee was too large and that its composition does not work for harmony. One of its members is Mr. Ariel Sharon, the Agriculture Minister and the main advocate of the Eilon Moreh settlement. He is known to be opposed to the unyielding stance on autonomy adopted by the majority of the Cabinet.

# Renewed fighting likely in Iranian oil province

BY ANDREW WHITLEY IN TEHRAN

A RENEWAL of intercommunal fighting appears imminent in Iran's vital oil province of Khuzestan. A big march planned for today from Abadan to Khorramshahr, two adjacent cities at the head of the Gulf, could provide the spark, after mounting tension in recent days.

Disturbances have taken place in Khorramshahr and the inland oilfields, capital of Ahwaz since Thursday. Several acts of sabotage have also occurred, including the burning of a warehouse in Khorramshahr.

The newspaper, Ettelaat, reported the arrest yesterday of six "Iraqi spies," said to have

been behind the Khuzestan disturbances. They were detained by revolutionary guards while travelling between Khorramshahr and Ahwaz by road, and were said to have been planning acts of sabotage in Abadan.

The revolutionary guards are also reported to have captured six other "troublemakers" in Ahwaz and to have seized 16 automatic weapons and large amounts of ammunition.

Travellers returning to Tehran from Khuzestan say weapons are continuing to come across the nearby Iraqi border for the already well-armed dissident Arabs.

# Afghan capital rocked by anti-regime protests

BY CHRIS SHERWELL IN ISLAMABAD

VIOLENCE erupted in the heart of the Afghan capital, Kabul, at the weekend when anti-government demonstrations were put down by Mr. Nur Mohamed Taraki's pro-Soviet regime. Scores of people were said to have been injured before an uneasy calm was restored.

On Saturday tanks were on guard at the airport, the new

party and Government headquarters, key Government ministries and the Soviet embassy. Helicopters and aircraft flew overhead, some of them dropping pamphlets. Road blocks were set up and Soviet advisers were seen on the street with two-way radios. Shooting was reported from inside the palace of the people, formerly the presidential palace.

# IRISH DISTILLERS GROUP LIMITED

## INTERIM STATEMENT for the half-year ended 31 March 1979

The Board of Directors announces the following unaudited consolidated results for the half-year ended 31 March 1979 with comparative figures for the half-year ended 31 March 1978.

	Half-year ended 31 March:		1978		1979	
	£000's		£000's		£000's	
Turnover	45,646	37,740				
Profit before Taxation, Interest and Depreciation	6,825	4,873				
Less: Interest	1,263	707				
Depreciation	467	1,050				
Profit before Taxation including Share of Associated Company's profit	5,095	3,833				
Less: Corporation Tax	194	110				
Deferred Corporation Tax	1,790	1,441				
Profit after Taxation	3,111	2,382				
Less: Profit attributable to Minority Shareholders	52	96				
Net Profit attributable to Shareholders of the Holding Company	3,059	2,286				
Earnings per Share	6.66p*	4.96p*				

\*Calculated after giving effect to the one for one Capitalisation Issue of 22 February 1979. The share certificates for this issue have not yet been distributed due to the continuing postal dispute in the Republic of Ireland. The comparative figure has been restated.

### INTERIM DIVIDEND

The Directors have declared an Interim Dividend of 0.88p per share. Last year's comparative figure was 0.785p. It is proposed to pay the declared dividend on 21 August 1979 to holders of Ordinary Shares in the Company whose names appear on the Company's register at the close of business on 13 July 1979.

### COMMENT

Profit before tax for the first half of the year shows a satisfactory increase over the corresponding period of last year. However, in the light of recent unsettling events such as the world energy crisis, increasing interest rates, worsening industrial relations and the continued absence of agreement on the "National Understanding", severe disruption of communications and consequent damage to the tourist trade, it is not expected that the final results will reflect the same rate of growth as in the first half.

F. J. O'Reilly, Chairman  
Bow St. Dublin 7. 20 June 1979.

# Lisbon approves compensation

By Our Lisbon Correspondent

THE PORTUGUESE Government, after months of discussion and delay, has agreed on a scheme to indemnify people whose firms were nationalised in the wave of take-overs which followed the 1974 military coup.

A decree-law just passed by the caretaker Cabinet, of Sr. Mota Pinto, says shareholders in nationalised companies, as well as the former owners of such firms, will be paid the first €5,000 (about £478) of their claims once the Finance Ministry has worked out the total amount such claims will cost the Treasury.

Indemnities will be the same for foreigners as for Portuguese. The state is to float internal loans to meet the immediate costs of the payments

# Holland to cut spending

BY CHARLES BATCHELOR IN AMSTERDAM

THE DUTCH two-party coalition has gained parliamentary approval for an additional package of spending cuts, but only after threatening rebel backbench MPs that it would resign if its proposals were not accepted. The measures are aimed at curbing the growth of incomes and social security payments.

Opposition by MPs from both the Government parties to some of the measures led Mr. Willem Albeda, the Social Affairs Minister, to threaten the Government's resignation if the proposals were not accepted in full. The Government, which has a majority of four, pushed its measures through the lower house in a two-day debate. They will be considered by the upper house later this week.

Social security payments will now climb between 0.2 and 0.7 per cent less than planned while a similar curb will apply to the

salaries of workers, many of them in the health service, who pay linked to that of civil servants.

The automatic indexation of wages to price rises will no longer apply to salaries of fl 55,000 (\$28,200) and above. Finally, the recent consolidation of some fringe benefits into the basic wage of building workers will not be allowed to work through on social benefits, the minimum wage, and civil servants' salaries.

Many Christian Democrats, who form the senior of the coalition partners, wanted automatic wage indexation to cease from fl 50,000 while the smaller Liberal Party was opposed to any limits on wage indexation.

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# WORLD TRADE NEWS

## ZIMBABWE'S TRANSPORT CRISIS

### African hauliers press for re-opening of ferry

By RICHARD SIMON IN JOHANNESBURG

Efforts to put pressure on the Zimbabwe Government to open all border posts with Mozambique, the Salisbury Government allegedly refusing to re-open a key route from South Africa to Malawi.

According to South African authorities, the Zimbabwe Government have lowered several requests for the re-opening of the Zambezi River ferry, which crosses the Zambezi River between Botswana and Zambia. It is just a few hundred metres from the Rhodesian border.

The ferry was sunk last year after they alleged it was being used to smuggle arms from Rhodesia to Botswana.

The truck operators say that the destruction of the ferry, which carried about 14,000 tons of goods valued at almost \$40m a month, about two weeks ago, has caused a serious shortage of goods in Malawi, Zambia, South Africa and Malawi.

and engineering equipment and soap powder.

At the instigation of the Zimbabwe Government a new ferry was brought to Kazungula from the Upper Zambezi six weeks ago. However, the Rhodesians insisted that they would destroy this vessel too unless they received written guarantees from high-level Zimbabwean authorities that it would not be used for the transport of arms.

This assurance, signed by four Zimbabwean Cabinet Ministers, has now been given, the hauliers say. But the Rhodesians still refuse to allow the ferry to operate, despite an offer by the hauliers to dock the vessel in Rhodesian territory.

The Rhodesians have also demanded the withdrawal of Zimbabwean and Botswana troops from the Kazungula area.

The hauliers are also not encouraged by the attitude of the South African Government, which has been asked to allow trucks to cross the river at Katima Mulilo in Namibia, about 80 km west of Kazungula. So far permission has not been granted.

Besides threatening the livelihood of 30 haulage companies operating about 300 vehicles, the continued closure of Kazungula is having serious effects on some important projects in Zambia and Malawi.

According to South African exporters, construction of the new Lilongwe Airport and a hydro-electric scheme in Malawi is falling behind schedule because of equipment shortages.

Exporters insist that there is no alternative route for much of the material previously carried by the heavy equipment involved cannot be carried on the rail route through Zimbabwe or by the sea-rail route through the Mozambique port of Nacala to Malawi.

The truck operators say that the activity of anti-government guerrillas in Mozambique makes it unsafe to send the goods by road through that country.

In an attempt partly to alleviate the problem, a regular air freight service between South Africa and Malawi was started three weeks ago.

## SHIPPING REPORT

### Continuing decline in tanker rates

By Lynton McLain

WORLD OIL companies chartered at least 12 very large and ultra-large crude oil tankers last week for loading out of the Gulf, but, despite the activity, owners reported that freight rates continued to fall slightly.

BP chartered four VLCCs at Worldscale 36 for loading from the Gulf this month for discharge in the West. The rate was a point lower than had been expected earlier in the week.

Independent charterers paid higher rates. A 330,000-ton VLCC was chartered to a Greek company at Worldscale 36. An Italian operator paid Worldscale 42 for a 210,000-ton vessel loading at the end of the month.

Owners this week are expected to resist pressure for even marginal falls in rates. The market for VLCCs may then pick up to the high levels of small and medium-size tankers. Brokers said last week that all sizes and all markets provided good returns.

Exxon chartered a 63,000-ton tanker for loading in the Caribbean and discharge on the U.S. Atlantic coast at Worldscale 300.

Time-charter rates across most markets moved up again and brokers were optimistic about prospects.

In the dry cargo sector, uncertain trading was lifted by intense Soviet activity. The Russians chartered at least 20 vessels for trans-Atlantic trading at rates from \$7,000 for a 60,000-ton vessel to \$4,000 for a 30,000-ton ship.

The Atlantic remained a strong market all last week for ore and coal.

## EEC-SOUTH ASIA TRADE

### Indian subcontinent 'neglected'

By DAVID TONGE, DIPLOMATIC CORRESPONDENT

SEVEN YEARS ago, at the time of British entry to the EEC, the enlarged Community undertook to safeguard the interests of the Commonwealth Asian countries.

In practice this has proved a largely empty undertaking — and one which calls into question the EEC's whole approach to the developing world. While attention has been focused on the EEC's relations with the 56 African, Caribbean and Pacific countries which signed the original Lome Convention, virtually neglected have been EEC relations with the four countries in the Indian subcontinent which house the bulk of the world's poor.

A newly published study by the Overseas Development Institute stresses that these relations increasingly represent the kind of trade pattern which the developed world as a whole will ultimately develop with all poor countries.

Viewed in this light the pattern that has emerged is a depressing one for many emerging countries. Schemes like the Generalised System of Preferences (GSP) may have compensated for the loss of privileges, such as Commonwealth preferential tariff reductions in tariffs have rapidly been overtaken by the emergence of numerous non-tariff barriers to trade, and in particular, quantitative restric-

tions on products such as textiles.

Here the study finds that the four countries — Bangladesh, India, Pakistan and Sri Lanka — are likely to be worse hit than the newly industrialising countries such as South Korea.

Products of interest to developing countries which compete with relatively labour-intensive industries in industrialised countries often retain relatively high tariffs. Examples of this are non-leather shoes (20 per cent), handwoven carpets (24 per cent), tobacco (14-23 per cent), and molasses (65 per cent). Nominal tariffs frequently severely underestimate the degree of protection of value added. Tariffs often rise in line with the degree of processing of goods concerned, and protection for industry can be very high. There appears to be no correlation between developing countries' poverty levels and the benefits they received from the GSP.

The study argues the case for abolishing all tariffs on imports from South Asia. If this move was extended to all countries

with annual income per head of under \$265 (£130) it is estimated it would add 3 per cent to current South Asian export values.

But South Asia would gain substantially more if the EEC eliminated non-tariff barriers on textiles than if it entirely removed all its tariffs. These barriers tend to be applied at national level rather than by the EEC, with France and

for this conclusion is that the MFA puts the greatest restraint on cotton textiles in which South Asia specialises; that the countries are less able to move into different product lines than Far East countries; and that refusal to allow "low-cost" suppliers to develop their comparative advantage in labour costs is particularly serious for countries whose low-wage costs may remain their main potential asset.

The study describes the institutions set up to handle EEC relations with the four countries as being "of largely symbolic value" and argues that there is a prevalent EEC view which sees the developing countries providing raw materials rather than competing manufacturers.

This, and the EEC refusal to allow significant liberalisation of the GSP and other barriers of special interest to developing countries means the four South Asian countries must expect EEC trade barriers to continue or get worse. Their main hope, the report suggests, is that the four take advantage of the West's growing willingness to give more generous treatment to the poorer countries and negotiate more as a bloc.

Vincent Cable and Ann Weston—South Asia's Exports to the EEC—Obstacles and Opportunities. The Overseas Development Institute, 10 Perry Street, London W1.

## AT Dutch closure blocked

By CHARLES BATCHELOR IN AMSTERDAM

A British American company, has been to reconsider plans to close the factory. Its inquiry had found that there was overcapacity in the Benelux, and it thought it an acceptable policy for the company to try to improve its profitability.

BAT has said it wants to shut down the factory because of overcapacity and the high levels of excess duty in the Netherlands. It had already moved some production capacity to Brussels in an earlier restructuring.

About 230 of the 400 employees would lose their jobs as a result of the closure, though a sales office would be maintained in Amsterdam.

that there were no economic reasons for preventing the closure of the factory. Its inquiry had found that there was overcapacity in the Benelux, and it thought it an acceptable policy for the company to try to improve its profitability.

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## World Bank approves \$214m loans to Egypt

WASHINGTON — The World Bank has approved loans and credits for Egypt totalling \$214m to help finance new natural gas and thermal power projects. The two projects will cost over \$632m (£315m).

The first, costing \$167m, is for gathering, processing and transporting gas from the Gulf of Suez oilfields. The bank is providing \$75m and the Egyptian Government is paying the rest.

The Shoubrah El Kheima thermal project, to cost over \$465m, involves the construction of a 900-megawatt power station in the Cairo suburbs. The World Bank is providing \$102m and its affiliate, the International Development Association, a further credit of \$37m.

Other financiers include the Egyptian Government (\$121.9m), the IDA (\$100m); the EEC (\$35m); the European Investment Bank (\$35m); and Japan (\$25m).

The loans carry an annual 7.9 per cent interest rate.

The International Finance Corporation (IFC), a World Bank affiliate, will help finance an \$8.6m expansion of Ceylon Synthetic Textile Mills, in Sri Lanka.

The IFC will provide about \$3.5m in loans and equity investments in the project, to produce suiting fabrics and other textiles.

The Canadian Export Development Corporation has approved loans, surety and export credits insurance totalling C\$191.5m to support prospective export sales of \$450.3m to a group of West African countries and 11 other countries.

### ASSOCIATED ENGINEERING

DIVIDEND POLICY STATEMENT

On the 24th May the Board of ASSOCIATED ENGINEERING LIMITED declared an interim dividend on the ordinary stock for the year to 30th September, 1979 of 1.56p per stock unit, equivalent to a gross dividend of 2.33p per stock unit.

In the Budget announced on 12th June, the Chancellor proposed a reduction in the standard rate of income tax to 30%, thus reducing the gross dividend.

The Board has decided to maintain the gross dividend by declaring a second interim dividend of 0.07p per stock unit. Both interim dividends will be paid on 16th July, 1979 to stockholders on the register on 15th June, 1979.

ASSOCIATED ENGINEERING — Broader than you think

## World Economic Indicators

	FOREIGN EXCHANGE RESERVES (billions U.S. \$)			
	April '79	March '79	Feb. '79	April '78
U.S.	4,286	4,391	4,956	67
U.K.	16,277	16,846	16,034	14,138
Holland	32,279	42,649	38,463	32,709
W. Germany	4,590	6,548	4,132	3,923
France	14,014	13,891	8,993	5,229
Italy	8,419	15,426	11,394	7,379
Belgium	4,383	4,538	2,643	2,769
Japan	21,987	24,539	28,423	24,919

Source: International Monetary Fund



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# Curb on staff intake plans since election

BY JOHN LLOYD

MANY BIG employers have scrapped plans to take on more staff since the general election, according to a survey published today.

Manpower, the work-contracting company, reports that one of every two employers who forecast a staff increase before the election now expects "no change" in employment levels.

A survey by Manpower in late April showed that nearly 35 per cent of the 1,226 large UK companies surveyed forecast an increase in staff in the three months to the end of September, well above the proportion forecasting increases in the previous two years, about 26 per cent in each.

In a survey 10 days after the election the company found that nearly half those forecasting staff rises said "No change" in the proportion of employers forecasting "No change" to 77 per cent, well above the previous two years' levels.

Manpower says that the more pessimistic view is due to the announcement of curbs in public spending and local government recruitment, which are expected to affect many companies' order books.

"Others forecast a drop in consumer demand in the long term, following anticipated increases in direct taxation. Major pay settlements, renewed fears about inflation and the growing oil crisis have also curbed recruitment plans."

The survey shows that many companies believe that industrial production should strengthen in the next three months, following increased demand over the past 12 months.

The service sector is found more generally buoyant than the industrial one. Over two-thirds of service companies surveyed expected increased output, compared with just over half the manufacturing companies.

# Economic planners urge clearer accounting

By Michael Lafferty

THE NATIONAL Economic Development Office has attacked the system for setting company accounting standards.

The system, the office says in its evidence to the Accounting Standards Committee, "has tended to produce standards which are much, if not more, for the protection of the auditor, as for the improvement in the comparability and accurate disclosure of intelligible accounts."

It adds: "We would wish to see the present bias in favour of preparer and auditor, shifted towards the user of accounts—interpreted in the widest sense as including, for example, employees of the company."

On enforcing standards, the office is one of the few commentators to suggest that sanctions for non-compliance should include the power to recommend suspension of a company's share listing on the Stock Exchange.

## 'Dirty work'

The Exchange has recently told the accounting bodies that it regards the question of accounting standards enforcement as irrelevant. London Stock Exchange officials are said to be particularly concerned that they are being asked to do the accountancy profession's "dirty work" by enforcing standards on listed companies.

However, the Exchange is considering a suggestion that a review panel be established with accounting and City institutions' support to investigate departures from standards in listed companies' accounts.

The office says that consistency and the application of accounting principles should make possible valid comparison between the performance of different organisations. It considers that companies "have enough in common for a common accounting standard to be applied."

It wants binding and relevant standards to cover public and large private companies, and regards that as important for the proper sanctioning of financial and capital markets.

● The big London clearing banks have added their voice to suggestions that the Stock Exchange might take a more active role in enforcing accounting standards.

# Wilson Committee wants more scope for film-making

BY ARTHUR SANDLES

SIR HAROLD WILSON will call for substantial additional changes in tax rules to make life easier for international show business personalities when he presents the report of the Action Committee on the Film Industry later this week.

Sir Harold's committee was set up by the Labour Government, and there is some question of how the present Cabinet will receive his recommendations.

There are signs that the committee's report will be very much in favour of a self-supporting business with incentives and could therefore be smiled upon by the Government.

One particular aspect that has captured the attention of the committee is the rules which prevent many expatriate British actors, pop stars and film executives from working in the UK on a temporary basis, while allowing foreigners, mostly Americans, to work in Britain and escape the British taxman.

The committee is likely to urge the Chancellor to take a completely new look at taxation in a field where earnings can be very high for a very brief period. It will suggest that more firms would be made in the UK

if more of the profits or fees could be retained.

Another aspect of film-making which has interested the committee is the Eadie Fund, a scheme set up after the war which uses a levy on money paid to see all films to give bonus payments to British pictures.

In recent years the money had tended to go to X films and soft porn productions, the type of domestic film which sells well. Sir Harold is likely to recommend some sort of sifting which would award Eadie money on merit rather than box-office growth.

This could prove a difficult problem, since any system apart from using box office receipts as a guide would mean setting up a select committee. There might be some pressure for the cash to go to the National Film Finance Corporation, which would substantially revive its fortunes.

The broad basis of the Wilson Report recommendations will be to make Britain an attractive place financially for the world film industry, and particularly to reward British investors, stars and technicians who work on quality productions.

# VAT levy on holiday charges dropped

BY SUE CAMERON

TAX OFFICIALS have abandoned plans to levy a 7 per cent value-added tax surcharge on holiday payments made before the Budget on June 18.

Butlin's, one of the biggest UK holiday operators, said yesterday that 300,000 of its customers would have been liable to pay the surcharge. The extra cost for a week's holiday for a family of four at a Butlin's centre would have worked out about £7.

Butlin's started discussions with Customs and Excise officials about the possible effects of a VAT rise before the Budget announcement that it was going up from 8 per cent to 15 per cent.

At first, officials insisted that a 7 per cent VAT surcharge would have to be levied on all holiday payments made to Butlin's before June 18—including deposits.

The decision affected Butlin's more than many other holiday operators because of its payments system. All money paid to the company is treated as a returnable deposit until three weeks before the start of a holiday, when invoices are sent out for the balance of the cost.

Some customers, however, pay for their holidays in full long before they receive an invoice. That money would have been liable to a 7 per cent surcharge because it is treated as returnable.

Customers invoiced after June 18, however, must pay the 7 per cent VAT increase.

# Coal Board plan may be revised

BY JOHN LLOYD, INDUSTRIAL STAFF

THE GOVERNMENT is expected to give only provisional endorsement to "Plan for Coal," the National Coal Board's proposal for more than £500m of investment annually over the next few years to underpin its expansion strategy.

Mr. David Howell, the Energy Secretary, and his Ministers have completed a review of the plan, and will give their recommendations to the Cabinet shortly.

The plan covers the period to 1985, but the Energy Department's review is thought to recommend agreement with its objectives only to 1982 or 1983.

Also, the Board is likely to be asked to make what cost savings it can, while continuing with its modernisation programme.

The NCB has several short- and long-term difficulties, which threaten its increased output targets—it has said it will supply 75m tonnes to power stations.

The short-term difficulties include:

- A steep drop in production and productivity in the first few months of 1979, owing largely to severe weather and the transport strikes.
- A continued fall of productivity and output in certain areas.
- Severe geological faulting in the Midlands, one of the most productive areas.

The NCB, in co-operation with the mining unions, has launched

an all-out drive to increase production.

However, as both Sir Derw Ezra, the NCB chairman, and Mr. Joe Gormley, the president of the National Union of Mineworkers, admitted last week, will be difficult to supply to NCB's major customer, the Central Electricity Generating Board, with the 75m tonnes has asked for this year.

It is consideration of the difficulties which lie behind the intention to make long-term contracts for coal imports—possibly as much as 5m tonne—from Australia and Poland. The NCB, while tacitly conceding the case for imports, adamant that such purchases should be on the spot market only.

The longer-term problem which face the Board include:

- A continued drop in production and productivity in old pits coupled with a strong post-taken by the NUM against closures, even where they are unprofitable.
- Contractual and other delays in opening new capacity, which is exacerbated by the great lengthened period now required to gain planning permission, to satisfy the objections of local and environmental groups.
- A high turnover of labour which hits productivity. This year, the NCB expects to hire about 30,000 mineworkers.

# Ulster Unionist chief reconsiders resignation

BY STEWART DALBY

MR. HARRY WEST, leader of the Official Unionists, the largest Ulster party represented at Westminster, has been spending the weekend reconsidering his resignation as party chief.

He offered his resignation in a letter to an executive party meeting on Friday, saying he had made his decision following results of the European election. But the executive declined to accept it.

Mr. West ran a poor second to Mr. John Taylor, the only Official Unionist to be elected. All Unionist candidates were swamped by the Rev. Ian Paisley, leader of the Democratic Unionist Party, who was elected on the first count with 170,000 votes.

Mr. West managed to muster only 57,000 first-preference votes and was eliminated on the fifth count after adding only 10,000 more votes to his total.

# MP calls for aid for fish farming

THE MAIN obstacles to the development of fish farming are man-made, according to a new pamphlet published yesterday.

The author, Mr. John Corrie, Conservative MP for Bute and North Ayrshire, says the necessary technological breakthroughs have been achieved.

He says man-made obstacles include lack of official encouragement and investment aids, insufficient veterinary facilities and research, inadequate disease control legislation and legal complications over ownership of fish in the sea and use of water.

# Companies facing tough time, say brokers

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A WARNING that companies are about to face the toughest financial conditions since 1974 has come from the City stockbrokers L. Messel.

In its Weekly Gilt Monitor the firm highlights the pressures on companies from virtually static export prices and from falling profits.

The rise in interest rates is likely to aggravate this problem because "the corporate sector has more interest-paying liabilities, principally bank loans, than interest-bearing assets."

Messel questions if the 12-month rate of retail price inflation can really be as high as 13½ to 17 per cent "when the money supply is growing half as quickly and the pound seems for some reason, to be irresistibly attractive to foreigners."

It says "the answer must be

possibly, but not for long and even then, only by bankrupting British industry." In this context "the apparent eagerness of Sir Geoffrey Howe, the Chancellor, to talk up the inflation rate is very unhelpful."

The brokers Wood Mackenzie say that after excluding impact of the value-added tax increase, the rate of inflation is likely to peak at about 14 per cent early next year.

Inflation prospects are "worrying" to Phillips and Drew, which forecasts a 15 per cent average earnings rise in the pay round and 15-16 per cent price inflation in most of next year.

# 'A' levels to stay in spite of pressure from schools

THE GENERAL Certificate of Education "A" Level examination is to remain the passport to higher education—in spite of pressure from the Schools Council and the National Union of Teachers.

Mr. Mark Carlisle, Education Secretary, has rejected proposals from the Schools Council, the advisory body which represents schools, further education and local education authorities, to replace "A" levels with a two-tier "normal" and "further" level exam.

Mr. Carlisle told Mr. John Tomlinson, chairman of the council, that he was impressed by the arguments of those—like the universities and the CBI—who said standards might fall. He felt there was no consensus behind the new system.

The Department of Education and Science said yesterday that it was widely felt that the were faults in the "A" level system, but that no other plan had commanded general support.

The National Union Teachers said it was "deeply disappointed" by the decision.

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# Thorpe questions for law chief

BY PHILIP RAWSTORNE

SIR MICHAEL HAVERS, Attorney-General, will face angry questioning from MPs in the Commons today over the handling of the Jeremy Thorpe trial.

Labour MPs are expected to demand a full explanation of the decision by Sir Tony Hetherington, Director of Public Prosecutions, to bring the case to trial.

Criticism will also be focused on the system of public committal proceedings

and on the involvement of newspapers in attempts to buy the stories of witnesses in the case.

Mr. Dennis Canavan, Labour MP for West Stirling, said at the weekend that the trial had "made a laughing stock of the British legal system."

Mr. Canavan and Mr. Christopher Price, Labour MP for Lewisham West, have tabled wide-ranging questions about the affair.

The Attorney-General, who

was the Opposition's legal spokesman when the proceedings began, said yesterday that he had not seen the papers on the case.

The trial, he said, appeared to have demonstrated "how well and fairly" the legal system worked.

On the role of newspapers in the affair, he added that the Press Council was carrying out an investigation.

Mr. Thorpe, acquitted of conspiracy and incitement to

murder, refused to comment on his plan for the future. He celebrated at a party with friends.

Some Liberal officials in his former North Devon constituency said that they would like Mr. Thorpe to return as the party's candidate at the next election.

Mr. Clement Freud and Mr. Cyril Smith, Liberal MPs, had indicated that they would support a political comeback by Mr. Thorpe.


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Bearings loss forces Fafnir to close plant

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

ANOTHER BOUT of rationalisation in the British bearings industry is under way as companies are being forced to adapt to conditions of world over-capacity and poor profitability.

Fafnir, a subsidiary of the American Textron corporation, will be closing one of its two factories in Britain over the next few months with the loss of 600 jobs.

Mr. W. Holmes from MTE to become managing director, can be expected to focus attention on rationalisation.

The costliest place to work

FINANCIAL TIMES REPORTER

A BRITISH company employing a sales manager on the Continent might have to pay him up to £26,000 a year to meet living costs associated with his status, according to a survey published today.

sales managers earn," the CBI says. Similar costs are found in Switzerland (£23,010 a year) and Belgium (£22,282), while in the UK, gross pay of a sales manager is estimated to be about £8,940.

However, the CBI admits that comparisons are "odious. Incomes and prices have to be related to local conditions, not to Britain.

Most pay deals still give 10% rise—CBI

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE MAJORITY of pay settlements are still producing rises of 10 per cent or more according to figures released today by the Confederation of British Industry's pay data bank.

by 13 per cent to 14 per cent over the past 12 months. The CBI's pay data bank now has information of just over 1,300 pay deals covering 7.3m people during the pay round which began last summer.

settlements shows that most people have received 10 per cent or more in basic rises and productivity deals.

State scientists asked to strike

BY CHRISTIAN TYLER, LABOUR EDITOR

CIVIL SERVICE scientists and technicians are being called out on strike from today as selected Government establishments in support of better pay offers.

Mr. Bill McCall, general secretary of the IPCS, said: "We dislike taking militant action, but we are not prepared to tolerate the cavalier and irresponsible attitude of the Civil Service Department."

First targets for indefinite strike action include the Royal Ordnance factories at Bishopclee, near Glasgow, at Chorley, Lancs, and at Radway Green, near Crewe.

It has been offered rises of 16.3 to 24.1 per cent by the Civil Service Department, which says the scales should be based on median figures.

London Airport

BY OUR LABOUR STAFF

HEATHROW Airport was back to normal yesterday after two days of disruption caused by Friday's 24-hour strike.

Three inter-continental flights which were delayed overnight—a British Airways service to the U.S. together with British West Indian Airlines and a Pakistan International flight—were leaving yesterday and the British Airports Authority said it was "a normal busy Sunday."

Co-op shopworkers will vote on 12-18% rise

BY OUR LABOUR STAFF

PAY RISES of between 12-18 per cent for 200,000 Co-operative shop workers will be voted on by members of the Union of Shop, Distributive and Allied Workers over the next four weeks.

"unsocial hours" payment for Saturday work. General assistants, who had a £2 rise in December, would get £4 more, plus a further £1 a week in November.

Liverpool Port poised for return to normal working

BY OUR LIVERPOOL CORRESPONDENT

LIVERPOOL PORT is expected to be working normally this morning after industrial action over the past fortnight that has cost it an estimated £1m.

men who have been out for a fortnight over a separate pay grievance had previously voted to return today to allow further negotiations with private employers; and 700 clerical workers employed by the Mersey Dock and Harbour Company have called off their work-to-rule, also over pay.

Aid hinges on workforce

BY STEWART DALBY

MR. GILES SHAW, Parliament Under-Secretary for Northern Ireland has told members of the state-owned Harland and Wolff shipyard that further Government assistance will hinge on better performance.

responsible for 1978's bad figures. It is thought that Mr. Shaw, who met a 30-man delegation from the Confederation of Shipbuilding and Engineering Unions and the Amalgamated Union of Engineering Workers, promised Government assistance in obtaining orders. It seems there was talk of a possible new cross-harbour ferry order, and also some possible Navy work.

Welsh job outlook gloomy

BY ROBIN REEVES, WELSH CORRESPONDENT

WELSH EMPLOYMENT prospects are likely to deteriorate rapidly over the next few months, Mr. Nicholas Edwards, Secretary of State for Wales, warned in Llandrindod Wells, Powys, at the weekend.

The situation facing the steel industry is particularly grim and difficult," Mr. Edwards stressed. The British Steel Corporation was planning "sub-de-manning" on top of the jobs already lost at East Mors and Ebbw Vale.

Perkins fears 'careless talk'

BY OUR LABOUR STAFF

TEN THOUSAND office and factory workers at the Perkins of Peterborough diesel engine company have been warned that careless talk might lead to leaks of confidential information.

in their house newspaper not to discuss their work with anyone. The company claims to have evidence that confidential papers have been obtained by outsiders.

FT GROCERY PRICES INDEX

Dearer meats and dairy produce add two points for new peak

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

GROCERY PRICES continued to rise sharply during June according to the latest Financial Times shopping basket.

FINANCIAL TIMES SHOPPING BASKET

Table with columns for June and May, listing various grocery items and their prices.

Index for June: 116.02

1978: March 100; April 101.77; May 103.11; June 104.78; July 102.41; August 101.89; September 101.90; October 101.77; November 103.67; December 105.10.

1979: January 108.54; February 108.65; March 109.72; April 110.88; May 113.39; June 116.02.

The rise in the basket—the second biggest increase this year—was mainly due to higher meat and dairy produce prices. In addition, fresh fruit and vegetables did not come down in price as is usual this time of the year mainly because of the recent wet weather.

Although the steep rise of domestic supply and thus bring prices down. The warmer summer—when less meat is usually consumed—will also help to keep prices in check.

The other main reason for the rise in the basket's cost this month was the 1.5p per pint increase in milk prices from June 3. The increase had been imposed mainly to absorb wage rises of between 15 and 17 per cent for milkmen earlier this year.

But some producers have warned that beef and lamb prices might rise even higher this summer.

The increased meat prices in recent months have reflected a meat price rise on the Continent brought about by the value of the green pound. British producers have found it more profitable to sell in Europe than at home, causing a shortage of domestic supply which has led to higher prices.

Inquiries about the grocery basket should be made to Lucinda Wetherall at the Financial Times. The FT grocery prices index is copy right and may not be reproduced or used in any way without consent.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Table listing trade fairs and exhibitions with dates, titles, and venues.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with dates, titles, and venues.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with dates, titles, and venues.

This week in Parliament

Table listing parliamentary business for the week, including Commons and Lords sessions.

Advertisement for Occidental International Finance N.V. and Occidental Petroleum Corporation, featuring a Public Bond Issue of Swiss Francs 100,000,000 at 3 3/4%.

This announcement appears as a matter of record only. The Bonds were not registered in the United States. Offers and sales of the Bonds in the United States or to United States residents were not made as part of the distribution of the Bonds.











# Building and Civil Engineering

## Work starts on Dubai airport expansion

Contracts making up a worth of construction in Dubai, United Arab Emirates, have been awarded to Al Naboodah Ltd.

Airport for the Government of Dubai. The airport handles more than 5m passengers a year now and expansion has become necessary because of the increasing volume of traffic.

This ten-month contract includes a two storey secure lounge extension of the existing terminal building to provide four extra lounges, a ground support equipment building, a reinforced cooling tower containing four separate chambers, together with mechanical services.

There will also be a 32,000 square metre extension of the airport parking apron to accommodate additional wide-bodied

aircraft, additional taxiway works of 30,000 square metres, vehicle hardstanding area of 3,000 square metres, temporary access roads and other external works.

Construction of a high quality prestige private building in Dubai is the subject of a £2.2m contract.

## Cubitts active in south-west

SAYS it will earn a fortune from seven contracts awarded for a variety of work in the south-west.

Due for completion mid-1981. Two housing contracts for the Torbay Housing Society, worth a total of £854,000, include 64 flats at Shipway, and a further 40 at Rainbow. Two contracts in Plymouth each valued at about £200,000, are for work for the Property Services Agency in East Plymouth and for a new

centre for Calor Gas. Under another Property Services Agency contract (£98,000) Cubitts will renovate housing for the U.S. Air Force at RAF Fairford, Gloucestershire and at Hanham, Bristol, the company is to build a combined library and youth centre for Avon County Council (£309,000).

## £6m housing for Tarmac

LOCAL AUTHORITY modernisation and environmental work, worth more than £6m, has just been won by Tarmac's West Midlands Contract Housing organisation.

One of the major projects, valued at £2.1m, is for Wolverhampton Borough Council, and comprises facilities for 266 houses in the Green Lanes area of Bilston.

At Dudley, more than 400 homes are to be updated in the Priory West and Wrens Nest areas. In the Small Heath and Digby Park areas of Birmingham, a further two big environmental contracts will be shortly underway.

South Staffs Council has awarded modernisation work involving nearly 100 homes at Olde Hall Road, Featherstone.

## Rad building project in Oman

Building on the \$313m link north and south will be started at the end of this year. The project has two fully-mobile teams of 1,300 workers, to be moved for every metres of road command one main workshop parts, camp, which

will be resited twice as the work progresses. Sweden's international Dynapac Maskin organisation, specialists in vibratory compaction techniques, is supplying 15 rollers to undertake all the asphalt and soil compaction work.

The 7.5-metres-wide paved road will have two 2.5-metre paved shoulders. General contractor for the project is CCC Consolidated Contractors International Company. The project is split into four sections and the final 200-km southern stretch of the road is sub-contracted to J and P. Cyprus.

## Many jobs for Miller Buckley

Buckley Construction has secured awards of contracts worth a total of £12m, which is for a super-car park for Tesco at

Also located in the Midlands is a factory for Seamaster (Corby Development Corporation) at Corby with a value of £767,143. A number of smaller contracts

in the north will be supervised from Miller Buckley's Middlesbrough office and include a new dyehouse and ancillary works with a total value of £222,000 for Sirdar at Wakefield.


## £3m floor slabs order for Jeddah

SUPPLY OF pre-stressed hollow core floor slabs, valued at £3m, is the subject of a contract awarded to Hollow Core Systems (Mid-East) for the King Abdul-Aziz University student housing complex in Jeddah.

Contract was awarded by Redec Daellm of Seoul, Korea, to Saif Noman Said and Partners of Jeddah and was the largest contract won so far by the company which is technically managed by Hollow Core Systems (Mid-East).

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## Preparing for working platforms

CONTRACT work valued at £1.5m has been awarded to John Howard and Co., who recently started on a job at the Kishorn yard, Scotland, operated by Howard Doris who has recently received an order for a new steel platform for the North Sea.

Work consists of extending the existing yard and facilities for the construction of steel and concrete platforms and other structures for the offshore oil and gas industry.

## Enamelled panels

NEW DEVELOPMENT in enamelled steel panels for building has been spearheaded by the West German company Emailierwerk Hannover KG, claims Holt Intermarket Associates, 12 Mount Ephraim Road, Tunbridge Wells (0892 22491) who will supply a coloured leaflet (in English) which shows examples of enamelled panels in the range.

The panels may be made to almost any size or shape - flat, curved, louvred, etc. - and are said to be virtually indestructible. They also require no maintenance or redecoration and are suitable for inside and external applications.

## New car park at Gatwick

ABOUT 11 hectares of ground-level, long-term car parking facilities at Gatwick Airport are to be provided by Cementation Construction under a £11m contract.

Expected to take 43 weeks to complete the work includes earthworks, drainage, concrete access roads and asphalt parking areas providing about 4,000 spaces.

Cementation Construction is a member of the Civil, Structural and International Division of the Trafalgar House Group.

### IN BRIEF

- Contract valued at over £1m has been awarded to Mears for the construction of 42 houses for Cardiff City Council.
- British Standards Institution has announced that 98 companies are now registered for cavity wall insulation under its system for the registration of firms of assessed capability.
- New facility for Schlegel (UK) Engineering on the Henlow Camp Warehouse and Trading Estate, near Hitchin, will be designed and built by Hunting Gate.

## Gleeson wins £4½m contracts

OVER £4½m worth of contracts have recently been awarded to the Gleeson Group.

Trafford Borough Council has placed a £1.7m contract for the construction of 132 dwellings and roads and sewers, and a further borough council contract, from Oldham, is worth £1.1m for development of 93

dwellings at Lynton Avenue, Oldham.

Embankment and ancillary works, part of the River Medway Flood Relief Scheme, are £1m from Southern Water Authority at Tonbridge. Work at the Eagle Brickworks reclamation scheme at Cwmafan, near Port Talbot, brings in another £346,850.

Newcastle and Gateshead Water Company has awarded a £59,927 contract for construction of a concrete reservoir at Parkgates (Allendale) in the County of Northumberland.

Company will construct 20 dwellings at Sackville Road, Cheam for the London Borough of Sutton under a contract worth £292,716.

## Trunk road job for A. Monk

THE £4.7m tender from A. Monk and Co. for the construction of a link highway between Bodelwydden and the existing Abergele by-pass has been accepted by Clwyd County Council.

This is to be a dual carriageway, 4.1 km long; an additional 2.75 km of single carriageway side roads, an interchange, and four bridges are part of the project.

Each carriageway will be 9.3

metres wide with 3.5 metre verges and side and slip roads of narrower dimensions.

This two year contract will be under the supervision of the county surveyor and bridge-master, Mr. Alistair Donaldson, B.Sc., C.Eng., F.I.C.E.

## £2m awards to Tilbury

OF THREE contracts recently awarded to Tilbury Construction with a total value of over £2m, the largest is placed by the Thames Water Authority.

Lambourn Division, in respect of the provision of a contact tank and pumping station at Robney Water Treatment Works in Reading, at a cost of £1.3m. Southern Water Authority has

instructed the company to extend and modify the existing sewage treatment works at Tunbridge Wells under a contract worth £1m.

Third job is a warehouse and office block plus new access road and services, valued at about £204,000, to be constructed at the Oakley Green Sawmills site in Windsor for the Westminster and Counties Properties Group.

## New court building in Chelmsford

COSTAIN Construction has won a contract worth over £3m to build a new county court complex in Chelmsford.

This three-storey building will be of steel frame construction on reinforced concrete pad foundations with external walls of brick-faced concrete panels and hand-made bricks utilising traditional and modern design.

Six courts at first floor level will be built around a central concourse off which will run consulting rooms, witness waiting room, barristers' lounge, conference room, ball surrender lobby, dining areas, etc.

Work, which has begun and is due for completion by late 1981, is being carried out under the direction of Mr. R. P. Duncan, regional architect.

## Middle East guide

BECAUSE OF its content, it has taken some years to collect and collate the information now published in "Technical Memorandum No. 4—Design Notes for the Middle East" prepared for the Chartered Institution of Building Services by a task group under the chairmanship of Mr. J. P. G. Goldfinger.

These notes seek to provide designers of engineering services with all the basic information required to engineer building services to satisfactory standards in the Middle East and direct readers to the appropriate section of the CIBS Guide and other equivalent guides and sources of information.

Various sections deal with building design, construction and materials; current meteorological data; thermal comfort and visual requirements.

Areas of building services covered within Part 5 include water and sanitation, fire systems, escalators and control systems, etc. Maps show political sub-divisions of the area, location of meteorological recording sites and earthquake zones.

It is available from CIBS Publications Dept, 49 Cadogan Square, London SW1 (01-235 7671) price £10 but CIBS members can obtain one copy at the special members' price of £7.

## Access to high places

EACH ABLE to be erected by one man, three scaffolding towers in a range announced by Palmers Scaffolding, Woodside House, Woodside Green, London, SE25 (01-854 7721) are designated Slim Jim, Commando and Zifa.

To be used mainly on heavy construction and site work is the Commando tower which is an easy to erect single-frame design. Two sizes, are available and, says the company, they are particularly resilient to the inclement conditions and physical use associated with site work.

The Slim Jim is a lightweight aluminium alloy model with a narrow section only 75mm wide to enable it to be used in confined spaces. Its high clearance base allows access above obstructions and enables it to span shop counters, machinery, etc.

Made of alloy, the Zifa tower promises a safe working height of 14 metres and incorporates internal ladders to provide access to any level.

Contract work for about £300,000 is for Coca Cola Southern Bottlers to extend bottling hall and warehouse facilities on the Eley's Estate, Nobel Road, Edmonton, North London. Installation of sprinklers, lighting, heating and flooring and the construction of fire-break walls is included.

## Industrial jobs for Bovis

REFURBISHING and modernising the former Hackley Radio factory in Maidenhead, Berkshire, for GenRad of Bourne End, Bucks., is one of two contracts just awarded to Bovis Construction. Work here is worth £400,000 to the company and involves both the existing factory area and two office blocks.

Contract work for about £300,000 is for Coca Cola Southern Bottlers to extend bottling hall and warehouse facilities on the Eley's Estate, Nobel Road, Edmonton, North London. Installation of sprinklers, lighting, heating and flooring and the construction of fire-break walls is included.

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## Jarvis gets work worth over £2m

LARGEST OF five contracts worth £2.6m awarded to Jarvis is for the construction of a plant for James Burrugh on the Eastway Industrial Estate, Witham, Essex, for its Pine Alcohol Division. This initial phase will cover an area of 50 metres by 105 metres. The architect is John Phillips.

Two contracts have also been received from the Property Services Agency on behalf of the Post Office. One is in respect of a telephone service vehicle centre at Staples Corner, Crickwood, London NW2, and the other offers work at the Surtton, Surrey, telephone exchange.

In Manchester Jarvis is building extra offices for the Rural Exchange Theatre which it completed in 1976 and it is also building a 32,000 square feet factory to enlarge the switchgear and electrical components complex in Sharnston Road for George H. Scholes and Co.

## Refurbishing in Mayfair

PROJECTED to cost £2.6m to complete, refurbishing and fitting out of Esso Europe's headquarters in Stratton Street, Mayfair, is by Trulliope and Colls, which has now won work in this area totalling over £8m.

When completed, the Stratton Street premises will be linked to the Berkeley Street building, of Thomas Cook's old head office there (which is also being refurbished, largely for occupancy by Esso Europe, at a cost of £8.5m) and will give Esso Europe a large self-contained headquarters with some 20,000 square metres of office space.

Latest work includes stripping out and replacing partitions and ceilings, complete redecoration and provision of casing for existing heating. The plant rooms are to be upgraded, which includes boiler rooms, lift motor rooms, and other general service rooms.

Work is underway and is due for completion in twelve months.

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Telefonka Spa	Italy
IEPEM	Italy
J. Whyte	Malaysia
Scopim	Morocco
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- G & H Power Plant
- Generator Construction Ltd
- Genes Offshore Services Ltd
- Hot Condes International Ltd
- Hampson Automation Ltd
- Imperial Power
- I.P.S. (Industrial Power Systems) Ltd
- Imperial Power
- Industrial Engine Sales Ltd
- Isner Industrial Ltd
- J. E. (Generators) Ltd
- Keller Power Ltd
- James Lang & Son (Plant) Ltd
- Jon Law Engineering Co Ltd
- Lewis Electrical Generators Ltd
- J. McFarlane & Co Ltd
- M.E. Power (Generators) Ltd
- M.E. Group Ltd
- Maddox Engineering Ltd
- Manuel Newbery & Co Ltd
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- Owens Power Plants Ltd
- Pelham Ltd
- Peter Power Generation Ltd
- Powermaster International Ltd
- Power Supply Engineering Ltd
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

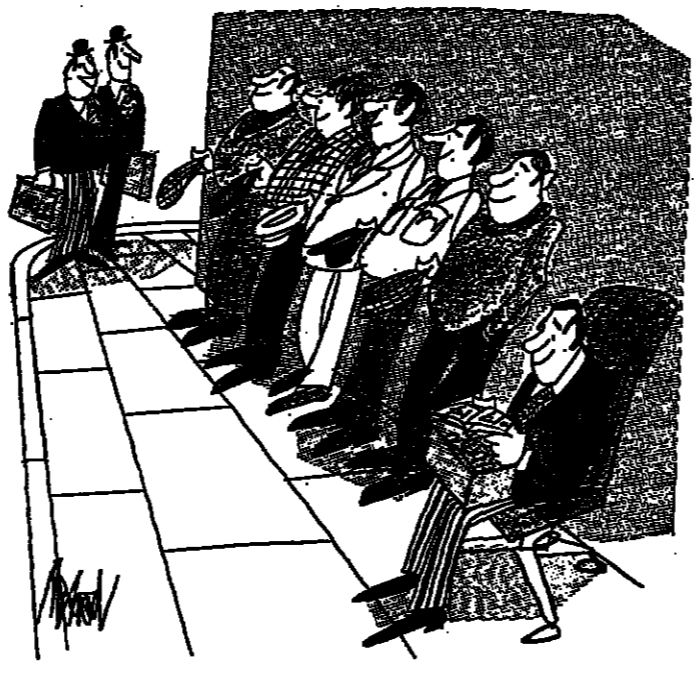
Cholas Leslie reports on the winners of a "Build Your Own Business" competition

The birth of new enterprise

RT LOEBL is not a nice words. Even in the company of a "friendly" Conservative...

start-ups, particularly in the North-East, which needed more small firms to create new employment...

presentation of a business plan emerged as a major plus. Misses included difficulties in exploiting a perceived market...



"Low overheads, labour intensive, low capital requirement. . . it's hard to fault that small business!"

When the state of stocks is increasingly a bit of entrepreneurial mining business possibilities. Keith certainly reckons that...

ation that there had been a weakness on the financial side of Lumsdon's presentation...

lem given that he needs a minimum £25,000 to get his mine off the ground. This would provide the necessary working capital...

ility he has yet to investigate is the European Coal and Steel Community, which funds projects in coal and steel areas.

include laboratories. Fisher, aged 38, got his idea, quite literally, in a flash of inspiration.

British managers challenge conventional wisdom on motivation and pay policy

By Jason Crisp

IT IS generally accepted that the personal commitment to their company's business of today's managers has declined.

merely increase. Attitudes towards unionisation were split about equally three ways: in favour, indifferent, and opposed.

of being able to tell employees that they are only allowed—by Government decree—to pay so much.

'No' to worker participation

Nearly one in three managers said that they believed their industries would be employing less people within a year and 40 per cent believed this would be true within five years.

Accepted it may be, but none the less erroneous apparently. Over half the members of a panel of 700 managers surveyed in February said that their personal commitment had been increased because of their involvement in decision making.

Interestingly, two-thirds of the managers believed the relative pay of managers to white collar and manual workers had decreased because fewer managers belonged to unions (36 per cent felt their pay was "substantially" lower).

Two thirds of the managers stated that they were against any large scale extension of worker participation in the private sector, though, significantly, almost three in ten (27 per cent) said they were in favour of such a move.

Unionisation of managers

The panel, which has been in existence for several years, consists of 700 managers who have attended programmes at Ashridge Management College, and the study was carried out by the Applied Research Group at the College.

Unionisation of managers

Also, some people might have felt that despite the many publicised examples of wage settlements outside the guidelines, the policy was still having some impact on the size of negotiated wage deals.

The members of the panel were also asked which single message would be the most effective way to extend participation—irrespective of whether they were in favour or not.

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LOMBARD

The mood of UK business

BY SAMUEL BRITTON

ONE OF the fascinating aspects of business conversation in the past couple of years has been how much more optimistic American and Continental executives have been about UK prospects than their British counterparts. One reason for this derives from the most characteristic symptom of the so-called English sickness: low productivity and low real wages. Output per head or per machine is, as all international comparisons show, on average much below that obtainable with best practice techniques. But this very fact means that a concern which can successfully operate such techniques is in a position to make good profits, pay wages above the going rate and enjoy a reputation as a good employer. It is a little mysterious why these achievements should be beyond the capacity of native entrepreneurs. However often it is denied, there is a peculiar English class system which inhibits mutual understanding. Americans have often told me how being neither upper class nor lower class nor even "nouveau riche" but simple Americans, they find it easier to communicate across the conventional barriers. Yet to leave it here is too simple. There are so many accounts of improvements brought about even by native British managements in particular cases that it is difficult to square these on the ground reports with the overall statistics showing almost no productivity growth.

**Psychological** This brings one to another psychological puzzle. According to economists who look at costs, prices and exchange rates, the appreciation of sterling should have depressed profit margins to a catastrophic extent for conventional British firms. Companies should have been cancelling investment plans, cancelling investment plans, left, right and centre. There is an element of this gloom in the official "Recovery" forecasts. But although there are some sections of industry, such as textiles, where such a mood can be found this is not general. On the whole the corporate mood was cheerful even before the election and has become more cheerful since. Finance directors are more cheerful than business economists; and chairmen are more cheerful than finance directors. I would not bank on this continuing for too long. Chief executives like the recent report to go by cash in the bank rather than sophisticated calculations of underlying profits. But that may merely mean the perceived wealth will come later rather than sooner. Nor is it too cheering that some of the same executives who a little while ago were calling for an incomes policy to rescue them are now asking for an "act of will" by the new Government in standing by its monetary guidelines and not bailing out enterprises who award large wage settlements which they cannot afford. Whether they would back such an act of will if it really occurred is a matter for some scepticism. Personally, I would prefer intelligence to be supplemented by imagination rather than just willpower. How much there is of either in our arrangements, when a highly sophisticated U.S. trust manager beamed me not to criticise Bank of England methods of monetary control after he had just put nearly all his portfolio into gilt edged, and did not want to be deprived of another easy ride, is an open question. In short the business mood is surprisingly cheerful, but it is of a quality that should make one just a little suspicious.

**Generous** American concerns are, however, also attracted by what they perceive as very generous tax treatments of corporate profits. When Mr. Joel Barnett, the last Chief Secretary to the Treasury, remarked that the UK was "a corporate tax haven" he was reflecting a widely held international view. But as one American executive emphasised to me the other night: "It was also an individual tax hell. But since the Budget it is just a corporate tax haven." He was not talking about the 5p cut in the standard rate of tax or the switch to VAT, around which the British argument has centred, but the trimming back of the higher rate taxes which were a deterrent to those who were bad at tax avoidance, or preferred straightforward take home pay to complex corporate plans on their behalf. One should avoid facile connections between structural changes and market events such as the recent strength of sterling. Nevertheless, overseas

Acquittal shows the pitfalls of pirated film

THERE WAS one other significant acquittal at the Old Bailey last week. It did not have the same intense public and political interest. It will have profound implications for the waning film industry. The case against Mr. Bob Monkhouse, the entertainer, and his co-accused for conspiring to defraud the film distributors in this country was stopped by the trial judge at the end of the prosecution's case. They had been accused of agreeing together, to deprive by dishonest means, film distributors of their hiring fees. The dishonesty was said to be the importing through the Channel Islands of modern feature films from America, in flagrant infringement of the film producers' copyright; the use of the films in this country thus deprived the distributors of hiring fees they would have got but for the purchase of those pirated films from America on the open market. The judge found that the balance of payments problem—if there is one—relates to its strength not its weakness. Recent trade figures give a very partial and misleading picture of the whole picture.

Copying is one thing, however, trading in copyrighted material is another. In the latter case, infringement of copyright takes place only if the trader knew that he was handling an infringing copy. The outlets for films are so numerous and variable that the copyright owners are in difficulty in establishing that the particular film that is found in a person's possession is in fact an infringing copy. There is a vast trade in the U.S. in old and new films, and it is difficult to determine whether the acquisition of them has

been legitimate or illegitimate, or more often of ambiguous pedigree. In the American courts the issue is complicated by the established doctrine that once a film has been sold, copyright no longer subsists in that film print, although copyright in the negative and other prints remains. The trouble is that the "first sales" doctrine is not restricted to sale in the strict sense. Gifts to the stars of films, transfers of films to salvage companies for junking, and other forms of involuntary transfers all qualify as "first sales". Sometimes airlines and television stations are allowed to keep the films they hire at the end of the hiring, on payment

of a fee. And the problem is now exacerbated by the growth in video cassettes, by which films on television can be recorded and copies then made. The "first sales" doctrine means that the copyright owner can sustain his claim to recover a film print only if he can negative the suggestion that the particular print has been subject to a "first sale". Although the courts have finally put the burden on the defendant to show that it is a "first sale", the film companies have had to allow inspection of all their records to the defendant, and this often

means the collapse of the litigation. If the case is a criminal prosecution, the burden is on the prosecutor to negative a "first sale". Hence prosecutions are fraught with technical, evidential difficulties. The obstacles in the path of a prosecutor against anyone handling pirated films are such that alternative ways of protecting commercial products will be sought. The Kinematograph Renters' Society, the film distributors' trade protection association, has been working closely with the police in relation to pirated films. It may now turn to the

infringing articles for sale custody could be made. That procedure, known as the Anton Piller Order, has been employed gratefully by many copyright owners, particularly gramophone record companies. The Order has indeed been extended in many directions. The Anton Piller order is swift and effective. Indeed many of the pirates and bootleggers in the gramophone record business have instantly delivered up their infringing material and gone out of business.

THE WEEK IN THE COURTS

**By JUSTINIAN** means the collapse of the litigation. If the case is a criminal prosecution, the burden is on the prosecutor to negative a "first sale". Hence prosecutions are fraught with technical, evidential difficulties. The obstacles in the path of a prosecutor against anyone handling pirated films are such that alternative ways of protecting commercial products will be sought. The Kinematograph Renters' Society, the film distributors' trade protection association, has been working closely with the police in relation to pirated films. It may now turn to the

Trading

Until recently it was quite feasible for the film companies to keep a tab on their films, although pirated copies did leak out. Film libraries occasionally were not averse to making unauthorised extra prints of films, and employees of film companies and projectionists at cinemas did succumb to the cash handouts of people who "borrowed" the prints for long enough to make copies, which then circulated to collectors and others who exhibited the films clandestinely to interested groups. Copying of films is an infringement of copyright, whether or not the copier knew that the work was under copyright. Four years ago a successful prosecution was brought against several persons who had acted in that way.

Piggott answers his critics

WHENEVER Lester Piggott writes a reversal of fortune, his detractors have been quick to write him off saying "Well, he's lost his appetite, hasn't he? Or, less kindly, 'not the jockey he was'." As Royal Ascot approached such remarks were rife, and Piggott's unusually low winning percentage of about 14 per cent compared with a norm of more than 20 per cent was given as

the running on the High Line in the Prince of Wales Stakes, Piggott was keeping plenty in reserve as the field turned into the short home straight. It was only then when he drove Paul Cole's colt off for home that the situation became clear to the opposition. However, the nine-time champion had snatched a decisive advantage and the nerve spent by the favourite Lymbard's Wish in trying to retrieve the situation told against the Warren Place colt. Although it could be argued that Joe Mercer on the runner-up was not caught napping, since he was always tracking Piggott, there is no doubt in my mind that both he and the other jockeys were "kidded" into a false sense of security some way out by Lester on a colt rated no more than "smart" by Pimeform's pre-Ascot black book. As it is, Crispin Beau has now established himself as a good stable proposition with a Group Two prize worth more than £17,000 and Lyphard's Wish will have to wait for another day before showing whether hard races in the Derby and the Prince of Wales have blunted his enthusiasm or left him a spent force.

RACING

BY DOMINIC WIGAN

further proof that he had lost his touch. Yet again he proved them wrong—hitting a purple patch at a time least expected. Riding as well at the Royal Ascot as at any time since his first win on the Chase at Ascot, on August 18, 1959, and certainly with even more enterprise, Piggott deservedly ended the leading jockey over the four days, for a 10th time. For sheer expertise in reading a race and dictating proceedings Piggott's handling of Crispin Beau was, in my opinion, the feature of his riding in there. Setting out to make

Adveneres of Captain Nemo. 5.15 Crossroads. 6.00 Grand Reports. 6.30 The Johnsons. 6.30 Reports. 6.30 A Thumping With Fear. 6.30 The Johnsons. 6.30 Reports. 6.30 A Thumping With Fear. 6.30 The Johnsons. 6.30 Reports. 6.30 A Thumping With Fear.

Cyclists carry atom protest

THE FIRST cyclist of a relay carrying a petition against the construction of Britain's nuclear power station at Torness, on Scotland's east coast, set out from Edinburgh yesterday. The petition, bearing 20,000 signatures, is to be handed to the first cyclist along the 400-mile route to London, where it will be presented to Mr. George Younger, Scottish Secretary, on July 4. It took the Scottish Campaign to Resist the Atomic Menace and the Lothian and Borders Anti-Nuclear Group five days to collect the signatures.

ENTERTAINMENT GUIDE

Opera & Ballet, Theatre, Music, TV & Radio, and various other entertainment listings including dates, times, and prices for various shows and performances.

F.T. CROSSWORD PUZZLE No. 4004

Grid for crossword puzzle with numbers 1-31 indicating starting positions for clues.

- ACROSS: 1 Two cats provide the beat (3-2); 4 Relative gets round in what is left (8); 10 Thankless dean is about to desert (7); 12 Backing up in play (7); 13 A formal apology introduces the piteous spectacle (15, 5); 16 Against Anthony's part without delay (7); 20 Allowed to be themselves by those who forget and forgive (7); 21 A swelling—it is in the blood (6); 24 A prelude to plain speaking—the bridge player may do it (4, 1, 5); 26 Call for help finds love in different (2, 2); 28 This type of music puts Timothy in a temper (7); 29 Attire for a friend about 30 (7); 31 Current admission of paternity in broken English (6).
- DOWN: 1 Fielder who must have a couple more (5, 3); 2 A grim upset for a politician involving change of abode (9); 3 Stone work for nearly every-one (4); 4 South-west turns in a policy holder (8); 5 Tax unpopular with Smith minor (10); 6 There is a crop although no good follows (5); 8 What Ixion was bound to do (6); 9 County of French and Cornish make-up (5); 14 Dictator includes proportion in the end of the speech (10); 17 Suggests lack of effort, but not over money (2, 7); 18 Real PAYE changes in 1980 (4, 4); 19 Expedient about the origin (8); 22 A young flier who made quite a splash (6); 23 Cited as an order (5); 25 Springs of one in a goal break (5); 27 The wood some Scandinavians have to stock (4). The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.



THE ARTS

Ingham Playhouse

Toads by B. A. YOUNG

Kammerer, whom Barry has chosen as the hero of the play, was a Viennese...

include not only anthropomorphic toads and a lizard that grows wings...

Jazz at Ljubljana

by KEVIN HENRIQUES

Ljubljana, the capital of Yugoslavia's province of Slovenia and a schizophranic city...

(Roger Sellers) sequence highlighted a well-organised and balanced 45-minute set.



Peter Pears and Marie McLaughlin

The Maltings, Snape Eugene Onegin by RONALD CRICHTON

Rostropovich, as one of the artistic directors of the Aldeburgh Festival, had the happy idea of celebrating the centenary...

adoring every note, now dashing ahead, now cuddling a phrase to make doubly, trebly sure every one would share his enthusiasm.

ball, for example, little unity of style and indeed not much style.



Robert Lloyd with Toads (Amanda Knott and Christopher Ryan)

LSO/Tennstedt

torious, exhilarating drawing out the climaxes with a firm—never vulgar—touch.

On this occasion the LSO responded with the most splendid playing I have heard in this 75th anniversary series.

monly distinguished. In the first half, the cellist David Geringas made an uncertain stab at Schumann's Cello Concerto...

Lawrence portrait exhibition

The Sir Thomas Lawrence exhibition by the National Portrait Gallery which opens on November 9 at the exhibition rooms at 15 Carlton House Terrace, London SW1, will be the first ever to assemble both drawings and paintings by him.

from the U.S. is the portrait of Mrs. Wolf (from the Art Institute, Chicago), a close friend of Lawrence and the full length portrait of the actress Elizabeth Farren (from the Metropolitan Museum, New York).

JOHN BARRETT

Borg's fight is tougher than ever

BAR when practice on been seriously hit by her, there are some who shyer enough to consider...

Similarly, armchair experts with delightful naivety, have reduced the women's event to another confrontation between Chris Evert-Lloyd and Martina Navratilova.

He knows that if he is to establish a modern record by winning a fourth consecutive title he must be at his very best from day one.

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of beating Borg in their epic semi-final. His quarter final is due to be against Arthur Ashe, the new American star who is enjoying a new lease of life following a successful heel operation.

Travel writer wins award

The Arts Council and Provincial Booksellers' Association £250 award for a book on travel or exploration has gone to Shiva Naipal for North of South published by Andre Deutsch.

CRICKET TREVOR BAILEY

England chose the wrong men

AS HAD always seemed likely, the West Indies won the Prudential World Cup, for the second time, in a fine game at Lord's on Saturday.

rather than gamble on an all-out effort by his seamers to break the partnership which settled the match. It proved a fatal mistake as the West Indies reached 256-9.

The omission of John Lever has been much appreciated by Essex supporters, and taking a remarkable 50 wickets in five Tests has put his county on top of the table, but is difficult to understand.

A five-man attack is essential, not a luxury against international stroke makers. Boycott, Gooch and Larkin were brutally hit for 86 runs which virtually ended any real chance of victory.

England might have gone closer to reaching a near impossible total, if it had been realised that 100-0 after 32 overs was not quick enough for a team needing 4.8 runs for 80 overs.

Looking at Brearley's team, one gains the impression they were chosen more for the services rendered last winter in Australia than for the specific, and often different requirements of the one-day game.

He is bowling better than ever in his life, possesses an outstanding record in the one-day game, brings variety through being left-handed and is a brilliant outfielder.

Although England were the best fielding side and in one-day internationals it could be said that Randall was worth his place for that alone, they were lucky to have met Pakistan, who had the West Indies in considerable disarray during the semi-final, on a pitch favouring seam and no Sarfraz available, rather than at the Oval.

French furniture auction expected to make £4m

WHAT SOME experts believe to be one of the finest pieces of furniture to be auctioned comes under the hammer at a Sotheby's sale this week.

the Lady Baillie and Lord Rosebery Memorabilia furniture collections, which established world auction records for furniture.



QUITE A WEEK FOR THE JEREMIAHS

# The inflationary crunch comes to Britain

By PETER RIDDELL, Economics Correspondent

Monday June 25 1979

## Europe hangs together

THE MOST striking fact about the meeting of the heads of government of the European Community in Strasbourg last week was the desire among all member states to stick together. The Community will not be alone in facing a major economic crisis if the present shortage of world oil supplies gets any worse, or if the price of oil goes on rising at its recent rate. Equally, European unity will not in itself be enough to solve the problem. But if Europe is divided, the chances of finding a solution will be less.

What is imperative now, therefore, is that the Community should seek to build on the unity achieved in Strasbourg. **Principles** The statement on energy issued after the Strasbourg meeting may look in many ways like a lowest common denominator view as a general statement of principles it is far from negligible. The Community has reaffirmed its intention to cut oil consumption this year by 5 per cent. It has gone further by resolving to limit oil imports between 1980 and 1985 to a level not higher than that of 1978. It has declared its interest in developing alternative sources of energy, and it has issued a strong endorsement of nuclear power. "Without the development of nuclear energy in the coming decades," the statement says, "no economic growth will be possible."

The fact that member states of the Community are left to go about achieving the cuts in oil consumption in their own way is probably an advantage. There is no one in this instance, for harmonisation for its own sake, if one member wishes to proceed by import ceilings and others by relying on the price mechanism, that is a matter for the country concerned. The important point is that the cuts should be implemented, one way or another. Indeed, one of the reasons why the Strasbourg meeting reached agreement was that the French, who had been pressing for the generalised introduction of import ceilings and even for the fixing of a world oil price, were prepared to drop their demands. It was the need for unity that prevailed. At the same time, however, no one would pretend that the

## More trouble for Muzorewa

A NEW question mark has been placed over the stability of the Government in Zimbabwe Rhodesia by the defection of eight Members of Parliament from Bishop Muzorewa's United African National Council, and the possibility that there are more defections to follow. The eight have formed a new party under the leadership of Mr. James Chikerema, the former vice-president of the UANC. This has robbed the bishop of his party's majority in the new coalition Cabinet and of its overall majority in the House of Assembly. Neither development will prevent the bishop from governing, since the UANC and the entrenched white members in the Cabinet and Parliament will generally vote together.

But the split, which comes just three weeks after the formation of the new Government, does have disturbing ramifications. First, it is bound to increase the relative importance in Parliament and the Cabinet of Mr. Smith and his fellow white MPs. This in turn is likely to lead to intensified criticism from abroad of Rhodesia's new constitution, under which whites have 28 reserved seats in the 100-member parliament and a quarter of the Cabinet posts.

Secondly, the rupture in the UANC is on tribal lines, making it more difficult for the bishop to speak for the country as a whole. The break-away group consists of Zezuru — the tribe to which Robert Mugabe belongs — and it includes some of the UANC's most respected veteran nationalists.

**Potentially serious** The split is the latest, and potentially the most serious, of the divisions which have arisen among the parties to the "internal settlement" agreement. Against a background of unabated guerrilla warfare, Bishop Muzorewa has yet to prove that he is capable of holding together a Government and that he is truly in charge. This is one of the factors the British Government will have to take into account as it re-

assesses its Rhodesia policy in the light of reports by two envoys who have just returned from Africa. Mr. Derek Day, Britain's semi-permanent representative in Salisbury, will be reporting to the Foreign Secretary on the position inside Rhodesia. Lord Harlech will be giving his impression of the mood in the seven black African states he has just visited.

Lord Harlech will have found that most of these countries remain extremely hostile to the Muzorewa Government. Any British attempt to recognise extreme anger and a crisis within the Commonwealth. It could increase the possibility of direct Soviet or Cuban involvement and could lead to retaliatory African action against British trading interests, particularly by Nigeria.

**Changed picture** At the same time, many African Governments are prepared to accept the last year's election in Rhodesia as changed the political picture and that — like it or not — the Muzorewa Government is a fresh reality. Furthermore, Zambia, one of the key front line States in the embarrassing position of depending on Rhodesia's transport system for vital imports and exports — at a time when it faces a severe maize shortage. This must affect its room for manoeuvre.

The British Government has evidently decided that it will make no move towards recognition of the Muzorewa Government at least until after the Commonwealth Conference in Lusaka in August. But there could face an agonising decision. As matters stand now, any attempt to reimpose sanctions on Rhodesia in November would divide the Conservative Party.

However, as the split within Bishop Muzorewa's party demonstrates, the elements which make up the Rhodesia crisis are changing their pattern all the time. By November, a far different position, both inside Rhodesia and in the surrounding front-line States, could confront Britain. This is why it is so important that the Government proceeds cautiously now.

## MEN AND MATTERS

**Who wants Amin for £25,000?**

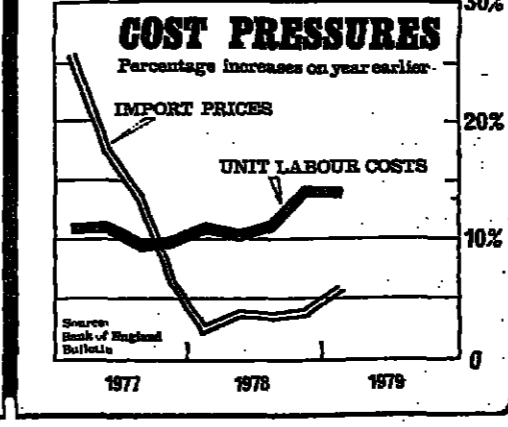
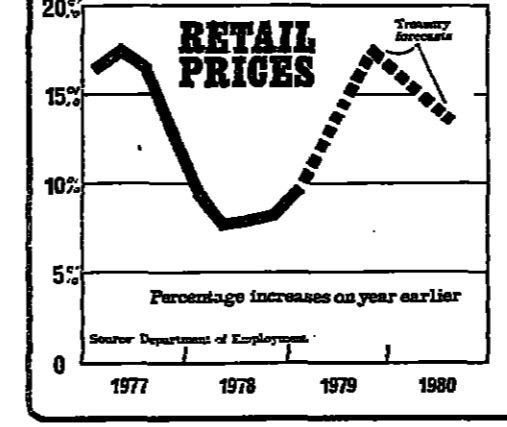
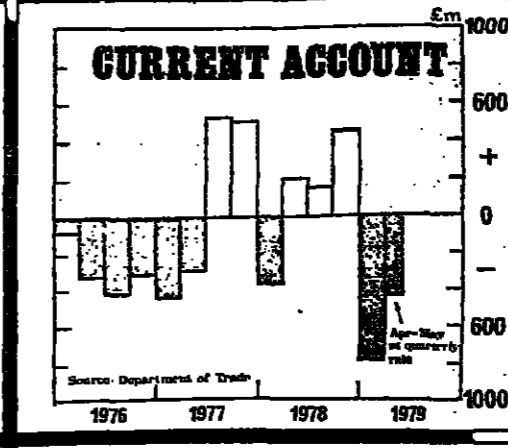
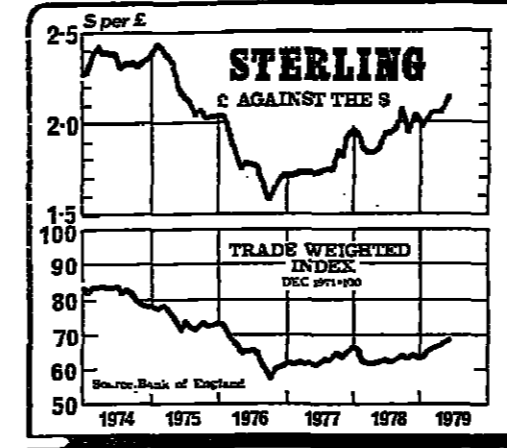
Idi Amin, who has dropped remarkably out of view in the past month, is trying to sell his story to the highest bidder. I gather that the ousted Ugandan dictator has £25,000 in mind. Interested parties will have to make their way to Baghdad, where Amin is holed up with members of his large family. They recently joined him from Libya.

**Vanishing trick** The battle by KCA International and Eurocanadian Shipholdings for influence over Furness Withy has been done, to say the least. But for alert FW shareholders there was a wryly amusing element in the proceedings at the weekend.

Frank Narby, chief executive of Eurocanadian Shipholdings, yesterday published an advertisement reproducing his open letter to FW shareholders. Three days earlier he had despatched this letter to the shareholders.

**One in the eye** The seemingly endless war of words between Sir James Goldsmith and Private Eye has become a familiar diversion on the legal and journalistic scene. In the most recent libel action involving the Greek Street fortnightly, Sir James said it was loathsome and "poisonous." So it may surprise him, and sundry other aggrieved members of the Establishment (such as Lord Goodman and Jeremy Thorpe, to name but two) that in some quarters the magazine is considered to be a lackey of Conservatism.

According to News Line, the daily paper of Vanessa Redgrave's Workers' Revolutionary Party, the object of Goldsmith's rage is a "Tory sewer." As an editorial spells it out, Private Eye is a "radically anti-socialist collection of smart-writers to guarantee 'every reactionary in the Tory Party, the City of London and the officers' mess.'"



could have a significant effect in the public sector. The Treasury's price forecasts assume that private sector earnings will rise at much the same rate as in the last year or two with rather larger increases in the public services.

## Trade figures

In these circumstances the expected continuing strength of sterling could have a bigger impact in preventing any repetition of the runaway inflation of 1974-1975. But the risks have certainly increased in the last couple of months. Even on the Treasury's assumptions the 12-month rate retail price inflation is still expected to be 13 1/2 per cent in the late summer of next year when the price effects of the Budget no longer will affect the comparison. That is the gloomiest part of the forecasts.

Even if the underlying rate of inflation does not accelerate, a lot of damage has already been done. The Bank pointed out last week that most, if not

all, of the competitive advantage for British goods gained during 1976 has now been reversed, according to the widely accepted yardstick of relative labour costs. This influences the level of export volume after a time lag, though the impact on imports may be more rapid.

The trade figures so far this year have been distorted by the road haulage strike and the civil servants' industrial dispute. But the net impact may have been to understate the size of the deterioration. The official view is that there may have been a slight fall in the underlying volume of exports. A deterioration of the competitive position is one obvious explanation, but in addition there has been a slowdown of the growth of British export markets. A special factor was a fall of £100m a month of sales to Iran and Nigeria.

The big switch has been in imports. Volume, so far this year has been 4 1/2 per cent higher than the average for the second half of 1978, even before allowing for under-reporting caused by the civil service dispute. Some of this can be explained away by stockbuilding and purchases associated with the pre-Budget consumer boom. You have to be an ultra-pessimist to believe that a 4 1/2 per cent rise of the volume of car imports represents an underlying trend.

But after allowing for all special factors it is clear that the share of the domestic

account. But the Government has, until recently, not been prepared to court either a deterioration of the private capital account through an easing of exchange controls, or heavy official intervention. The result is that the burden has fallen on the non-oil current account and on the UK manufacturing sector, partly through a rise of the exchange rate.

The problem threatens to become more acute because of the speed of the improvement of the oil account this year following the rise of crude prices. The UK's relatively favoured energy position has led to a broader reappraisal of the attractions of investing in the UK. Moreover, UK interest rates have to be kept at a high level in order to sell sufficient gilt-edged stock to finance the continuing large public sector borrowing requirement and to curb the growth of the money supply. Thus UK returns are attractive compared with those abroad. The result is that in the first three months of this year there was both a surplus on capital account of £1,550m and a sharp rise in sterling. Since the end of March the attractions of the UK have been even further highlighted, and an additional twist has recently been given by the weakness of the dollar.

This pressure led to renewed calls for liberalisation of exchange controls on outward capital investment since there was an obvious need, in the Bank's words, to "convert the benefits of North Sea production into a durable form." The Government announced a first step towards relaxation in the Budget. The only response so far has been, perversely, to boost confidence and sterling. There may, however, be substantial outflows when companies and individuals have had time to adjust to the changes. In any event, the scale of the relaxation so far is unlikely to be sufficient to meet the North Sea build-up. The alternative of significant intervention to hold down the exchange rate is likely to be ruled out since it might, as in 1977, undermine control over the domestic money supply as a result of large inflows.

There could still be falls in sterling as profits are taken on the increase in value of short-term deposits left in London in recent weeks. But the underlying pressures are likely to remain upwards unless there is a dramatic change of policy on the part of the Government. The benefits from North Sea oil are still rising, though the impact on the economy is being delayed. The key is that an improvement of the oil account has to be matched by a deterioration either of the non-oil current account or of the capital

## Sterling

In these circumstances the obvious question is why sterling should be so strong. This question is at the heart of the debate about the impact of North Sea oil on the British economy. Morgan Grenfell, the merchant bankers, pointed out earlier this week that official policy had turned a singular benefit into a major problem. The key is that an improvement of the oil account has to be matched by a deterioration either of the non-oil current account or of the capital



publicly the sort of man we believe would make a proper chairman for FW. We believe you should in due course seek such a chairman.

## Bolting it up

"Ray," says David Sinaglia, Airfix Industries' new group managing director, "is going to be Meccano's last managing director... I mean that in a positive sense."

industrial action. "I asked for it and I got it," he tells me, in a mildly-surprised tone. One of his advantages is that when he started working for Airfix 22 years ago it was on the shop floor — as an apprentice making plastic buckets. "But people will only trust a new governor for so long, even if he has worked a machine," admits McNeice.

Until a few weeks ago, he was managing Crayonne, one of the most successful territories in the Airfix empire. Any optimism he feels now is based on the renewed demand for quality toys — a demand which has put old sets of Meccano, and battered Dinky toys, into the window of antique shops. (New ranges of both products are about to be launched, and he thinks they have a built-in asset in their famous brand names.)

The going is not, however, going to be easy. "When you analyse it," says McNeice good-humouredly, "there were seven managing directors before me who were all successful in their previous jobs. One of them might have been an idiot. But they can't all have been idiots."

## Pop power

A colleague commuting to work last week from south of the Thames found himself in a carriage filled with German schoolchildren holding guide-books to London. As the train crossed the river there was a sudden rush to the windows, from which Battersea power station was visible. The conversation was enthusiastic.

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# FINANCIAL TIMES SURVEY

Monday June 23 1979

# UNITED ARAB EMIRATES

A new balance, based on compromise between Abu Dhabi and Dubai, is needed urgently if the federation between the states is to evolve and the traditional system withstand future challenges. A central bank, more economic co-ordination and an immigration policy are needed too. Higher oil prices will have little impact on sluggish business conditions.

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East Editor

UNIQUE and strange entity, the United Emirates, has now the most critical point in its history. It has spanned a century but, on the positive side, has established an identity of its own and its place in the world. Under external pressure, the structure has been forced to change and work their loose and disintegration. On April 30 this year Sheikh Zayed, the ruler of the UAE and Ruler of Abu Dhabi, gave a mandate to Sheikh Rashid, Ruler of Dubai, to form a new government. But even so it remained to be seen whether he could devise

a framework better able to reconcile unity and diversity. It was with some misgivings and under pressure from more powerful neighbours in the Gulf that the seven decided, in 1971, to join forces. They did so, basically, because union seemed the best way of ensuring the survival of their traditional regimes. Ever since, the nature and evolution of the UAE has been such as to defy the question whether it is more of a confederation or a federation. Over the years six of the Rulers, with rivalries rooted deep in history, have tried to preserve as much sovereignty as possible in the face of the extension of the Federal Government's authority and the corresponding influence of its pasha Sheikh Zayed, the President of the UAE and the Ruler of Abu Dhabi—while also availing themselves of and appreciating the benefits of the union. But the difficulties of creating a harmonious system have been such that the UAE is still governed by a provisional constitution. Nevertheless, there has been a steady, though halting, trend towards greater unification. The poorer Emirates have had little choice but to accept the growth of central authority. But distortions, contradictions and, over the past year or so almost complete stagnation in the UAE's evolution have been caused by the fact that Sheikh Rashid of Dubai has had the means through his own petroleum revenues, as well as the will and determination, to

maximise the freedom of action for his free-wheeling commercial empire. He has not contributed to the common budget and objects to the way in which the union has developed. Two other important factors baulking what has been a trial-and-error political experiment have been Sharjah's traditional jealousy of neighbouring Dubai and the lack of loyalty of Sheikh Saqr of Ras al Khaimah to the federal concept. Optimistic of striking all, he originally opted out of the UAE and joined only when his hopes were disappointed. Just as in 1971 self-preservation was the main motive for union, it is even more imperative for the Emirates to agree more specifically on what kind of union and relationship they want. The Rulers had no particular love of the Shah but his presence was a reassuring one. The UAE and its privileged citizenry, who cannot count much more than 200,000 out of a population of nearly 900,000, felt shaken by his overthrow. The possible repercussions of the upheaval, especially in Oman, and the Marxist threat to the Gulf have put a greater premium than ever on effective unity. Achieving it is also a matter of acute concern in Saudi Arabia and Kuwait whose Foreign Minister, Sheikh Sabah al Ahmed al Jaber al Sabah, mediated to pave the way for Sheikh Rashid's mandate. Meanwhile, there have been growing pressures within the

UAE from a politically articulate younger generation for greater unification. They were expressed forcefully in the memorandum prepared by the 40-member Federal National Council, an advisory body whose members ironically are appointed by the Rulers, to the Supreme Council in March. The fact that the highest authority in the UAE, grouping the seven Rulers, had not met for 18 months showed how aimlessly the federal ship had been drifting. Submission of the document must be seen as one of the most important events in the UAE's short history. Significantly, for progressive "technocratic" ministers in the last Government are understood to have helped write it. The most significant of its points, perhaps, were the demands for complete integration of the Armed Forces and distribution of wealth, as well as accountability for it, and complaints about the lack of a permanent constitution and the last Government's failure to pass badly-needed legislation such as the draft statute aimed at establishing a Central Bank and a law on immigration. Mr. Tayram Omran, the Sharjah who is Speaker of the FNC, and others have gone further by asking why there should be no direct elections. One suggestion of the UAE's "young Turks" is that the Rulers should choose 100 candidates who should in turn elect six to represent their Emirate. The memorandum prompted

marches throughout the UAE of young federalists. Sheikh Rashid and Sheikh Saqr of Ras al Khaimah then accused the president of organising them. In response to the memorandum the Ruler of Dubai issued his own, accusing Sheikh Zayed of acting in an unconstitutional manner. Subsequently, there were demonstrations in Ras al Khaimah against the way in which Sheikh Saqr runs his Emirate, where the civil servants had not been paid for weeks, and his hostile attitude to the federation. He was forced to recognise a 30-man negotiating committee to discuss the grievances. The Premier of the last Government was Sheikh Maktoum bin Rashid, son of the Ruler of Dubai. He did not assert his powers, which were ill-defined anyway, because of the divisions stultifying the federation, particularly those between Abu Dhabi and Dubai. The president might appear to have taken a bold gamble in throwing the challenge to Sheikh Rashid. However, it is a logical way of seeking a radical solution to the problems of the federation in so far as it has been Dubai's lack of co-operation and differences with Abu Dhabi that have been the main cause of paralysis.

### Meetings

Happily, personal relations between the two Rulers, who little more than 30 years ago led their rival forces in an armed conflict between the two Emirates, are excellent. It was

out of rational calculation rather than despair that Sheikh Zayed asked Sheikh Rashid to accept the mandate. Moreover, twice within a week at the end of May Sheikh Rashid had amicable meetings with Sheikh Sultan of Sharjah who has been positively supporting the Ruler of Dubai's efforts to the point that he accepts that two of his subjects in the last cabinet will not be in the next one—if and when it is formed. But the June 3 deadline for the creation of a new Cabinet passed without an announcement of its formation and the meeting of the Supreme Council scheduled to give approval was postponed, despite the sense of urgency felt by federalists within the UAE and sympathisers outside it as the debilitating long summer season sets in. The delay indicates that the Kuwaiti Foreign Minister did not want to break the deadlock than most observers had hopefully assumed. Some cynics have suggested that Sheikh Rashid would like to let the whole issue drift because he has little self-interest in strengthening the Federation apart from the general question of security. But there is little doubt of his sincerity, good faith and commitment. His advisers say that he is prepared to hand over half his petroleum revenue to UAE Government—with the proviso that it should be kept in the Ministry of Finance account in Dubai over which he would have control.

Similarly, as long as he is satisfied with its management, Sheikh Rashid would approve the establishment of a Central Bank and allow the foreign exchange earnings of Dubai to be channelled through it. In addition, he has committed himself to the Dubai Defence Force being integrated properly into the UAE Armed Forces and giving the central government overall responsibility for his police force, with its air wing, and his departments of education, health, electricity, water and TV services. **Burden** Financially they have become an increasing burden to Sheikh Rashid who is primarily an entrepreneur. The cynics note that if his revenues had continued to run at last year's level he would have been a net gainer, but that with this year's increments he will be paying more than he will receive from a common budget. At the heart of the matter is the dispute over the nature of the Federal Government. Sheikh Zayed, who has funded it, wants it to be strong and centralised. More at ease hunting bastards with his hawks and talking with his tribesmen in the Liwa Oasis, he has no inclination to administer or read balance sheets (even if he could understand them). He has not been concerned about the creation of a fat, inefficient central bureaucracy, now numbering nearly 32,000, mostly expatriate Arabs, whose rent payments enrich Abu

Dhabi's landlords and distribute revenue. Sheikh Rashid wants not only to reduce the number on the civil service pay-roll, but also to stop wastage, delay and corruption so that more money is spent more effectively. Perhaps the most vital aspect of his approach to the problem would be to decentralise the Federal Government, giving more power to individual Emirates to supervise its administration in their own territory. Sheikh Rashid objects to the central authority's inclination to impose bureaucratic restrictions on commerce and its notions about trying to control growth restraints on spending. He and Sheikh Zayed must decide to what extent there should be representation of individual Emirates. There is also the question of the debts of Sharjah and Ras al Khaimah. The Ruler of Dubai would be against bailing them out from federal funds but might not object if Sheikh Zayed continued giving subventions to the other Emirates as he has to Sharjah to ease its plight. In the medium-term, the great danger lies in the fact that any compromise acceptable to the leading figures of the UAE would not necessarily be welcomed by the young nationalists, because Sheikh Rashid's proposals would tend to strengthen local autonomy if implemented. With the rise of a vibrant federal political consciousness the main threat to the dynastic Rulers is the backlash that could be created by bickering among themselves.

### Articulate

Meanwhile, there have been growing pressures within the

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UNITED ARAB EMIRATES II

THE ECONOMY

# Coherent policy needed

AS AN economy, as much as a political entity, the United Arab Emirates (UAE) is distinguished more by its differences and disparities than by its common denominators. Integration has been slowed by those same obstacles, psychological and historic, that have held up the evolution of a more coherent Federation. Conversely, open borders and a customs union have not, like the Zollverein in Germany in the last century, had much effect in over-coming dynastic inhibitions against more coherent unity and co-ordination.

Where finance has been available, dynamic rivalries—as well as unjustifiably high expectations aroused in the boom following the oil price explosion in 1973-74—has continued to lead to a wasteful duplication of projects undertaken by individual Emirs and private entrepreneurs, some of whom are now rueing their investments. Lack-

ing the power, status and respect given to central banks elsewhere, the UAE Currency Board is still not in a position to restrain undisciplined growth in the private sector; that, as it happens, ground to a halt two years ago because of its own excesses. With a petroleum revenue only the fifth the size of Abu Dhabi's but led by a shrewd businessman Ruler and a far more dynamic merchant community Dubai has been able to resist the assertion of economic and financial hegemony by the richest State. In the other Emirates the spending of the Federal Government primed by Abu Dhabi's oil revenues has gone some way to spread around the wealth.

Generalisation, however, remains very difficult in a Federation where, for instance, Abu Dhabi is reckoned by the economists in the Ministry of Planning to account for over 50 per cent of gross fixed capital

formation, while less than 5 per cent is attributed to Umm al Qaiwain, Ajman and Fujairah—the three smallest and poorest microcosms in the union—whose collective indigenous population is not very much less.

With greater traditions and pretensions to maintain, Sharjah and Ras al Khaimah have done their best to compete in the process they have ended up with greatly enhanced, but under-utilised amenities and heavy debts that have thrown them at the mercy of Abu Dhabi. New loans now being placed on the market for Dubai will make its total liabilities incurred for ambitious projects rise to about \$2.7bn, but with its modest oil output holding up well and the rise in prices this year the international banking community is satisfied with its credit-worthiness even if some of the Emirates' developments look like loss-makers. In contrast to them all Abu Dhabi should by the end of this year have accumulated reserves invested abroad of \$11.12bn.

Whatever the imbalances and distortions the UAE, taken as a whole, has experienced what must have been a more rapid growth than any other political entity in modern times and in the process undergone an unprecedented demographic change. It is calculated that at current prices Gross Domestic Product (GDP) rose from the equivalent of \$1.66bn in 1972 to \$13.9bn last year. In real terms the economy would have grown four-fold. Per capita income was calculated to have reached \$15,800 last year.

Since 1972 the population will have roughly tripled to the officially estimated figure of 877,340 in 1978 of whom less than a quarter are citizens, and make up only 15-20 per cent of manpower. The remittances of foreign workers probably recycled on the debit side of the balance of payments may amount to 20 per cent of export receipts from oil that were slightly in excess of \$8bn in 1978.

Although petroleum had accounted for nearly 90 per cent of revenue last year and similar proportion of exports its share of GDP was estimated to have

fallen to 57 per cent in 1978 compared with 80 per cent in 1974 (the year in which the full impact of the escalation in oil prices was first felt), according to the Ministry of Planning's calculations. In real terms non-oil GDP increased annually by about 25 per cent from 1972 to 1978, was stagnant in 1977 and would have fallen by 14-15 per cent last year.

In the earlier period the construction sector grew fastest tripling its share of non-GDP to establish the quarter share that it still holds. That expansion reflected the rudimentary base and the influx of expatriates required for the UAE's rapid development. The sector's behaviour also accounts for the stagnation and recession in the private sector experienced of the past two years from which the UAE is only now showing signs of recovery.

## Recession

Businessmen and bankers question whether the terms recession and stagnation are appropriate to the experience of the UAE over the past two years. They should be seen in relation to the boom that peaked in 1976 in a frenzy of speculative building that has left the Federation with its biggest short-term economic problem in the form of unlet property and a high proportion of bank credit tied up in such investment. As the Currency Board put it, there was "an over-estimation of the size of local markets and the future rate of expansion for goods and services."

It remains true of the UAE, as of any other of the producing States of the region, that the spending of oil revenues is the key to the rate of economic activity. But what should have been regarded as a cooling-off of an over-heated economy—which had the salutary effect of burning many fingers—had nothing to do with the 13 per cent decline of Abu Dhabi's oil revenues last year as such.

Neither shortage of finance nor any deliberate decision to curb public expenditure was a constraint. Despite lower revenues and increased outlays

within the State itself, Abu Dhabi still recorded a fiscal surplus of some \$1bn last year. Its own capital spending went up from Dh3.74bn to Dh3.31bn. So Dubai's rose as well.

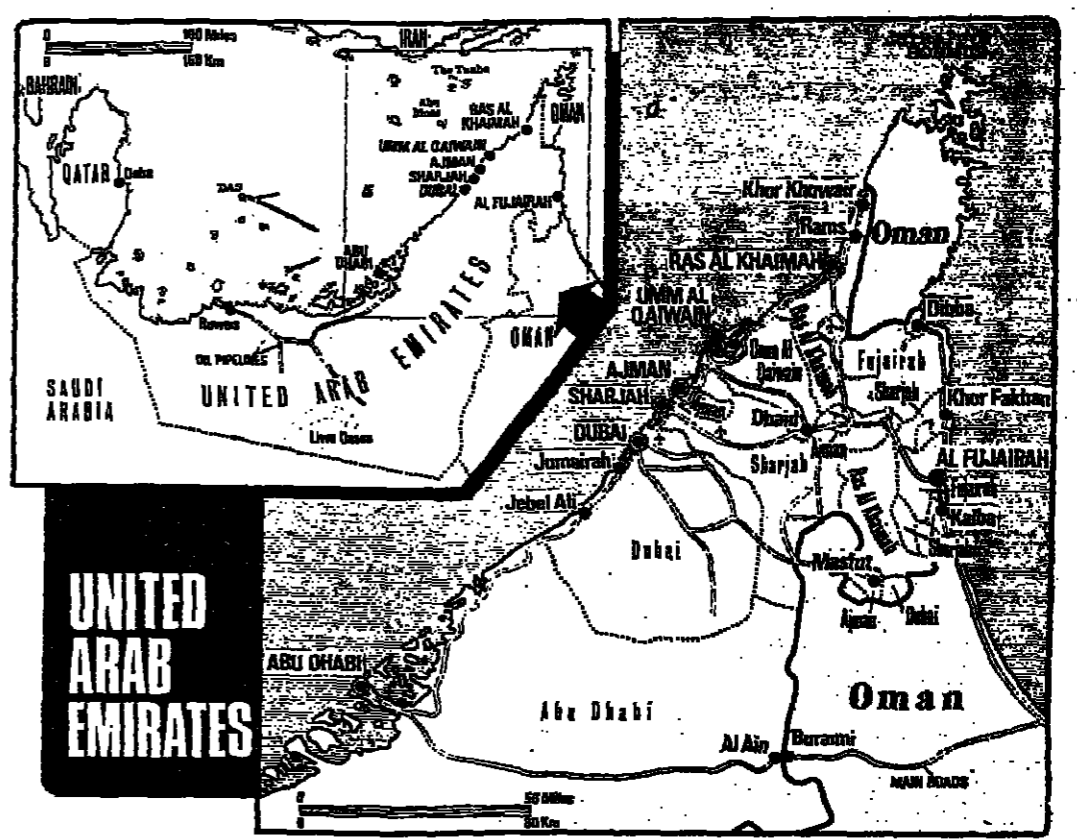
Overall disbursements by the Federation, wholly financed by Abu Dhabi, were up from Dh6.01bn to Dh6.58bn, but the current account was more than responsible—and in particular the salaries of the civil servants who now number nearly 32,000. But development expenditure was down from Dh731m to Dh494m, reflecting both the inefficiency of the fat bureaucracy and the political crisis over its form.

The pace of economic activity has reverted to a more reasonable and sustainable rate. The expansion of money supply (currency plus demand deposits) was held steady at 10 per cent last year compared with the expansion of 30 per cent in 1978 and its being reined in at that level last year. According to official statistics inflation was reduced to 15 per cent from 25 per cent in 1977 and 35 per cent in 1976. In a very tight money situation that has left the liquidity of the banks dangerously low the increase in bank credit to the private sector was down 21 per cent compared with 50 per cent in 1977 and 84 per cent in 1976.

Even if reduced, however, the rate of economic activity is still remarkably high, especially when judged by imports which per capita are believed the highest in the world. (Last year UK exports worth \$435m, up 68 per cent on 1977, exceeded those to the Soviet Union.) According to a report by the Ministry of Commerce they rose 20 per cent last year to Dh20.5bn (\$8.33 bn), a slight decline on the 25 per cent growth in 1977. There is an apparent discrepancy between them and the published returns of Abu Dhabi and Dubai but it may be accounted for by Sharjah's success in luring business from the latter.

Those of Dubai were only marginally up a Dh 12bn (about \$3.12bn), a fall in real terms that was attributed to the downturn in construction while its re-exports to customers outside the UAE were up by 20 per cent to Dh 1.8bn. Abu Dhabi reported an increase of 16 per cent to Dh 6.3bn with a shift towards capital goods.

While the private sector construction remains in a trough and Dubai's spending on large projects will peak next year, the concentration will be more and more on large public sector projects associated with Abu Dhabi's development of its hydrocarbon resources and the industries based on them. The extent of its industrialisation



has not yet been decided and is likely to be a subject of debate—probably misgivings also if some of the schemes that have been under study, like a steel plant, come to fruition. For the future, however, the centre of gravity has moved decisively to where the real money is.

The evidence and feelings are that business is picking up in general but in a very competitive market the tendency of Abu Dhabi, Dubai and Sharjah to restrict the activity of their rivals' merchants is, if anything, becoming stronger. Whatever the kind of Federal Government evolves, the prospect is that prosperity will concentrate as heavily in Abu Dhabi and Dubai as it has in the past rather than being distributed northwards.

Meanwhile, the failure of Abu Dhabi and the Federation to evolve any immigration policy looks likely to remain a major stumbling block to the evolution of any serious planning on a national scale. The outcome of the mandate of Sheikh Rashid, Ruler of Dubai, to form a Government may not be known for some time. But it is hard to see him accepting the concept of central planning nor for that matter co-operating in laying down guidelines for immigration.

From the standpoint of the disjointed UAE economy, however, there are more immediate problems, with grave political implications, whose resolution must depend on the awaited agreement on the future orientation that the UAE should take. Not the least of them is to free the credit tied up in property by a banking system is still intrinsically unsound despite the measures taken two years ago to strengthen the Currency Board following the closure of two of the institutions operating there.

Published consolidated banking figures certainly understate the exposure which Mr. Abdul Malik al Hamar, managing director of the UAE Currency

Board, estimates at Dh 4.5bn but may be as much as Dh 7bn with Abu Dhabi entrepreneurs having the heaviest liabilities followed by those of Sharjah. Many are having acute difficulties in paying interest rates of 14 per cent or more advanced against unoccupied property.

The wisdom of bailing out the imprudent may be questioned, but in the UAE the banking system could be at stake. As it was, Sheikh Zayed, President of the UAE and Ruler of Abu Dhabi, issued a decree last December establishing a national Real Estate Bank. The intention was that it would take over outstanding liabilities in respect of property and allow repayment over a period 10-15 years at interest rates of 2-4 per cent.

It has still not materialised. One reason appears to be indecision over whether all borrowers should be rescued. Finding the staff to administer such an institution is a difficulty. In addition Sheikh Zayed may be reluctant, in the absence of a settlement of the federal structure, to use Abu Dhabi's money to save debtors in other Emirates.

Most vital of all if the UAE is to become a plausible and viable economic unit is the enactment of the draft legislation for the creation of a central bank and the willingness of the Emirates to channel through it their foreign exchange receipts. Without proper powers of credit control or necessary political backing it is something of a wonder that the Currency Board—dismissed contemptuously by bankers as "little money shop"—has been able to maintain any order in the world's most over-banked system.

Even more miraculously, it has been able to keep the \$100m stable despite being starved of foreign exchange by Abu Dhabi as well as Dubai and Sharjah. The Currency Board has been able to fulfil its obligation of covering with foreign exchange 70 per cent of the note issue and demand deposits—but little more. But as it complained impotently in its last report, its holdings "must be seen not only in terms of the legal cover requirement but also the level of imports and other foreign exchange requirements of the system arising from remittances, travel expenses, and the like."

In the meantime, as deposits have stagnated but also the sizeable outflow of capital indicating a lack of confidence in the banking system. Marginal increases in interest rates on dirham deposits have not been sufficient to attract back funds which can earn more if placed abroad in dollars. Consequently, the banks' foreign liabilities have risen faster than foreign assets—an ironic phenomenon in a Federation that is classed as a surplus State.

## Liabilities

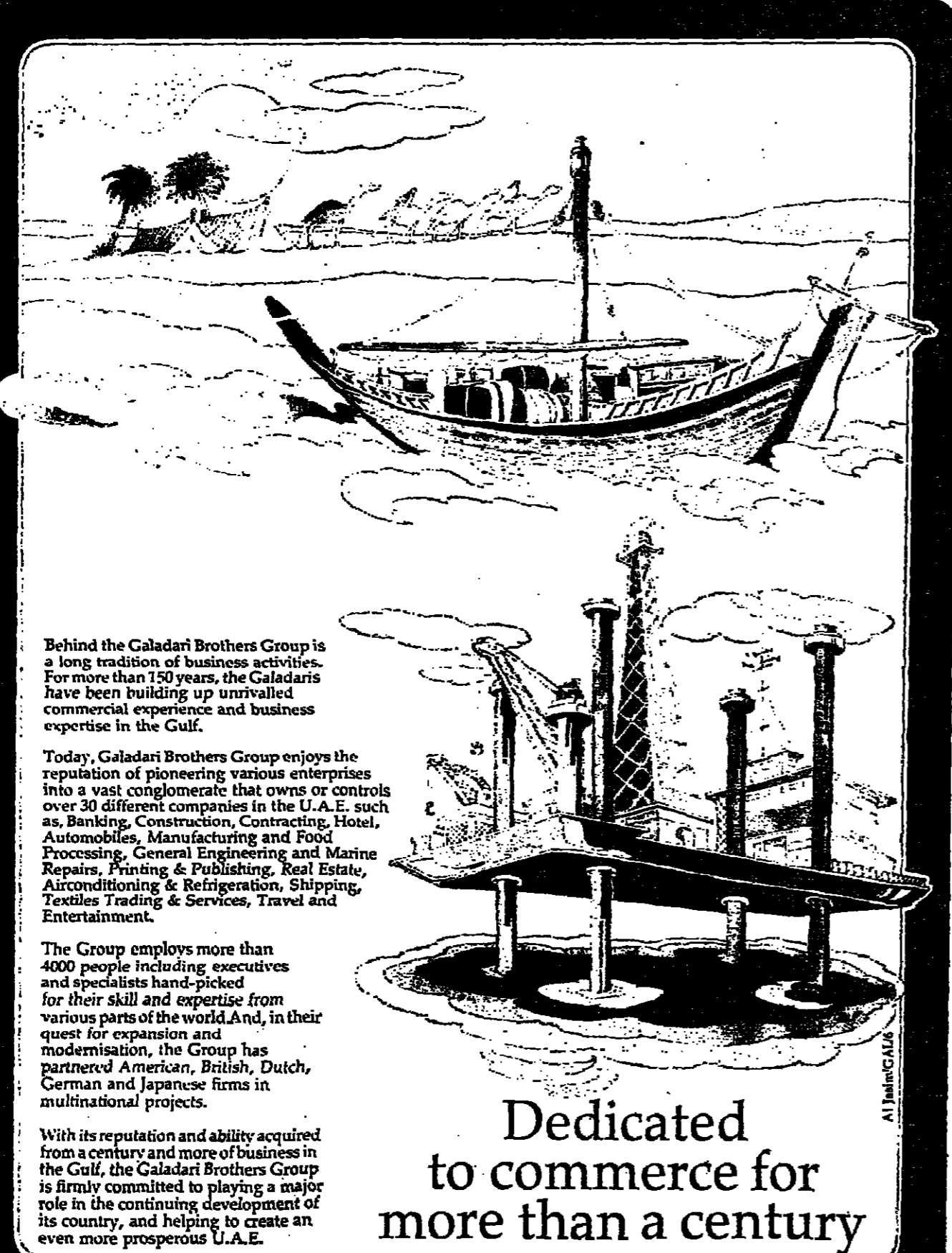
More serious are the liabilities of Ras al Khaimah and Sharjah. Those of Ras al Khaimah are estimated at about \$500m including loans extended from the Currency Board believed to account for about two-thirds of the total that effectively have been written off. At present the security of finance made available by foreign banks is very much at risk. In the long term, payment delays to contractors, some of whom must be doubtful whether they will ever receive the money due to them, could put the credibility of the UAE as a whole in question.

Less disquieting is the position of Sharjah even though its debts are about twice as large. They would include some

Richard Johns

	1975	1976	1977	1978 (est.)
<b>1. CURRENT</b>				
Exports (f.o.b.)	7.5	9.1	10.2	9.9
(Crude oil)	(6.8)	(8.3)	(9.2)	(8.7)
Imports (f.o.b.)	-2.3	-2.8	-4.1	-4.5
Services, transfers (net)	-1.3	-1.7	-2.0	-1.8
Current balance	3.9	4.6	4.1	3.6
<b>2. CAPITAL</b>				
Official transfers & capital	-1.0	-1.1	-1.0	-
Oil sector and capital transfers	-0.3	0.1	-	-
Other private capital and errors and omissions	-1.1	-1.2	-2.7	-
Overall balance	1.5	2.5	0.4	-
<b>3. FINANCING</b>				
Banking system (net)	-1.5	-2.5	3.3	-
(Currency Board net)	(-0.5)	(-1.0)	(1.4)	-
(Commercial Banks net)	(-1.0)	(-1.5)	(1.9)	-
Abu Dhabi Government	-0.5	-1.2	-3.7	-

	1975	1976	1977	1978
Revenue	23,765	30,410	33,555	33,133
(Oil)	(21,961)	(28,375)	(30,481)	(28,533)
Expenditure	16,327	19,577	26,830	31,800
(Development)	(7,233)	(8,678)	(13,442)	(17,000)
Overall Surplus	7,438	10,833	6,725	1,337



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## PLANNING

# Conveying the message

**BUILDING** A country from scratch is a long affair but with remarkable speed the United Arab Emirates (UAE) has completed a basic network of roads, telephones, ports, airports and the rest of the framework on which a modern society and its economy rely.

What might be called the "social infrastructure"—the hospitals, schools and housing—is being finished. Such institutional buildings are completed in quantity rather than quality, however, because of a serious bottleneck in developing human resources. The small indigenous population and absence of an immigration policy means that it is impossible to anticipate the fluctuations of demand for community services. Refusal by local Rulers properly to co-ordinate economic plans means communities can mushroom around a project site almost willy-nilly.

The problem is understood by the Ministry of Planning, which wants the country to accept a Five-year Development Plan starting in 1981. A strong proposal for one was made to the Cabinet and earlier this year passed to the Supreme Council for consideration. Privately the members have agreed in principle to the idea and it is understood that this decision is not affected by whatever Sheikh Rashid as Prime Minister may decide.

It is a major achievement to have jinked all but a few desert communities to a network of modern roads throughout the UAE. A villager in northern Fujairah can drive to an airport and be in London in the same time it used to take to drive half-way to the Emirate's capital. The embarkment of riches in ports and airports in no way detracts from the success of an excellent road grid. Only the villages of the Liwa Oasis in southern Abu Dhabi are not connected by paved roads. They will be completed in the not too distant future. Water, electricity and

telephones are also supplied virtually as demand requires. But there are other problems that have to be urgently tackled. Some Emirates like Ajman lack a sewerage system. Sharjah has adequate electricity generating capacity but no proper local grid. Water pressures fluctuate wildly. Ras al Khaimah, which boasts its own earth satellite station and has not joined Emirate, the national phone company, has direct dial phones to Europe but not to the rest of the UAE. The UAE badly needs a centralised system for water supply and electricity but the distribution facilities in each Emirate would be unable to bear the strain if grids were introduced.

**Nightmares**

The Federal planners' nightmares are the giant industrial complexes like Abu Dhabi's Ruwais and Dubai's Jebel Ali which have been developed without reference to any co-ordinated strategy for the union as a whole. In one year Jebel Ali village has arisen from the desert like a Gulf version of Surbiton-by-the-sea. It is so contained, with swimming pools and shops, and its expatriate constructors, technicians and industrialists have even created their own marina in the partly completed harbour. Its hard to know from one year to the next how many will be living where and needing what.

The massive building programme for hospitals, schools and housing is well underway though progress towards completion has highlighted the population problem. Mr. Said al Ghabash, Minister of Planning, explained: "How can we plan for education or health when the federal government doesn't even know how many engineers or students will be generated by Abu Dhabi's projects?" This is compounded by the failure of the Federal Government to address itself to the question of "planning for whom?" For every labourer imported into the U.A.E. for a building or factory

project it requires five people to serve him. This creates the inescapable circle of importing people to serve people who are building the economy of the State for a tiny minority of nationals.

No planning is possible until the UAE is politically cohesive enough to formulate a population policy. Two hundred thousand or so nationals will never be enough for the social economy that UAE wants to construct. There is no population policy because of the lack of political development in the Federation. This is the development bottleneck of 1979. A demand for a comprehensive development strategy was one of the points of the joint memorandum of the federal national council and council of ministers in February 1979 which is discussed elsewhere in this survey in the political context.

The Ministry of Planning under Mr. Ghabash may have come up against a brick wall because of the lack of political maturity but in his two-year tenure a planning vehicle has been built. He believes that the statistical and technical base which he has developed is ready for use whenever political conditions are right, with or without his continuation in office.

Asked what his Ministry had achieved, he replied: "The main objective was to push for a comprehensive five-year plan. Everything of the last two years has led to this. We have done all the preparation in field studies, sector studies and regional papers leading to the proposal submitted to the Supreme Council. From our side we did our job. We are ready to produce a plan even as a theoretical exercise."

Included in the proposal was a demand that a National Planning Committee be set up, chaired by the Prime Minister and including a number of Ministers plus individuals from each Emirate involved in planning and economic administration.

This is significant in a country where key posts tend to be given as a reward for eminence as a sheikh rather than for individual abilities. Only with such co-ordination does Mr. Ghabash believe there is any hope of meeting the development challenges which until now has been hampered by duplication of projects, petty rivalries and an obsession with prestige.

Members of the Supreme Council have apparently accepted the idea in principle of a comprehensive planning strategy for the UAE. Whether they are aware as individuals of the economic, social and political dimensions is a moot point. Planning leads directly to a dilution of Rulers' power. It means proper budgeting and accountability of how money is spent. Acceptance of comprehensive planning could be interpreted as acceptance of the failure of the sheikhly system to meet the needs of the country.

The planning strategy which Mr. Ghabash has in mind is based on the premise that producing more oil can only be justified if it results in the creation of other renewable sources of income in the future. There are four elements in his thinking. They are: adoption of a balanced sectoral approach with growth of productive and human resources, the provision of social services and development of infrastructure; investment in an economic structure which would be viable when the oil has been used up; avoidance of duplication; and diversification away from oil and petrochemicals to manufacturing industries based on proper technical feasibility studies.

With these aims in mind the Five-Year Plan which the Ministry hopes it will be asked to compile for 1981-85 would diversify from oil dependence; develop capital-intensive and not labour-intensive industry; design education and training to meet the needs of the socio-economic programme; encourage the private sector.

Michael T...

July 1979



Advertisement

# Beyond Oil

## Dubai's 'Industrial Revolution' points the way

It is no accident that Dubai is leading the way in a policy of alternative development to oil.

Dubai is well placed to do this since it was a thriving commercial centre long before the discovery of off-shore deposits. The home of prosperous merchants, Dubai alone, was able to surmount the decline and disappearance of the pearling industry when it was faced with Japanese cultured pearls in the thirties. The Dubai merchants, whether they were dealing in pearls or gold, were a thriving community even at a much earlier date, respected right round the Gulf and as far afield as India.

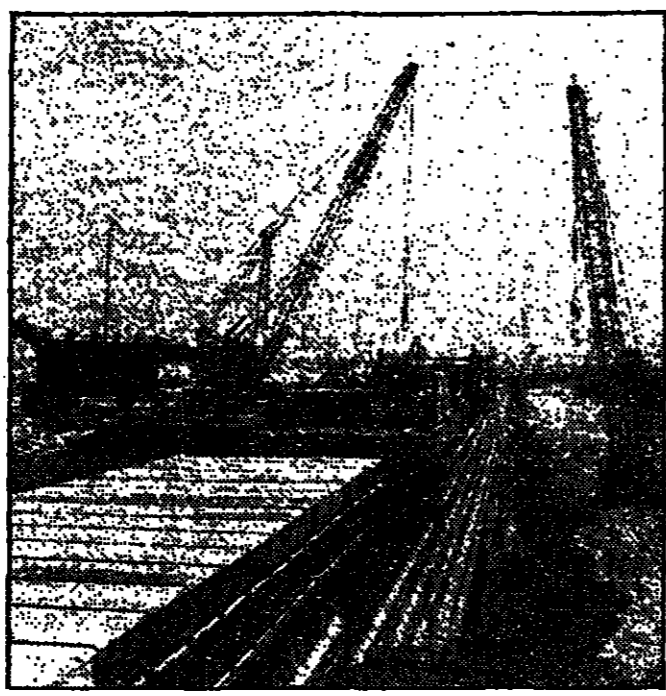
Oil, in any case, has not engulfed the economy as elsewhere in the Middle East. H.H. Sheikh Rashid Bin Saeed Al Maktoum, Deputy President and Prime Minister of the U.A.E. and Ruler of Dubai saw from the outset that oil would not last forever, and, as a constant preoccupation, has considered alternative routes for the economy. Keeping oil in the ground is one solution, but such static thinking has little appeal in Dubai. There were fresh generations to be considered with expectations far different from those that had obtained

in the past. The country needed a diversified, economic base and this, it was clear, would have to be created. Dubai has traditionally looked to trade and to the sea. These, therefore had to be the point of departure for industrial expansion. First, there would have to be a deep water port of huge capacity, the relevant industries that could make as much use as possible of raw materials that existed locally or could be economically brought in. From these and other simple expedients, concepts of the industrial future began to arise. The great Jebel Ali project was born.

### Out of the virgin sand—a year ahead of schedule

20, 1979, at Quay 10. The Nichigaku unloading cement. To the captain and the Japanese ship this routine, but for Dubai of the business world, historic. Ali Port, deep water and centerpiece of the billion dollar Jebel Ali was in operation. Moreover, in operation ahead of schedule. This, in business circles New York to Tokyo, as confirmation of the leading what analysts led: "the world's most industrial under-

Industrial technology can be harmonised together and a balance struck. Energy, perhaps the most vital constituent of the whole plan, serves as an example. At Jebel Ali this is to be drawn from several sources, mostly offshore in the shape of natural gas. Broken down into liquid form at the gas liquefaction plant close to Jebel Ali Port, the gas becomes liquid Propane, Butane and Petrol, all to be re-exported as commercial products while the Methane fraction gases that are left will be passed on for use at the Jebel Ali Aluminium Smelter. In their turn they will provide energy for aluminium production and for the desalination plant that is an integral part of it. So the chain continues; raw materials from near at hand being brought into the industrial mix and joining others from sources half across the world. What results is re-exported in the form of finished products so that a complex web of commerce and industry is created with Jebel Ali at its centre.



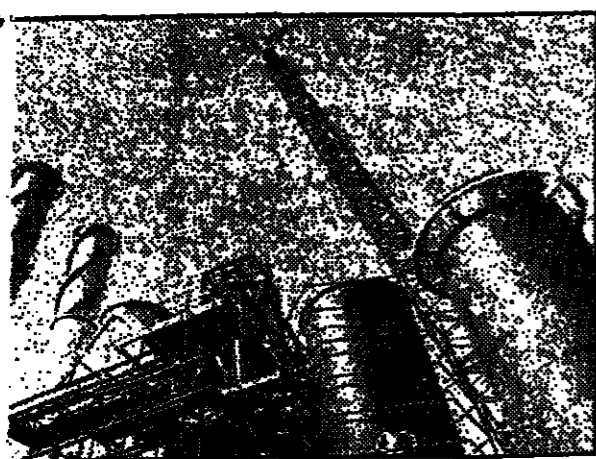
The Nichigaku Maru unloading at Quay 10

### Before, during and after oil.—Dubai

It is known to have existed as a fishing and pearling city for hundreds of years. From the beginning geographical position seems to have worked to its advantage. We already see the shape of modern Dubai around the turn of the century when merchants Persian port of Lineah moved to Dubai to avoid its ous duties. Others followed, attracted by the freedom and action enjoyed by the citizens of Dubai, as well as the trading outlook of the Ruler. Dubai began to become the major commercial centre of the Gulf and became a hub of the sea routes to India and the Far East. Today, a place of glittering buildings and roads that thrust through tunnels and over bridges nevertheless, is the marks of its mercantile past; the graceful wind tower, example, adjuncts of a settled and prosperous community which made Dubai famous for shrewd and honest trading and there was any thought of oil. When oil did come, it was not in all-obliterating fashion. Even today, Dubai does not claim to be more than the oil-exporting leagues of the Gulf. Viewed from therefore, oil has never been seen as such a huge bonanza, or to say that it has fitted into a thrifty and prudent plan as a welcome addition, but without changing that spirit out of all recognition. If there had been no oil, it is perfectly possible that the city, now rising out of the desert at Jebel Ali (though in a modified form) would have arisen anyway.

The merchants and administrators of Dubai have always found the means to build a sound economy whether this was pearls, shipping or transactions with third parties involving merchandise that never even touched the shores of the Gulf. A Dubai banker, watching the first ships unloading at Jebel Ali was heard to remark: "We are looking at the future—and it works." In Dubai, the future—the inherent potential for the Sheikhdom, its people and the U.A.E. as a whole—underlies every commercial decision and government commitment. The vision of Jebel Ali is the vision of an economy whose spread across industry, business and trade is wide enough to withstand the fluctuations of world markets. Dubai sees no reason why it should be in the grip of vast, impersonal forces that can wither the future of a small country. This is why an analysis of the new undertakings in Dubai and Jebel Ali in particular, show industry being re-processed by further industry and re-emerging as commerce. The billion dollar Aluminium Smelter at Jebel Ali provides a good example of this. Waste heat from the gas turbines will be taken up by a linked desalination plant and used, eventually to produce as much as 45 million gallons a day of water fit to drink! Whether it is gas, concrete or water, the principle remains the same. It is the use of high technology to make what is in the ground, in the sea—in the very fabric of the mountains—work to produce commodities that will, in turn, produce trade. This is complex yet simple—the Dubai style in thinking, working and living.

### The world as oyster

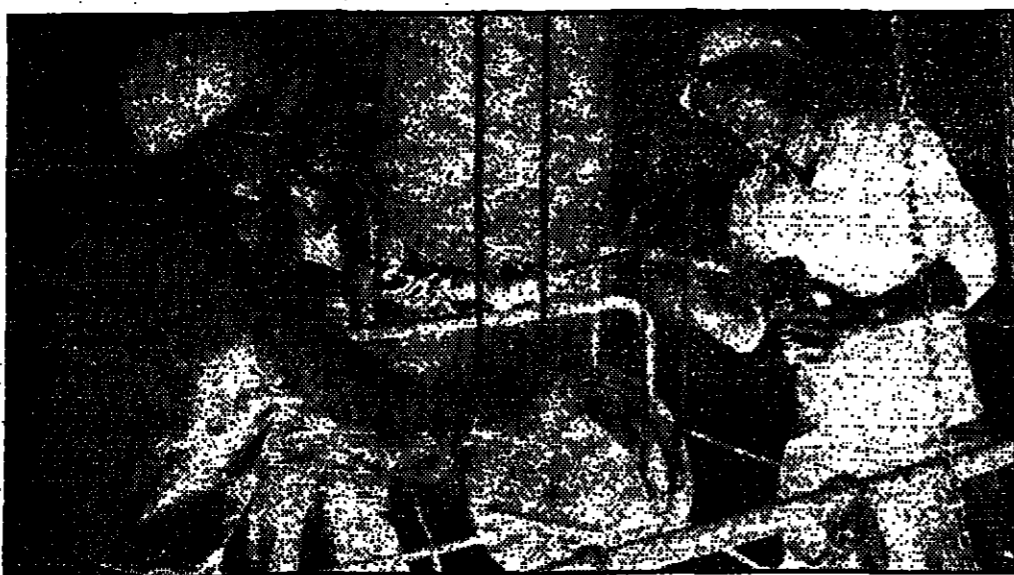


Aluminium Smelter, Jebel Ali

If you look closely at what is happening in Dubai the term "Middle East" can be seen in a new and exciting context. Dubai is truly in the middle—the middle of a world where eastern workforces interconnect with western investment, where raw materials from, say Australia, are fed into a chain of production that uses the expertise of five nations and the machinery of ten more. An Aluminium smelter, for example, could be established almost anywhere, regardless of climatic conditions, topography, population or any of a hundred variables, provided certain vital conditions are satisfied. Briefly, these amount to: energy, supply of raw materials, an effective workforce, means to export the finished product, business confidence, producing investment, a favourable commercial climate where tariffs, etc., do not constitute an obstacle, technical expertise and stable conditions in general. Dubai, sitting at the crossroads of the world, fulfils all these demands to perfection. The business planners of Dubai have taken the world of instant communications and interlocking economies as it exists and—there is no better way of expressing it—made that world their oyster!

### Flag day in Dubai

the foreign nationals in Dubai were to pick to display the flags of respective countries, a about international com would be neatly treated. Jebel Ali it would be ebel telling. The em interested in establish- themselves or already had as part of the New alisation road like a Who of international s and industry. They Tube Investments, Oxygen, Rothmans, Explosives and many sdy in operation are- and Bridge, BICC Inter- and Norcam in n to the almost endless organisations from all of the world which are d in the actual action... nership with Dubai ts also exists on a large Cleveland Bridge is in rship with A. W. ri in building a steel tion plant. Dubai National Cement ny is already producing ons of cement per day. International, in a joint e with the Ruler him-



Workers at the Container Terminal

self, has formed a company, Dubab, which will produce housewiring and power cables. Overall, ultimate supervision and responsibility for the vast undertaking is firmly with Dubai. And it is all managed in a simple, unostentatious way. The offices where decisions

to bother about external trap-pings. It is a style that works its way through to foreigners as well. Office doors are open, conversations are brisk and to the point. This harmony that underlines all undertakings big or small, seems to be taken for granted.

### Getting it together

A Financial Consultant, asked to comment on the way under-takings like the Jebel Ali project get off the ground, described something he had seen from the window of his hotel in the centre of Dubai. "The day I arrived, I noticed an open space. Not much more than a hole in the ground. Two weeks later, when I left, there was a building half completed. They were up to the second floor. By a mysterious intensity of effort results appear faster than you would think possible.

What would still be on the drawing board or merely in the mind somewhere else is already a concrete reality in Dubai. It's like this at Jebel Ali. From the moment that Sheikh Rashid planted his walking-stick firmly in the sand and said: "Build it here" things began to happen. The speed with which they happened is a matter of record. They were able to dock Britannia at Quay Ten during the Royal visit with construction well over a year ahead of schedule.

The financing of Jebel Ali came first. Bearing in mind that Dubai, in common with the rest of the U.A.E. had been going through something of a recession following the four-fold rise in oil prices and, like the rest of the world, was not immune to inflation, it says a great deal about the confidence of international investment in Dubai that the major financing needed was accomplished smoothly and speedily. Morgan Grenfell, lead managers for the Eurodollar loan make a significant comment:

"It is a most rewarding fact that a country like Dubai which, until a few years ago, was borrowing in drabs and drabs, was able to be presented to the market as a borrower capable of taking a loan which, even in these days, is sizeable by any standards." In fact, the financing of the Jebel Ali project is a combination of external loans, and investment from the resources of Dubai itself. This reflects the same principles of thrift and control that characterise the technological planning.

### Which comes first—industry or infrastructure?

Michael Tingay, writing on infrastructure in the U.A.E. in the Financial Times last year said: "... the surplus revenue Oil State is a new phenomenon in the world, and it is difficult to predict its future." It would be idle to pretend that a country, where the foreign workforce greatly outnumber the indigenous population, does not have infrastructure problems both physical and social. Jebel Ali has to be seen as a massive onslaught on such problems. Since, in a material sense, things are being built

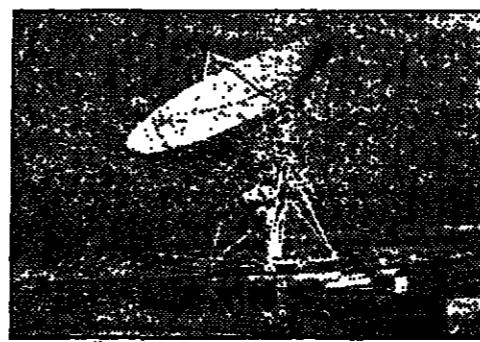
where nothing existed before, all must be accomplished at a single stroke. But the evidence of development complementary to Jebel Ali is plain to see. New roads have been built. Services in the shape of water supply, housing, communication, parks, afforestation, shopping centres, etc., are springing up everywhere, and in Jebel Ali itself a whole new city is planned. All this is going forward in tandem with the building of plant and factories on the industrial sites and at the deep water port. In human terms, the chief need is for education and it

must be said that the administration in Dubai is obsessed by it. Jebel Ali is not conceived in terms of money and profit only—more important than these is its role in the future—the future as it concerns the ordinary citizens of the country. To this end Dubai is planning for an almost totally urban population which will be educated to a standard as high as any in the Arab world. Dubai is not just traders, bankers and businessmen. There are the people of the desert and they are being

encouraged to leave their traditional way of life which, though picturesque, is very basic, and to accept that they belong to a country in step with the twentieth century. Housing has been provided and all the material means to develop a new life. Education, most important of all, is free, right through from junior grades to university and beyond. There is no reason why the child of nomadic parents should not, in one generation, become a key member of one of the many enterprises now starting at Jebel Ali.

### Earth station Jebel Ali

Dish reflector at Jebel Ali earth station

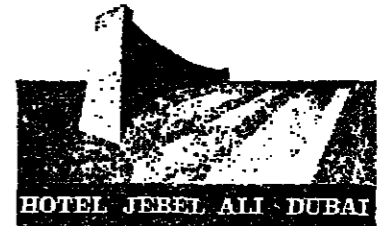


The huge reflecting dish at the top of the hill that is the "Jebel" in Jebel Ali gives, at one glance, the clue to what is going on here. Cocked like a huge ear, it is listening to partner thousands of miles out in space, it symbolises the

importance of communications in every part of the under-taking. Inaugurated in 1975, the earth station took the Emirates into the space age. A decade ago there were no more than a handful of calls a day. Now it's normal if there are three thousand!

### For space age executives, a grass golf course in the desert

Very little at Jebel Ali has been left unconsidered. From the start it was decided that there should be an hotel, as part of the industrial complex, that would provide luxury living and an opportunity for busy executives to relax on an unprecedented scale. This is the Hotel Jebel Ali. Now nearing completion, it will have a range of facilities that, in a single hotel, may well be unmatched anywhere in the world. Among major attractions there will be a golf course with real grass—the one and only in Arabia. Three swimming pools linked but divided, will include a children's pool, one for adults, and a high dive pool. And when you are tired of these you can leave them for the pellucid, turquoise-blue sea. There is to be a yacht marina with shore arrangements that would look good in Cannes or Monte Carlo, and a list of aquatic activities which enthusiasts would find hard to fault. Businessmen, whether they like it or not, have time to fill between meetings and appointments. The Jebel Ali Hotel is dedicated to this "filling" as pleasurably—and as healthily as possible.



HOTEL JEBEL ALI DUBAI

### A brand of leadership the business world accepts.

There is no doubt that much of the single-minded concentration on the task in hand at Jebel Ali has started from above. Sheikh Rashid is not a lover of committees, making decisions in a plain and practical way as they are needed. Mention his name at Jebel Ali and you will be left in no doubt that whatever else it may be, this kind of management is popular with the men on the spot. Sheikh Rashid takes a

detailed interest in most of what goes on. He himself commissioned the building of a slipway with ultra modern lifting gear, not far from the centre of Dubai. This is something much needed in the Gulf which is crowded with small- tonnage shipping. The slipway brings virtual automation to shiprepair and hull inspection—tasks performed up to now by old fashioned and laborious methods, the potential savings in time and money for ship owners are great and they have

responded by filling the slipway from the word go. Sheikh Rashid makes no secret of his pleasure at the success of the venture, and because it has fulfilled so marked a need. As with most of his policies, the Ruler's concept of the Dubai-Jebel Ali package is clear-cut. Government regulations are minimal and the economy is free, not in name, but in fact. The businessman, the investor and the property owner is actually helped by

the state, not strangled by taxes. All is geared to profitable accomplishment—for management and workers alike. It is a unique and inviting prospect stretching into the next century. But is there, perhaps, a tinge of regret for a way of life that is irretrievably past? A young Dubai graduate comments on this briskly, quoting with considerable aptness: "The past is a foreign country. They do things differently there."

### HOTEL JEBEL ALI FORT HATTA HOTEL

Two new hotels are being built in different parts of the state of Dubai; the five-star Jebel Ali and the Fort Hatta; a hotel so unusual that it defies normal classification.

thrilling scenery. The Jebel Ali Hotel will have a real grass golf course (the one and only in all Arabia), a yacht marina, a three-pool complex and a list of aquatic and other activities that challenge comparison with any hotel in the world.

Although they have been planned, and may be used quite independently of one another, the Jebel Ali and the Fort Hatta will actually provide an integrated experience that is unique.

Apart from its swimming pool, beautifully appointed apartments and superb food, the Fort Hatta duplicates the Jebel Ali in very little. Bedouin feasts in authentic surroundings, champagne and caviare as part of a weekend package—these are just a few of the attractions that are projected. The Fort Hatta will join the effortlessly sophisticated with the simple and traditional, and it will do it in a way that is as real as the grass at Jebel Ali! Both hotels are designed to set new standards in international Hotel service and luxury.

Jebel Ali is by the sea and the Fort Hatta is in the mountains. Jebel Ali is dedicated to the international executive who has to space out his time between appointments and meetings. The Fort Hatta complements its sister hotel by providing a haven of absolute peace amid remote and

Enquiries are welcome and bookings can be arranged to coincide with the opening dates, contact

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UNITED ARAB EMIRATES IV

DEFENCE

Legions galore

THE UNITED Arab Emirates has at its disposal more armed men per head of population than any other State in the world. If the U.S. matched its armed forces in respect of population it would have 22m soldiers and 14m police and security men.

One important function of the armed services is their socio-economic role as a modernising institution for training, employment and the building of the State. But the military is also viewed as a force which should be "pointed" enough to hold out long enough to cry for help. Internally the defence and security forces are supposed to maintain tight domestic control to obviate any possible excuse for foreign intervention.

The State machine, however, is incapable of addressing itself to the most serious questions on defence, security and stability. The hardest questions include: differences between Western and UAE national interests and the distinction recently drawn in the U.S. between Middle East states and their rulers; the influence of external events on internal security; the role of the military as a force for change.

To serve its resident population of less than 900,000 of whom probably less than a quarter are nationals, the UAE has 30,000 men in the army, navy and air force and 20,000 in the police and security departments. This disproportionately high figure can only be partly explained by the existence of a duplicate military force in Dubai which only now has agreed to integrate its armed forces. It is believed that Sheikh Rashid's conditions for Dubai's military integration may at one time have included: cutting back on Abu Dhabi's 22,000 strong force; paring the overall strength of the armed forces; rationalising the 28 different nationalities in the services; cutting down the proportion of Omanis.

distinguished in the Armed Forces, though not all of them are military; law and order; transportation; medical; cultural; defensive. The law-and-order role is very real in a country which has only recently been connected by modern roads and where until recently the strongest individual ruled in remote areas with no regard for central authority. Regular army outposts ensure minimum standards of authority. Transportation refers to the vital air force service ferrying men and equipment to the scores of islands which Abu Dhabi is repopulating. This massive task has been going on for the last nine years. Helicopters and military ambulances still provide a fall-back administration to handle any accidents or incidents such as snake bites in remote areas.

The cultural function is important since the Army is the single institution for discipline, training and bringing the ordinary people into the modern era. This has been an important factor throughout the Arab world, and the state-building function is no different in UAE.

The defensive job of the army is to stop a hypothetical invader for long enough for the news to emerge. This should permit UAE's allies to help. National security is seen as part of Gulf regional security, so the strategy breaks down because it depends on unco-ordinated neighbouring armies without combined intelligence. However, this "hold out" function is all that can be expected, and the authorities are delighted with the military experience gained by the troops who served in the Arab Deterrent Force in Lebanon. The UAE placed 1,000 men in Beirut for three years, rotating from all brigades except Dubai, which did not participate. They lost seven dead and 15 wounded.

The UAE acknowledges no enemies and realistically regards conventional land attack as unlikely. However, the rulers (with the possible exception of Sheikh Rashid of Dubai) believe that the forces should be well enough trained and equipped to act as a deterrent both to regular military and guerrilla attack. The unification of the armed forces agreed in 1976 has not taken place except on paper. However, there have been efforts to rotate troops to different areas, and it seems possible that Dubai will now permit the genuine unification of the forces. The state claims six brigades under a central command now that Dubai is relinquishing its role as an independent command. These include Abu Dhabi's mechanised infantry brigade, an armoured brigade (including Rapier ground-to-air missiles and a battery of French

Crotales for air defence) and an artillery corps. The armoured brigade has French Panhard APCs and has received one-third of the 70 or more AMX 30 light tanks it has ordered from France.

Dubai's force consists of one armoured regiment, one infantry battalion and one rather weak artillery regiment. The air force comprises two squadrons of Mirage 3 interceptors, one squadron of ageing Hunters for ground attack and support and Dubai's seven Italian Aeromacchi fighters originating in Dubai's police air wing and classified as part of a counter-insurgency squadron. Helicopters include Puma and Alouette, while Gazelles and the heavier Westland Lynx are on order.

In contrast military intelligence, which has strong foundations, is sophisticated enough to regard the U.S. as a possible threat to the sovereignty and security of the UAE. It is a fact from the UAE viewpoint that direct U.S. military interference is more likely than Soviet intervention. Growing mistrust of U.S. intentions has been aggravated by the realisation that American interests are different and even in conflict with UAE's interests. The most immediate fear is overreaction in Oman by the U.S. or Egypt and the deployment of forces which would rapidly become unpopular. Jordan had first hand experience of this in Dhofar. Unpopular intervention could lead, it is feared, to the very destabilisation it is designed to prevent.

External events, over which UAE has no control, could occur in Oman or Iran. In Oman a collapse of order would have immediate repercussions in the UAE where 30,000 Iranian nationals, made between an Omani and national. The families are the same, many have two passports and Omanis cross back and forth as though there is a border. Omanis join the army and take UAE passports for a month. Others remain Omani citizens. It would be difficult for Omanis in UAE to avoid taking sides in the event of political conflict in their home state.

The Iranian factor is most alarming. The UAE has estimated 100,000 nationals of Iranian origin, mainly Sunnis, who are fully integrated, but Dubai has at least 30,000 Iranian nationals (according to local Iranian sources) who are intimately involved in the political crisis in Iran. Iranian passport holders are 50 per cent Sunni and 40 per cent Shi'ite Muslims and have a long history of opposition to the Shah. The has been tension within the community over the need to respond to Ayatollah Khomeini over how far to press for the celebration of holy Shi'ite festivals and over the proposed opening of Islamic guerrilla offices in the UAE.

When Ayatollah Khomeini, head of Iran's revolutionary tribunal, visited the UAE recently on the first sorabroad by a truly powerful Iranian, he addressed Irania in Dubai as his own constituents. He did not con his intention to open offices in the UAE of the Fedayane Islam: a religious vanguard which give revolutionary guidance Shi'ite Muslims. At least 10 of his entourage were arm Dubai merchants. If Iran sin into full-scale civil war chances are high that Irania in the UAE would be dragged into taking sides.

While the military intelligence machine tries to analyse and respond to possible threats to the regime, it is ironic that the strongest internal force for change could turn out to be the army itself. As in any Arab country the army is the leading modern institution. As in any other developing country the vast discrepancies between rich and poor are creating pressure for more equitable distribution of resources. If the Inchoa forces of democratisation continue to build up it is difficult to imagine the army not joining in and eventually demanding taking control of the nation: wealth as has been the case in other Arab monarchies.

Michael Tinga

What's Amro Bank doing in Dubai?

A lot of business

شكراً جزيلاً (Thank you very much)

Since opening a new branch in Dubai a year ago, Amro Bank has been kept very busy. In particular there has been considerable call on our medium-term credit facilities.

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Unique

The existence of so many nationalities in the army of an ethnically homogeneous country is unique. Such heterogeneity inevitably creates questions about ultimate loyalties. However, 70 per cent of the officers are now "local," including every brigade commander, company commander and director. The term "local" includes Omanis who used to supply 80 per cent of manpower, though officials claim a successful recruiting drive in the Northern Emirates in the past two years which has pushed the figure down to 40 per cent. Contract and loan officers come from Pakistan, Jordan, Egypt and Britain, while many foreign experts and technicians have taken UAE passports.

Five distinct functions can be

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Five distinct functions can be

**AID**

**Most generous benefactor**

IN A country of superlatives it is no surprise to learn that the UAE is the most generous benefactor in the world in proportion to its income. Grant and loan disbursements have been consistently more than \$1bn a year since 1974. Annual assistance rose to \$1.3bn in 1978. Total aid will be rather less than that this year.

Most of the money comes not from the UAE Government as such but from Abu Dhabi itself which allocates almost a quarter of its GDP to assistance of various kinds.

There is a variety of reasons for this policy. Sheikh Zayed, Ruler of Abu Dhabi, is a very generous individual. And culture, tradition and religion combine to make aid giving a natural reaction to the sudden acquisition of vast wealth.

Also, there is an awareness that only ten years ago the majority of the Emirates' inhabitants lived with hardship or abject poverty. Financial help is given to poor countries not only on humanitarian grounds but in an effort to set an example to other rich countries. There is also the pragmatic motive—the knowledge that a small country with shallow roots needs allies all over the world.

At the start aid-giving was almost arbitrary. Representatives of countries, or often their heads of state, virtually lined up to put in their requests. Sheikh Zayed received them and made grants or loans as he saw fit. But in 1973 the Abu Dhabi Fund for Arab Economic Development went into action. It concentrated on projects while the government gave aid. Advertisers gradually persuaded the Ruler that development

loans were usually more helpful to needy states than cash and aid was increasingly channelled through fund projects.

The fund now handles more than half of all disbursements and in addition manages a number of government-to-government project loans. Increasingly it participates in joint loans with other institutions. Quite separately, the UAE is a major contributor to a large number of international development organisations.

Last year, Abu Dhabi, which contributes nine tenths of UAE's aid and loans, gave, lent or contributed in subscriptions \$1.6bn. Abu Dhabi's contribution amounted to more than a quarter of its budget. This year Abu Dhabi is already committed to disbursements of Dh 5bn (\$1.3bn) and total UAE disbursement in 1979 will probably be little short of last year's record level.

Outflows include government-to-government aid, balance of payments support, special payments by Sheikh Zayed, project disbursements of the Abu Dhabi Fund and annual payments to international funds, banks and development organisations.

Two new elements affect this year's payments: first, the UAE's contribution to the Baghdad Fund. Set up last year to help Arab states opposed to President Sadat's peace treaty with Israel; and second, the Abu Dhabi fund will have to have another Dh 1bn of its authorised capital paid up to cope with a bulge in disbursements.

It might be thought that the severing of ties with Egypt would reduce the level of outflows. Egypt was, after all, one of the largest single recipients of Sheikh Zayed's largesse. How-

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شكراً جزيلاً

CONTINUED ON NEXT PAGE



GAS

Major recovery projects

United Arab Emirates has been euphoric and loose talk recently Federation — or more peaking Abu Dhabi — the world's third repository of natural gas

fraction Company's plant on Das Island, performance improved considerably in 1977. Last year it was 25-30 per cent for all Abu Dhabi's oilfields.

Nearly all the associated gas from the on-shore fields is now being flared. Of the 660m c.f.d. produced in 1978 only 80m c.f.d. was utilised.

prematore to say the discovery will be ay similar to Qatar's me that may possibly reserves in the region illion cubic feet, com Holland's Groningen ough the well reached level at the bottom of ture several months est results have been t. At the same time been no drilling to strata on-shore.

ie time being Abu proven reserves are at 20 trillion c.f. com h 910 trillion c.f. for 1 Union, 500 trillion Iran, 205 trillion c.f. S. 93 trillion c.f. for abia. Those of Dubai ned to be a mere 1.6 .f. (Its gas develop- covered in the article mirate itself.

Assessment

ie coming year there a clearer assessment ential of the structure. antime Abu Dhabi is ahead with the exploit- the associated gas that has been flared and waste. In the past has been very low— cent in 1977 com- 92 per cent for Vene- 9 per cent for Libya, cent for Kuwait and cent for Iran in the year.

tricity generation and water desalination with a small proportion going to power gas combustion turbines for oil production purposes. (Field pressures are maintained by the injection of 1.2m b/d of highly saline water from aquifers above the oil reservoirs.)

Finally, however, after many years of abortive negotiations, the project for the gathering and exploitation of the whole of the hitherto wasted output is under way and scheduled for completion by 1981.

Lower petroleum production than anticipated by ADNOC's foreign partners from the off-shore Umm Shaif field and technical difficulties with distribution have meant that ADMA-OPCO, the main marine operating group, has been unable to deliver the full amount required by ADGLC from the existing gas gather- ing system that was designed but has failed to satisfy its production capacity. Mean- while, some 200m c.f.d. of gas from the Zakum field is still being flared.

Rising oil prices and shortages of crude now make the prospects for Gasco, as the on-shore gathering system with its related facilities for the produc- tion of liquid petroleum gas and natural gas liquids is called, look far more promising than two years ago when all the Abu Dhabi National Oil Company's partners in the oil operation backed out of the scheme that had been the subject of many years of study and discussion.

operate the gas complex at Ruwais, process the associated gas output from the on-shore fields and to transport, market and export the products. The life of the company is for 30 years.

The cost of the project is now set at \$1.6bn, a marked escalation on the price that was being talked about four years ago. One reason for the reluctance of ADNOC's fellow shareholders to join the venture related to the financing of it. As it is, \$1.2bn of the capital required is being lent by the Abu Dhabi Investment Authority at the rate of 2.25 per cent interest in two stages, \$800m this year and \$400m in 1980, with repayment over 10 years from 1982. The rest of the finance is being put up by the partners in proportion to their shareholdings. ADNOC has begun seeking out potential purchasers of the output in Japan.

Designed

Scheduled for completion in 1981, the project is designed to process as much as 850m c.f.d. of gas daily from the Bu Hasa, Bab and Asab fields. This should produce from the wet, rich content about 5m tonnes (500,000 barrels a day) of natural gas liquids (NGL) divided about 60 per cent liquid petroleum gas (LPG) and 40 per cent condensates (natural gasoline).

After separation at plants at each field, the gas liquids will be piped to a fractionalisation plant at Ruwais, where loading and storage facilities are to be built.

Some of the dry, lean gas will be piped to Abu Dhabi to supplement existing fuel supplies. The rest will be re-injected into the fields, particularly Bab, which has a high content of wet, rich gas. The amount of dry gas avail- able is insufficient and for this reason ADNOC is planning to tap the volumes locked in the Thamama rock formation. The condensates would go to the export production facilities at Ruwais while the dry, lean ethane-methane mix extracted

would be re-injected and stored for future recovery. Implementation of the project is structurally complex. Under Shell's supervision Bechtel is undertaking the design and construction of the fractionalisation plant and Salpem the shipping terminal facilities. CFP has overall responsibility for the contracts won by the Bechtel for the Bu Hasa gas extraction plant, the gathering systems and compression trains and Fluor for those on the Asab Ban Field.

ADNOC is in charge of Crest Engineering which is construct- ing the 355m kilometres of pipe- line involved in the complex. A second company formed between ADNOC (40 per cent) and the French company Entrepote (40 per cent) is look- ing after the building and main- tenance of the pipeline and related facilities including pumps, compressors, field injection equipment, gas separation installations, and storage facilities.

Since techniques of LPG ex- traction and transport are better developed and simpler than those for the production of liquefied natural gas, the hope is that Gasco, as well as being more profitable, will not suffer the same difficulties experienced by the Abu Dhabi Gas Liquefac- tion Company.

Owned 51 per cent by ADNOC, 161 per cent by British Petroleum, 81 per cent by CFP, 221 by Mitsui, and 2.9 by the Bridgestone Liquefied Gas Company, ADGLC's plant on Das Island was the first to be built in the Gulf and also in- volves the longest transport haul for the product in the world — to Japan, where the Tokyo Electric Power Company is the sole customer for the gas under long-term contract.

The increase over the past five years in the price of landed- price for LNG in Japan has much improved the basic eco- nomics of the project that was built by Bechtel and Chyoda at a final cost of \$565m, though renegotiation of the low price originally set proved a painful business. However, the techni- cal difficulties with the plant

and problems with gas supply plaguing the project have been worse than anyone could have envisaged.

ADGLC's plant is fed by the associated gases from the off- shore fields, mainly from Umm Shaif but also with some quanti- ties from Zakum and Bunduq. Based on a throughput of 550m c.f.d. its capacity is designed to produce 2.3m tons of LNG and 1.3m tons of LPG, as well as 220,000 tons of light distillate and 230,000 tons of pelletised sulphur.

Shipments from the first train began in May 1977 and from the second train in the autumn of that year. ADGLC was already overcoming its teething troubles when in May of last year a leak was found in one of the storage tanks. In- vestigation of the fault began last September.

At present the tank is under- going an exhaustive purge so that the engineers can get access to it, locate the rupture, and repair it. Before the pro- cess could begin, ADGLC had to build a full-scale model of the tank and the nitrogen plant.

The repair force is working in diving chambers in a unique, complicated and highly dangerous operation. Not until this autumn is it expected that actual repair work can begin. Meanwhile, the other tank was closed down for nearly two months for inspection in the early part of this year, and another minor leak was found in it. The decision was taken to resume production, though not without some qualms on the part of the Das Island work- force.

Rotation

ADNOC says that it has been possible through skillful rota- tion of carriers and the use of a floating storage vessel to main- tain production at something like 70 per cent of capacity. The objective is to sustain out- put of LNG at 90 per cent. Nevertheless, the aggravation to Tepeco is said to have been considerable.

Actual output for the third quarter of 1978, the last for which figures are available, was 358,903 tons of LNG, about

Aid

CONTINUED FROM PREVIOUS PAGE

ever, the estimated \$400-500m a year which used to go to Cairo will be counter-balanced by the fund set up in December, 1978, by the Baghdad summit. The money will go to Syria, Jordan and the PLO. The UAE's contribution will be \$400m.

The philosophy behind the country's financial generosity is explained by Dr. Nasser Nuwais, head of the Abu Dhabi Fund. "There are two reasons, cultural and religious, to explain our attitude. The cultural one is the bedouin Arab tradition of gifts and hospitality. The religious one stems from zakat, the religious tax. It is the duty of all Moslems to pay a propor- tion of their income for the needy. Only ten years ago basic

human needs like shelter, food and water were not being met here in Abu Dhabi. Being so close in time to such a state it is natural for us to contribute to those suffering elsewhere."

Mr. Nuwais also wants to set Western nations an example. This is partly humanitarian but he says it is also in the long- term interests of the industrial- ised countries to do the same.

He said: "The U.N. target for aid giving is 0.77 per cent of gross national product. The only European countries which meet this target are France, Sweden and Denmark. The World Bank has said that if the percentage of aid from rich countries is not increased by 5 per cent, we will have 800m people in the world by the year

63 per cent of rated capacity, but only 112,548 tons of LPG, or a mere 35 per cent of design potential. Total sales for the year were slightly in excess of Dh 500m.

The discrepancy between LNG and LPG is accounted for by the fact that LNG can be produced from the off-take from the Umm Shaif gas cap but the plant has been short of the more heavy and wet gases directly asso- ciated with oil production. There has been a considerable shortfall not only as a result of the troubles with the distri- bution system but also because of the ceiling placed by ADNOC on output from the UMM Shaif field.

The plant was built on the assumption that the rate would be 500,000 b/d rather than the maximum of 250,000 b/d cur- rently allowed. To increase the supply a supplementary gas- gathering scheme is being implemented by Stone and Webster at a cost of \$200m that will harness about 200m cfd of gas from the Zakum field now being flared, which will be routed between the Umm Shaif separation facilities.

The programme also involves injection of dry, clean gas into that field's gas cap and con- nection with the low-pressure Upper Zakum field that will have little surplus available, however, after its own re- injection and power needs have been taken care of.

By 1981 when the project is completed Abu Dhabi should have achieved something like 100 per cent of its associated natural gas.

The Oil and Gas Journal. R.J.

expanded the scope of its activities, lending to many non- Arab countries and increasing the variety of projects. A fraction less than Dhbn of project loan agreements have been concluded in the past 18 months. Of this sum, Arab states of Africa were allocated 18 per cent, and other Arab countries 70 per cent; 7 per cent went to Asian countries, 4 per cent to other African developing nations, and 3 per cent to Europe. (Malta was awarded a Dh25m loan in 1978 for port development.)

This represents a change in the direction of lending from 1977 when African Arab countries received 26 per cent and other Arab countries 38 per cent. This does not reflect any alteration of policy but is a statistical distortion caused by the inclusion of a Dh663m loan for Oman's oil field develop- ment. More than one-third of the allocations have been dis- bursed.

Lending

As for lending policy, the Fund is doing more of its own evaluations. Loans go to a mix of infrastructural and industrial projects plus some lending for agricultural development. Each project is assessed on its own merits with a careful eye on related activity in the economy of the country concerned. The Fund co-ordinates closely with other development organisations to provide both cross-fertilisation of expertise and joint participation.

Much of the money lent by the Abu Dhabi government tends to dissolve into grant aid while Fund loans, although on generous terms, are monitored properly and are repaid. Interest rates range from 3 to 5 per cent, based on a standard formula depending on profitability of the project or circumstances of the recipient country. Repayment is normally over 15 to 20 years, with an initial three- to five-year grace period.

The final item in the inventory of UAE's outflows for assistance are its annual contribu- tions to international bodies, banks and funds. These include the Arab Fund for Economic Development, the African Development Bank, the Islamic Development Bank, the World Bank and the International Development Association.

The country can be expected to increase its participation in such bodies as the institu- tionalisation of aid continues. The day is not far away when lending for projects will be totally in the hands of profes- sionals and grant aid in cash will be given only exceptionally.

M.T.

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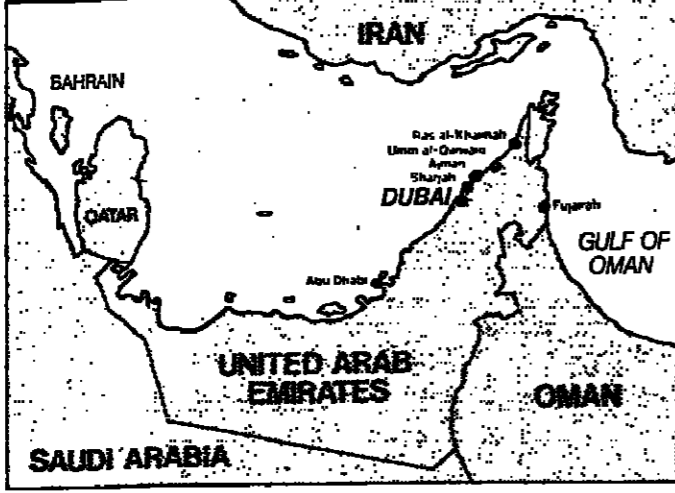




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THE ESCALATION of oil prices by the Organisation of Petroleum Exporting Countries and the resulting energy crisis may have been triggered off by the Iranian revolution, but at a deeper level it reflected the tendency of the Middle East producers to constrain the rate of depletion of their petroleum resources.

The United Arab Emirates is as anxious as any other to maximise ultimate recovery. However, the Federation—or to be more precise Abu Dhabi—is in the happy position of being able to contemplate a marked increase in its capacity over the next few years and the reasonable prospect of new discoveries. It is a different question, of course—to which the answer will depend on many imponderables (both political and economic)—how fast output will be allowed to rise. Yet in relation to its population and development potential the UAE is exceptionally well blessed.

As a producer the UAE last year ranked sixth within OPEC ranks, with an output of 1.85m barrels a day. The level was down by 8.5 per cent compared with 1977, with the decline being explained by the enforcement of lower maximum oil take ceiling set by Abu Dhabi rather than the slack market conditions in the first three-quarters of the year. Despite a 13 per cent fall in its overall output to 1.44m b/d the state, nevertheless accounted for 80 per cent of the UAE total.

In contrast Dubai, for which the only consideration restricting output is "proper field management," and maximising revenue is an incentive recorded a welcome increase of 13 per cent from 319,000 b/d in 1977 to 362,000 b/d last year. The minuscule production of Sharjah, which anyway only receives 35 per cent of the revenue from the field offshore the island of Abu Musa, fell from 28,000 b/d to 22,100 b/d.

While Abu Dhabi's prudence as producer and the imbalance of oil resources within the UAE has been a crucial factor in the holding together and developing the union, as well as a source of jealousy and dissension, it has not been sufficient to lay the basis for a federal petroleum policy—rather the contrary, as the less fortunate emirates have waited in hope for hydrocarbon riches of their own. Although oil affairs were excluded from the prerogatives of the central Government, a department based in Abu Dhabi was duly established in 1972 to deal with them.

### Mystery

As yet, however, the federal role of Dr. Mana al Otaiba, Minister of Oil, has consisted of little more than representing the UAE in OPEC—whose revenue gains have been enjoyed by Dubai and Sharjah. The actual financial arrangements governing the Dubai Petroleum Company probably remain as big a mystery to him as to everyone else, except for Sheikh Rashid, Mr. Mahdi Tajir, one or two other close advisers and the oil companies concerned.

Within OPEC Abu Dhabi tended to follow the leadership of Saudi Arabia well before the traumatic price split in the first half of 1977 when it joined the kingdom in sticking to a price rise of only 5 per cent in opposition to the 10 per cent set by other members. Abu Dhabi's part in the progressive escalation this year should not be considered a divergence from the basic alignment with Saudi Arabia. Together with Qatar it set the ball rolling in February when it raised the rates for its light, relatively sulphur-free light crudes—a measure justified in terms of premium differentials which the State has in the past adjusted up or down according to market conditions for its 39 degree Murban crude from the onshore fields and its 37 degree Umm Shaif and 40 degree Zakum crudes from the main offshore fields.

While Saudi Arabia limited itself for the second quarter to the price originally set by OPEC for the last quarter of 1979, Abu Dhabi joined other producers in building the \$1.20 surcharge into its rates in addition. In May it made another upward adjustment of 80 cents in response to Iran's initiative. In the current climate Saudi Arabia—which subsequently raised the price of its lightest crude to bring it to some kind of conformity with comparable Gulf varieties—could hardly have restrained Abu Dhabi even if it wanted to. At the OPEC conference starting tomorrow (June 26) Abu Dhabi can be expected to back Saudi efforts to rationalise the OPEC structure. With Murban at \$17.90, Zakum at \$17.81 and Umm Shaif at \$17.63 Abu Dhabi's official selling prices on May 20 were 35-36 per cent above the rate at the end of 1978.

Abu Dhabi, however, took a different path from other Gulf producers in stopping short of taking over full ownership of its concessionaires by limiting

itself to 60:40 majority participation in the two main operating companies that are still responsible for the bulk of output. Its main motives in doing so were to ensure that it would continue to enjoy the fullest benefits of its partners' expertise and also that they would bear their full share of the considerable investment required for both development and exploration.

At the same time the Abu Dhabi National Oil Company, under its Algerian management team led by the redoubtable Mr. Mahmoud Hamra Krouha, has proved itself as competent, tough and ambitious as any state petroleum agency. There have been arguments over the extent of the programmes required to maintain the reservoir pressures of fields still in production and a reluctance by the partners to contemplate expenditure on the scale demanded by ADNOC for schemes that go to the fullest extent of ensuring ultimate recovery. ADNOC policy is well in line with the principles enshrined in the decrease on the conservation of hydrocarbon resources issued last July by the Ruler, Sheikh Zayed.

### Squeeze

The companies are anxious to retain privileged access to a part of Abu Dhabi's production and in addition have been able to obtain additional quantities of ADNOC's share of production (about 150,000 b/d) at the official Government selling price. It is now marketing its full entitlement and the old "buy back" provisions have long ceased to apply. However, the companies have found themselves financially squeezed even to the point of a negative cash flow. This is despite a notional margin between the tax paid cost (a rate of 85 per cent of posted price after payment of a 20 per cent royalty) that is larger than the fees and disallowed by other host countries to former concessionaires operating now as service companies. ADNOC pays tax to the Abu Dhabi Government at a rate of 55 per cent and transfers to the Abu Dhabi Investment Authority its profits after financing its share of operations and investment.

The new relationship with the main operating groups have now both been finalised. Last year ADNOC signed an agreement—running to the year 2024—implementing the original 1974 participation deal with British Petroleum, Compagnie Française des Pétroles, Shell, the Exxon-Mobil partnership Near East Development Corporation (each with 91 per cent) and partners (2 per cent). Under it the Abu Dhabi Company for Onshore Operations (ADCO) was incorporated to run the onshore operations on behalf of the shareholders. Its role is strictly a functional one. Policy, planning, finance and budgeting are dealt with by a joint management committee grouping all the shareholders.

In February this year a similar agreement was concluded with the former Abu Dhabi Marine Areas group, now named Abu Dhabi Marine Areas Operating Company (ADMA-OPCO), in which the non-state equity share is divided among BP (144 per cent), CFP (131 per cent) and the Japan Oil Development Company (12 per cent). Under separate arrangements CFP is providing ADMA-OPCO with the technology and expertise for geology, exploration, drilling, transportation and loading facilities.

ADNOC's dispute with its partners centred on the Bab field, depletion rates from it and the injection programme needed to sustain a higher level. Having imposed a limit of 50,000 b/d, ADNOC exacted the assent of its partners to drilling double the number of wells and water injection facilities that they believed to be necessary. The development should open the way for a rise in production to 150,000 b/d and perhaps eventually 250,000 b/d. Planned investment for ADCO's other onshore fields is about \$300m annually over the next few years.

The partners' assessment of the onshore fields' total capacity reached 40,000 b/d by the end of 1980. ADNOC has elected to take 88 per cent of the Umm Addalkh Development Company, leaving 12 per cent for the Japanese Oil Development Company which discovered it. The field's potential has been put at 30-40,000 b/d.

Beset by difficulties is the Bunduq Company, which is equally owned by United Petroleum Development of Japan, BP and CFP. It exploits the offshore field straddling the Abu Dhabi-Qatar median line under a revenue-sharing plan. Last year ADNOC ordered a three-month halt to operations because of a sharp rise in the gas-oil ratio. The shareholders were asked to implement a secondary recovery programme but asked in return for alleviation of their 75 per cent tax and 30 per cent royalty rates. BP and CFP, meanwhile, have been negotiating the sale of their shares to UPD, which is believed to have provided 90 per

cent of the development finance in the past, anyway.

Dubai presents a much more modest, less exciting and simple—though in some respects obscure—picture. It has one producing venture at present, exploiting two offshore fields run by one of the world's stranger conglomerates, although the actual operator is Continental Oil. Leaving aside names of locally registered affiliates and corporations, ownership is shared by Continental 30 per cent, CFP 25 per cent, Hispanoil 25 per cent, Texaco 10 per cent, Sun Oil 5 per cent and Wintershall AG 5 per cent. Four years ago Sheikh Rashid announced a takeover of its assets in DPC which started producing in 1970 and payment of \$110m compensation, but announced without elaboration that the companies would go on running the producing operations "bearing all the costs and expenses involved."

Financial terms remain a closely guarded secret, although it is understood that the current posted price for the fields' 32 degree oil is \$18.37 and the official selling price \$17.03, though the guidelines for the former and the relationship between the two remain unclear. The customers' lifting entitlements are in proportion to their shareholdings.

Having reached 319,000 b/d in 1978, output rose to 362,000 b/d last year through a happy combination of factors. The percentage of lost production time was cut back, the rate of drilling for food water and gas lifts was greater than anticipated, improved techniques were introduced and the natural decline in reservoir pressures was less than anticipated. Output has continued at the same level so far in 1979, when it was expected to reach its peak. It now seems that DPC will be able to continue at its optimum rate for another year or so, after which it will progressively decline. The latest available information indicates that this will not happen until perhaps as late as 1987.

With worldwide commitments in mind both BP and CFP declined to join in the full development of the Upper Zakum field, although they still have an option to join in the massive project which could add eventually another 1-2.2m b/d to Abu Dhabi's capacity. Reserves are estimated at 480n barrels, of which 16m b/d are reckoned to be recoverable, according to Dr. Jawwad al Sheikh, deputy general manager of the Zakum Development Company. The nature of the structure, with its low gas pressure and the need for extensive water injection from the outset, puts it on a par with the North Sea in terms of dollars committed for each barrel to be produced daily. As it is, ADNOC has only one equity partner in the venture, the Japanese Oil Development Company, which has 12 per cent of the equity.

The current provisional cost estimate is for \$2.7bn building up a capacity of 500,000 b/d by 1982 with output beginning in August 1981 and rising progressively thereafter. CFP is acting as overall project manager and, apart from the fee for its services, will have the right to buy 20 per cent of the crude produced, at market price, for a seven-year period. ZADCO, the concern undertaking the colossal development, is a joint venture between ADNOC and CFP. Apart from the water injection, Upper Zakum will require a very complex pipeline system, master-minded by R. J. Brown and Associates of Switzerland, which will centre on Zirku island where there will be three offshore terminals for which Foster Wheeler has the management contract.

The rest of Abu Dhabi's capacity in production or in prospect is offshore areas relinquished by the main marine operating groups. The marginal fields in which the Government declined to stake its own money but has varied fiscal terms. The wholly Japanese-owned Abu Dhabi Oil Company started shipments from the Nubarraz field in 1973 and is producing at a modest 20,000 b/d on which it pays 55 per cent tax and a 12.5 per cent royalty. It has recently been awarded additional acreage.

### Partners

The Abu al Bakhoosh field, which came on stream in 1974 and is now running at 65-70,000 b/d, is operated by CFP, the other partners being Nipco, Esso (34.5 per cent), Amara Hess (12.5 per cent) and Samingdale Oils (12.25 per cent). Their fiscal arrangements are the same as the partners in the two main operating groups.

Exports from the field discovered by the Amerada Hess group in 1974 under a concession lasting until 2005 are expected to start from Arzanah Island this summer and to reach 40,000 b/d by the end of 1980. ADNOC has elected to take 88 per cent of the Umm Addalkh Development Company, leaving 12 per cent for the Japanese Oil Development Company which discovered it. The field's potential has been put at 30-40,000 b/d.

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### Importance

Helping to arrest the downward curve will be a modest flow of some 15,000 b/d from two small structures, Rashid and Fallah, which should be linked with DPC's unique submerged storage tanks some time next year. For Dubai, their main importance is that they are rich in gas. A new exploratory drilling programme based on updated seismic data is to begin later this year, but without any particular optimism.

Continental gave up Dubai's onshore concession after drilling three dry wells. Just over a year ago South Eastern Drilling Company and Houston Oil and Minerals were awarded concessions covering over 1m acres on shore and nearly 500,000 offshore relinquished in 1976 by Texas Pacific Oil. The new concessionaire has so far drilled one dry hole.

This year Sharjah's production from the Mubarak field off Abu Musa island has slumped to a level of 16,500 b/d, a level of 13-17,000 b/d. The decline raises the question whether, even with soaring oil prices, the operation is commercial for the shareholders of Crescent Petroleum—Buttes Oil and Gas (25.7 per cent), Getty Oil (25 per cent), Kerr McGhee (12.5 per cent), City Services (10 per cent) and Juniper Petroleum (1 per cent). The arbitration late last year over Sharjah's demand for a substantial retroactive increase in tax and royalty rates can only have squeezed them harder. The settlement was a rise in the royalty rate from 12.5 per cent to 14.5 per cent, the tax rate from 55 per cent to 65.65 per cent backdated to mid-1977, with a further rise for the latter from the start of 1979.

The current post price for Mubarak 39 degree crude is \$19.28 and the official selling price is \$17.93.

Under the compromise reached following the dispute, with Umm al Qiwain over rights over the structure originally discovered by Occidental and the seizure of Abu Musa in 1971, by Iran, revenue was divided with it and Sharjah was forced to give 30 per cent of the other half to the neighbouring Emirate. On the brighter side for Sharjah, there are still rumours of the existence of a significant gas field under the territorial waters of the island.

Last year a new concession agreement involving exploration commitments of \$21.6m, was signed with Standard Oil of Indiana in respect of territory onshore to the west of the Oman mountains abandoned by former concessionaires. Sharjah, like the other northern Emirates continues to live in hope of real hydrocarbon riches. Fate, they might feel, has not been kind in their distribution, but others concerned with the Federation can only welcome Abu Dhabi's preponderance as an oil power.

R.J.

## March 1980.

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إتاحة للإيجار



UNITED ARAB EMIRATES VII

ABU DHABI

Rapid changes

tree-lined, flowering and high-rise glassings the town of Abu Dhabi...

the Emirate. The indigenous population is very small. In itself the provision of basic infrastructure and services has created a situation in which the citizens are outnumbered by foreign workers in a ratio of four or five to one.

Justifiably, Abu Dhabi is going ahead with a vast capital-intensive gas-gathering scheme, the development of an NGL plant and the construction of an export-oriented refinery that will maximise the return from the exploration of its declining hydrocarbon assets.

The only proper census of the Emirate was taken in 1968 — when such an exercise was far more manageable than it would be now — by the old Trucial States Development Council. It produced a figure of 22,280 native Abu Dhabians.

It expatriates were disappointed, then the per capita GNP or income of Abu Dhabi's privileged citizenry would be about \$100,000. In practice, not only is the distribution uneven but about a quarter of the Emirate's wealth is dispersed as aid, a considerable amount is spent on the other inhabitants of the Federation and — not least — a proportion is saved and remitted by foreign manpower.

The Finance Ministry, however, still found itself with a surplus believed to have been rather less than Dh1bn from the revenue — 55 per cent of its operating profits — that the ADNOC automatically transfers to it. In addition to the relatively small sum that the department handed over to the Abu Dhabi Investment Authority (ADIA), ADNOC would probably have transferred Dh3bn-Dh4bn to the ADIA.

In 1977 Abu Dhabi would still have earned a surplus of \$1bn to add to the accumulated assets managed by the ADIA that currently total about \$9bn and this year should produce an income of not less than \$1bn — or \$20,000 for each citizen of Abu Dhabi — to be ploughed back into the reserve.

Most of the money is invested abroad but last year \$1.2bn was lent to Abu Dhabi Gas Industries, the joint venture for the gathering and exploiting of on-shore gas currently being flared, in which ADNOC has a 68 per cent share.

The apparent anomaly of ADNOC reverting to the investment authority for funds, which in effect the State oil entity had previously passed on to it, would be accounted for by the reluctance and difficulty of the partners in raising finance elsewhere. The loan, however, is at commercial rates of interest.

Also included in the portfolio of the State investment agency are the \$500m worth of placements made by the UAE

Currency Board in 1976-77 that were subsequently judged to be of doubtful worth and to be yielding too little interest. But they have in no way been defaulted on.

Like ADNOC, the investment authority presents one of the modern faces of Abu Dhabi. Mr. Ghanem al Mazrui, Secretary-General of ADIA, says: "We have the same philosophy as Kuwait. We start from the premise that we are taking care of funds that will be a source of future income. The assets at our disposal are Abu Dhabi's future pension fund."

According to other sources, there has been a significant shift over the past year from private to open market placements. About 70 per cent of assets are in bonds and equities at present. The ADIA is said to have achieved a very good currency spread and to have reduced its dollar holdings to as little as 40 per cent last year. It now has more than two dozen portfolios managed by institutions in the U.S., Britain, France, West Germany, Switzerland and Japan.

ADIA's merchant banking arm is the Abu Dhabi Investment Company in which it has a 70 per cent share, with the balance being held by the National Bank of Abu Dhabi (10 per cent) and the public (20 per cent). Last year it was by far the most active among Arab institutions in the Euro-market with responsibility as lead manager for ten loans worth \$1.77bn and as co-manager for 14 loans of which \$2.66bn was attributable to it.

It was fourth in the league of Eurobond lead managers with eight issues worth \$107.4m but first as a co-manager with \$776.6m of issues attributed to it.

According to Mr. Mazrui, only a small part of the State's surplus has been involved in these operations. At the same time, however, the National Bank of Abu Dhabi, with which the bulk of the Government's cash balances are placed, was in the top 10 in each of the management categories last year.

Abu Dhabi is already very much a rentier State and since 1977 has become a force in the world's financial markets. It has also gone far in establishing basic infrastructure and services, though they will not be complete until 1983 or 1984 when there will be need for replacement and renovation. In this year's Dh 6.7bn development budget the concentration is on completing existing projects, most notably Abu Dhabi's international airport, the harbour extension and three hotels — a sector in which the Emirate has avoided the gross over-capacity now existing in Dubai and Sharjah. But the moratorium on starting new ones has not been wholly observed.

In 1979 no less than about half of appropriations is for the construction of roads. A number of tenders are out for new ones and also sewerage schemes.

Outside the industrial sector the major project in prospect is another international airport at Al Ain.

To enhance what can now fairly be described as a city and something of a triumph, new buildings for the Abu Dhabi Municipality and Chamber of Commerce are planned. Last but not least among the projects on the drawing board is the \$50-70m tourist tower with a revolving restaurant and 150-foot telecommunications aerial at its top that will exceed in height, if not dwarf, the Dubai Trade Centre.

Such expenditure, however, is piling into significance in comparison with the money being committed to oil and gas-related projects. Earlier this year Dr. Mana al Otaiba, Minister of Oil, said that expenditure on the industrial development of its oil and gas reserves would be no less than \$20bn by 1985, most of the investment going to hydro-carbon-based projects at Ruwais, the complex under construction 100 miles west of Abu Dhabi town, with the rest going to others elsewhere in the UAE.

Development is proceeding in an ad hoc, somewhat incoherent, manner. The Three-Year 1977-79 Plan has remained only a guideline for certain sectors. It never made any real sense because of the lack of co-ordination between the Planning Department and ADNOC, which is responsible for the industrialisation and the infrastructure at the Ruwais complex. Nor was it ever approved because of the lack of any policy or consensus about immigration.

The plan envisaged the population of the Emirate rising to 475,000-500,000 by the end of this year, not the least through a totally unrealistic — in both practical and political terms — doubling of industrial output in each of the three years.

At Ruwais, contracts worth an estimated \$3bn — to which ADNOC is committed — are under implementation. Much of that money would relate to facilities associated with the gas-gathering scheme and the \$500m mainly export-orientated refinery under construction by Saipem, which is scheduled for completion next year.

Work is continuing on the infrastructure of the industrial areas as a whole with the main concentration on roads, the upgrading of the airport and the general cargo wharf. Expenditure on it this year is expected to run at about \$150m, not including the 1,000-unit housing scheme. But the dimensions of the new city for which a design contract was given last year has not been decided as the reappraisal of the scope of the development goes on.

The fertiliser plant for which the French concern Creusot-Loire was given the design contract is still in suspense, though the project will probably go-ahead because of good market prospects. For the time being petro-chemicals are not being seriously considered. And there are now evidently serious misgivings about the viability of the joint-venture iron and steel plant that ADNOC has been discussing with Indian interests because of the lack of locally available labour and materials. Dr. Hamra-Krouha, for one, dismisses the project as "crazy".

Confusion over Ruwais and planning generally seem to reflect the contrast between the old and new epitomised by the juxtaposition of old Sheikh Shakhbut in his majlis and the ADNOC management seminar in Al Ain. Abu Dhabi has perhaps developed more rapidly than any other State in history. While the future course of the Federation as a whole remains undecided, Abu Dhabi itself is drifting and in need of a sense of direction.

R.J.

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ABU DHABI'S OIL FIELDS map showing various oil fields and infrastructure in the region.



## UNITED ARAB EMIRATES - VIII

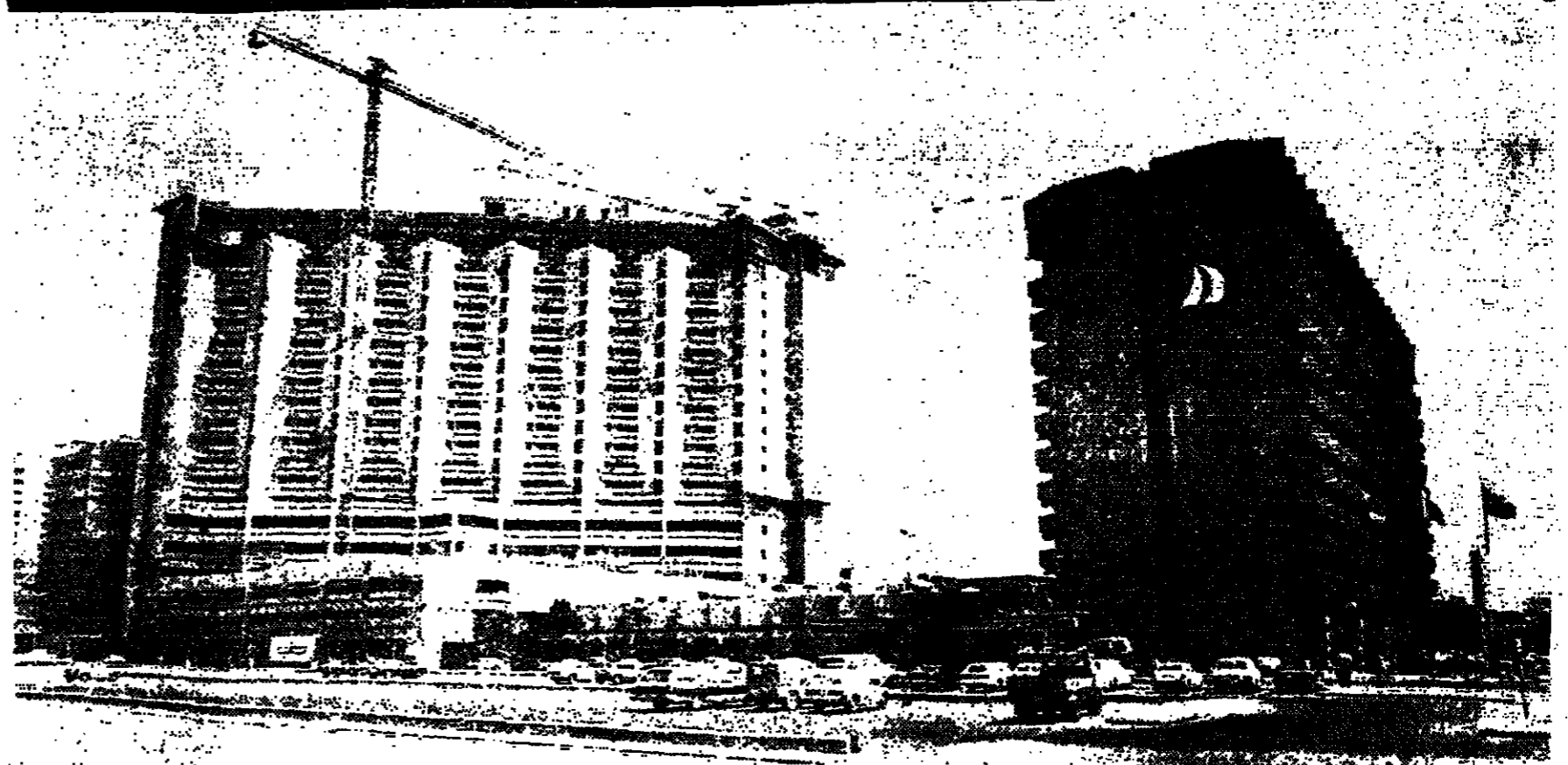


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The InterContinental Plaza (left) and InterContinental Hotel currently under construction in Dubai

## DUBAI

# Problems of scale

OF ALL the member States of the United Arab Emirates (UAE), Dubai has over the past two years been the focus of most concern and attention on the part of the international financial community. Its problems are perhaps basically ones of scale—how much of its revenue should it spend on what?

Dubai's economy has always been more dynamic than that of its fellow members, with a prosperity predating the production of oil. Although its petroleum revenues started to flow seven years after Abu Dhabi's and on a much smaller scale, it took the plunge into industrialisation much earlier. While Abu Dhabi's planners are still doodling on the drawing boards Dubai's major projects are completed or well under implementation—leading to searching

questions about their viability and the overall fiscal position of the emirate.

Sheikh Rashid bin Said al Maktoum has always been famous for his commercial acumen, and for building such projects as the massive Jumeirah port when all the foreign experts advised against development on such a scale. The experts were wrong, and Rashid was right. Today when economists point fingers at such projects as his giant ship repair yard and the over-inflated construction at Jebel Ali, the ruler's advisers merely point to that time when Sheikh Rashid's economic philosophies were always one jump ahead of everyone else. Nevertheless, many people, including Dubayans, are now questioning the viability of a number of current projects. Some even have the temerity to say that the ruler may have miscalculated this time.

Dubai is after all working on a smaller time scale than its richer neighbour, which is still continuing to find and exploit substantial oil and gas discoveries. The decline in Dubai's oil production is already being talked of as starting in 1981, although it now seems that the natural decline is not as large as anticipated earlier. Improvement in techniques mean that its current production of about 300,000 barrels a day (b/d) can be maintained for the next year or so and it is conceivable that it may go higher.

Meanwhile, an extensive seismic survey has been completed and an exploratory drilling programme is due to begin in the last quarter of this year. The new Rasik and Rasik fields are expected to come on stream some time in 1981, by which time combined production is expected to be around the 15,000 b/d mark. However, the hunt for gas as well as oil is now on in Dubai so that future energy supplies to the emirate's industry are guaranteed. Hopes are centring around the Rasik field as regards gas. The Sedoum oil group is also undertaking onshore drilling. There are also hopes of natural gas structures in the deep Abu zone, at which the potential has yet to be determined.

### Revenues

The steady increase in production and rising oil prices has meant a steady upward trend in revenues for Dubai over the past few years. Last year oil income would have been about \$1.2bn. With the December price increases decreed by OPEC, this was expected to go up to between \$1.4bn-\$1.5bn. But the recent hikes of the past few months may mean that income will go to around the \$1.7bn mark or even more depending on the results of this week's meeting of the oil producers in Geneva. The increases could not be more timely.

A great deal of talk has gone on in the past year about the extent of indebtedness of Sheikh Rashid. The ruler already has an overseas debt of about \$2bn. With the issue of the loan for the aluminium smelter and gas company, his liabilities are expected to increase to \$2.67bn. Sheikh Rashid will have to pay out between \$500m-\$600m this year in servicing his existing debts. However, with rising oil income, his debt servicing ratio will go down from its former estimated level of 35 per cent of total oil income. Local and foreign bankers are in fact taking a very bullish attitude towards Sheikh Rashid's financial position.

The great imponderable at this moment concerns the financial arrangements which will be worked out in connection with the Federal Budget. Sheikh Rashid has already pledged that he is willing to hand over 50 per cent of his oil income to the UAE Government. In re-

turn he would be willing also to make over a number of his own departments which he currently pays for himself. Among these are the police, the army, the health service and, most important, the electricity and water supply. If, however, he hands over the equivalent of half his oil income this year, Sheikh Rashid will not be a net gainer—for his local expenditures will be less than 50 per cent of his oil revenues—excluding, of course, his expenditures on major industrial projects. Last year, Sheikh Rashid was believed to have spent about \$526m on Jebel Ali and the Dubai Trade Centre.

The most onerous of Dubai Government's local expenditures is the electricity company which is currently running at a technical deficit of the equivalent of \$124m. Last year Dubai spent \$134m on electricity and \$47m on subsidies. However, expenditures should have been \$288m and a local bank currently bears an overdraft of \$336m for the Dubai Electricity Company. Discussions have already taken place about the take-over of the electricity installations by the Federal Government but the former administration expressed reluctance to absorb such massive and expensive facilities.

But the hand-over will be complicated by the fact that a share of the company is owned by Saudis and Kuwaitis, who will have to be compensated. Furthermore, part of the electricity and water installations are being used to supply Jebel Ali projects which will not be within the scope of the Federal Government.

Because all these negotiations are still under negotiation Dubai's fiscal position is difficult to assess at present. But international bankers are taking an optimistic view of it. Sheikh Rashid's resort to the market has been well received in London.

The loan, for \$670m in total, is made up of three parts. The syndicated Eurodollar slice of it is presently being marketed at the lowest rate above Libor that Sheikh Rashid has ever been able to secure in 15 years of borrowing on the international market. It is believed to be about the 1 per cent or just over mark and is a massive vote of confidence in Dubai, the Gulf region as a whole and the Emir's ambitious industrial plans.

It was also a gesture of faith in Dubai Aluminium's project itself, the Emir's most controversial to date. The project now carries a price tag of \$1.3bn, though 51 per cent of this is being spent on necessary infrastructure such as a desalination plant which will produce 25m gallons of water a day, of which only 400,000 gallons will be used by the smelter. The rest will be used to supplement the Dubai town supply. All of this money has now been raised by internationally syndicated loans.

The Dubai plant has a design capacity of 135,000 tonnes a year of aluminium and its off-take has already been almost completely sold to Nissho Iwai of Japan, the Southwire Corporation of Georgia and Alcan UK, the latter being partial shareholders in the venture, which is 80 per cent owned by the Dubai Ruler. When the project was conceived the price of aluminium was assessed for profitability at 80 cents a pound, but the current price of aluminium is now around 73 cents, and may rise even further because of declining world capacity. A number of Japanese plants have been closed down and older installations in the U.S. are also closing, because energy supply to the plants will become a greater and greater problem. Alumina, the raw material for the metal, is, on the other hand, expected to experience a soft market for the

next five years or so, and in view of these rising prices for aluminium the off-take agreements are currently being renegotiated. Nevertheless, Dubai officials say they do not expect to make an operating profit before another five to six years and the write-off period for the capital investment is expected to be around 20 years.

One of the nagging questions on the Dubai project is its supply of gas. For Dubai's existing gas supplies are not sufficient to cater for both the Dugas and Dubai plants. The Dugas plant, which is designed to utilise the associated gas from the oilfields, has a design capacity of 100m cubic feet a day, though input from the fields will only be 20m cubic feet a day. The difference, it is hoped, will be made up by the development of the Rasik field.

When complete, the plant will produce 370,000 tonnes of propane, 260,000 tonnes of butane and 2.3m barrels of condensates annually. The dry gas of the Dugas plant will be used to supply the Dubai plant, but as yet present supplies are only enough to meet three-quarters of Dubai's needs when the plant is in full production in 1981. 10 berths have been handed

over, some of which will be used on with Oman for some months now to make up the remainder, but have got into an impasse lately. The lull in negotiations has not been caused over any disagreement over the price, because that has now been agreed, but over the possibilities which the rapprochement between Abu Dhabi and Dubai open for the supply of gas. With Sheikh Rashid in control of the Federal Government, it would prove extremely difficult for Abu Dhabi to refuse Dubai a supply of gas, a commodity it is extremely rich in. Further, there is always the possibility that Dubai will find its own gas.

There are increasing doubts however, about a number of Dubai's other projects. Ever local bankers long associated with the Emirate and its ruler now believe the Jebel Ali port with its 86 berths to be grandiose and unnecessary in view of the over-capacity of Gulf ports and the downturn in trade.

The cost of this mammoth facility is now around the \$1.7bn mark and still going up. There is speculation, meanwhile, that the scope of the project may yet be curtailed. So far fewer than 10 berths have been handed over, some of which will be used

CONTINUED ON NEXT PAGE

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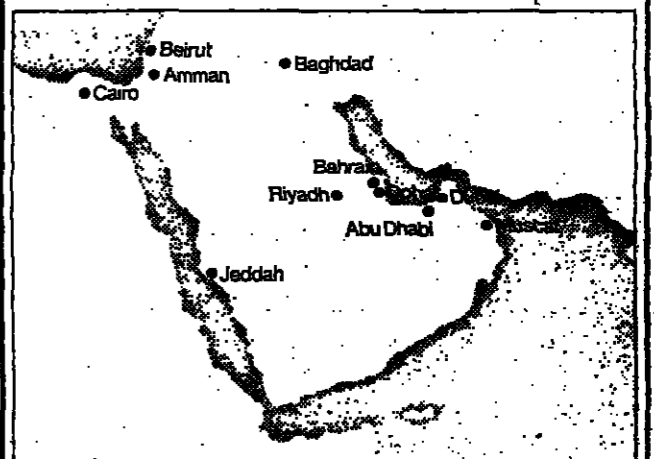
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UNITED ARAB EMIRATES IX

SHARJAH

Out of the gloom

Last two years Sharjah in the by-word for disaster in the Gulf...

16,500 b/d. Using the old price of \$12 a barrel, Crescent Petroleum believed the economic limit of the field could have been reached by 1985...

over of the facilities, compensation of around Dh 1bn may be paid, thus easing considerably the liquidity situation in Sharjah and the Government's position generally.

ainer from the UK to the Gulf were around the \$3,000 mark, but now they are around half that. The combination of declining rates and business led to the collapse of a major shipping customer of the Sharjah Container Terminal...

What is an unfair reflection of the Sharjah economy for the Emirate did take a hit with the introduction of liquidity measures...

Enclaves On the onshore prospects, a 600,000-acre concession was awarded this year to Amoco, which is part of Standard Oil. The area covers all land west of 56 deg E, but excludes the enclaves of Sharjah...

Just now Sharjah hotels are experiencing a mini-boom from the uncertainty bred by the drinking laws recently applied in Dubai. Hotel prices are also coming down, discounts being freely quoted and there is talk of some offering rooms at Dh100 a night...

The port authority emphasises, however, that it is not about to get involved in rate war. "We simply cannot afford it," said an official. There have been some attempts to create a co-ordination committee to involve all ports in the UAE so that this possibility can be averted.

Its tiny oil production has had to try the effort has gone planning of the final appearance than and though on occasion led to some uncomfortable positions such as most exclusive beach located next to the port, its bridges some- gruously decorated to gas lamps, there are pockets of well developed such as Sharjah souk and e. Overall, the town a look of being in a time of construction, also the feeling that it finished it will all

Nearly one-quarter of this was owed to local and foreign banks in the emirate. Credit advanced to the Government accounted for Dh1.1bn or 89 per cent of the total. Bankers point out that some of this may include the original borrowing for such projects as the Sharjah Cement Co., which has since been transferred to public ownership. On the deposits side, however, Government accounts for only 17 per cent of the total.

One point that is frequently overlooked about the property market in Sharjah is that many of the buildings are not owned by local merchants. Under its freer land ownership laws which were in force some time ago, Sharjah attracted a lot of foreign Arab and Gulf investment, as well as interest from the merchants in Abu Dhabi. Most of the emptiest hotels are in fact owned by non-Sharjians.

Another newly opened facility in Sharjah is its airport. This has in fact been operating for the last two years and passenger traffic last year increased 58 per cent to a total of over 94,000. Freight traffic was, however, particularly hampered by the ban on Indian livestock which was imposed following a cholera scare, and the volume has gone down 22 per cent on last year to 6,477 tonnes.

Observers believed it caused a worsening of relations with Dubai, years has been the usual and commercial this possibility have been averted extent by the recent ween the Dubai and lers. Government speak of a "new getherness between is, and promise that dispute which has on for more than will be solved and restrictions wiped

A large part of the debt is owed to local contractors, and a number of them have bills in support to the Government which have been outstanding for nearly two years. All are being paid gradually but in small amounts, and thus repayment to builders is likely to be a long-term affair.

One of the most successful property developments in the Emirate is the Sharjah souk. Built by the Cypriot contractor J and P, the souk is a landmark in the Emirate, and one of the most attractive and busy shopping areas. Another locally owned project due to come on stream in the next few months is the Bnoorj Avenue, which was once destined to become the Wall Street of Sharjah.

Sharjah airport has for some time hoped to become the cheap airport for the Gulf—cheap, that is, for both airlines and passengers. There have been several attempts to get a cheap Gulf Europe service off the ground, and the latest move is being mounted by Air Intergulf and a local travel agency, with a run to Ostend.

With Dubai as an important to Sharjah a large extent the prosperity has been a its neighbour. Its tiny compared with States, and under dating back from venues have to be their own rulers. Iranian Government that this agreement, which was made in's seizure of Abu may be terminated, her and more press- have absorbed the Iran's new rulers. strain that the new rument has actually ve up the island. in the Mubarak ing from an output f 22,100 barrels a present level of

Millions of pounds worth of electrical equipment, particularly on the distribution side, is, however, lying around quadsides awaiting payment. If paid for and installed a trouble-free summer would be guaranteed, say local consultants, but until then the situation is uncertain. Electricity in summers such as the UAE experiences is the mainstay of life, and a shortage of it can lead to an exodus of residents, as Sharjah found out only two summers ago when there were many power cuts.

Financed entirely by local banks, the avenue consists of 12 buildings all the same size and all majority-owned by members of the Sharjah ruling family. Proposed rents are between Dh 40 to 60 per square foot, and the banks are hoping to earn around Dh 800,000 a year from each building. Prospects for filling these Dh 10m blocks do not look immediately good, however, and the repayment schedule is now being stretched from its original eight years to 15.

However, the service and the airport generally is under pressure from several quarters. Gulf Air, which poses as the national carrier for the UAE (even though the only shareholder is the Abu Dhabi Government) is likely to try to stop such a service from beginning. Sharjah also suffers from unspoken pressure from Dubai, which has in the past made it clear to airlines that if they use Sharjah, they cannot use Dubai.

trial projects based i. Four have been general cargo and also two container inner terminal went on last month and on fighting for busi- petition with Port e is now the possi- he latter may lose major customers, Jebel Ali, whose y is a subsidiary of rican container ttempts are being to discourage com- tween the Dubai s now believed that agreement between to compete on dues. f a tariff sheet by rt authority sent a nbling for their The possibility of mpetition based on close.

Officials of the Ruler's office say there is no hurry to conclude an agreement with an operator until at least the end of this year, for the difficulties which have been encountered with the cranes will take until then to be remedied. If, however, an operator is not appointed until then, it will be several months more before the deal finally goes into operation, for it will take some time to recruit the workforce.

Construction still absorbs about 25 per cent of all bank credit in Dubai, and projects which were conceived in boom times are now appearing on the Dubai property market almost at the same time. The Dubai Trade Centre is attempting to market 39 floors of office space, while the local merchants are now about to launch their own massive projects. They include

the Ghurair Centre, Diera Tower, and the huge Galadari hotel and residential complex. Prospects for any of these developments do not look exactly promising. Imports are recovering from the slow-down of 1977. Last year's figures show them just above the Dh 12.7bn (\$3.12bn) mark. Prospects for this year are considerably higher with imports running at about Dh 1.3bn a month. But in the years to come Dubai's commercial attractions will be severely tested if it is to maintain its premier trading position within the UAE in the face of increased activity in Abu Dhabi. Dubai has no equivalent of Ruwais, and its merchants have found it difficult to gain a share of the action generated by the massive projects of the Abu Dhabi National Oil Company.

Dubai

CONTINUED FROM PREVIOUS PAGE

As for general trading conditions in the future, there is mixed comment. Many are expecting a slump to trading as Sheikh Rashid attempts to generate quick results from his take-over of the Federal Government. Others question what can be built in Dubai, for the major projects of yesteryear have now all been completed, and no matter what new projects are initiated in the Emirate by the new Federal Government, they will be small fry compared with the earlier activity. Some bankers believe there will be an upsurge in commerce with Iran, and are hoping that some Persian merchants will prefer to stockpile in Dubai rather than in their own country. Indeed, a number of local merchants are already receiving large orders from visiting Iranian businessmen.

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The recent change in the alcohol laws will not help the Emirate's reputation for liberalism and welcoming foreigners, even though Dubai has merely fallen in with laws prevailing in other states. The completion of many of its projects has meant that hundreds of foreign families have already left. Dubai will have to work hard to replace them in future.

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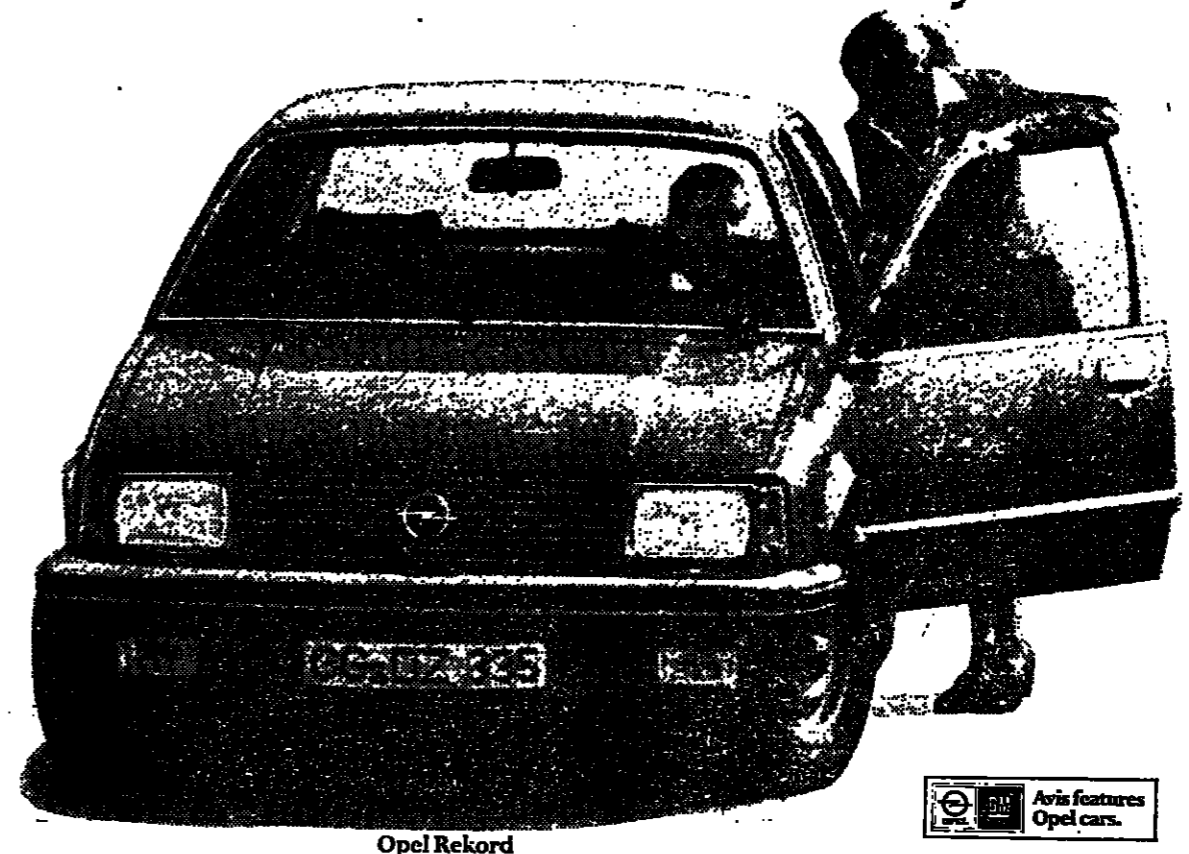
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K.B.



UNITED ARAB EMIRATES X

RAS AL KHAIMAH

Still hoping to find oil

OF ALL the seven Rulers of the United Arab Emirates, Sheikh Saqr bin Mohammed al-Qasbi has been the most persistently independent minded of them all. His Emirate of Ras al-Khaimah was two months late in arriving in the federation, for at the time Sheikh Saqr believed that oil discoveries would pave the way to independence. The Ruler is still hoping for oil and his enthusiasm for the union has over the past eight years always been lukewarm, coloured by the suspicion that Abu Dhabi was attempting to extend its influence through the auspices of the federal Government, which it financed.

But the political events of the last three months have obliged Sheikh Saqr and other rulers to put their rhetorical support for the union into practical effect. As the people of the UAE blend increasingly together, crossing tribal and family ties, so they are asking their ruler sheikhs to do the same. The uncertainty bred by the Iranian events has only hastened the pace towards real unity and pressured the rulers to end their bickerings. Ras al-Khaimah and its ruler will thus be obliged to go along with these sentiments, not least because of one factor—the Emirate is heavily in debt. If it were not for Abu Dhabi and the belief held by bankers that the capital would bail the Emirate out, Ras al-Khaimah would have been dangerously close to bankruptcy long ago.

For more than eight years, Sheikh Saqr has been convinced that his Emirate would be blessed with oil. He has even managed to convince international bankers of the possibility, and a number of loans have been extended to the Emirate with this thought in mind, plus the certainty that Abu Dhabi would not in the event let the state default, which would reflect on the UAE generally. But, offshore exploration has yet to yield any commercial discoveries, and at one stage the Ruler was having to seek international finance to pay for the exploration programmes himself.

Today, Ras al-Khaimah's debt can be estimated at around \$300m. Local government officials lay much of the blame for the debts on the federal Government itself, for a number of projects were begun on the presumption that federal aid would continue. The Emirate's troubles did in fact start with a withdrawal of aid from the

UAE Currency Board. Some three years ago, when the Board was under different management, an estimated Dh 1.1bn was loaned to Ras al-Khaimah, under conditions which the Board's present management now believe were "inadequately appraised." Nearly three-quarters of that amount had been drawn and projects were well under way, when the bank squeezed came in mid-1977, and the monthly payments from the Board abruptly ended. Since then, the supply of funds from the capital has been a political carrot, for Abu Dhabi made it plain to all that it was not going to bail out rulers who had embarked on ambitious projects of questionable viability. Neither was the capital going to help out rulers who paid little more than lip service to the union.

Debts

The effect on Ras al-Khaimah was dramatic, for the cut-off in funds from the capital frustrated all economic activity in the Emirate. The halt was visible to all—the Intercontinental Hotel stopped construction, the port project which was under way, and the debts to local contractors began to mount up. At the same time, the ruler had also sought a number of loans from outside to finance industrial projects. Lazards and other banks put up \$20m to pay for oil exploration and the lime kiln factory. The cement company, which is majority owned by the local Emirate government, also financed its \$50m expansion plan with the help of Kuwait and international sources. As for other Emirates, it is not clear whether these investments have been made in the name of Sheikh Saqr or in the name of the Ras al-Khaimah government, for as yet, the two are indivisible. Local officials maintain it is government investment, but the point is significant when considering possible sources of income for the Emirate.

The slight pick-up in trade which other Emirates have experienced in recent months has not happened in Ras al-Khaimah. A number of the Emirate's merchants have left to set up in other more commercially active sheikhdoms, and large numbers of Western expatriates have also left. Bank managers in the Emirate say the majority of their business

is keeping companies alive through this gloomy period. Few are able to even hazard a guess on the possible sources of revenue for the Ras al-Khaimah Government, for no figures or budgets are ever published. What is known is that the last assistance the Emirate received from Abu Dhabi came last December when \$100m was paid in a series of three tranches over the same number of months. Part of this money went to pay off the local contractors. The industrial projects will not be yielding dividends for some years to come because the initial capital investments costs have to be written off. In short, many UAE bankers profess to be mystified as to how Ras al-Khaimah earns any noteworthy income at all.

The worsening of the economic problems came at a time when the Ruler took a stance alongside Dubai to protest what he saw as Abu Dhabi pressure, following the publication of the joint memorandum of the federal Cabinet and the National Assembly. Like Dubai, he saw the memorandum as a threat to the very foundation of the state, and subsequently decided to stay away from the Supreme Council meeting which had been called to discuss it. Ras al-Khaimah interpreted the demonstrations which took place in the capital as evidence of the pressure which was being applied on the northern rulers to toe the line.

His absence from the meeting stimulated demonstrations in Sheikh Saqr's own Emirate. Some 200 people, say officials, gathered noisily outside his palace toting placards and slogans calling for "real" unity in the country. They were also carrying portraits of Sheikh Zayed of Abu Dhabi, and more ominously of Sheikh Khalid, the Ruler's son. A committee of 30 citizens also called on the Ruler to ask for a greater say in the economic running of the Emirate and for his acceptance of the sentiments expressed in the joint memorandum. It was a difficult moment for Sheikh Saqr who has been a ruler of his people for more than 30 years. Another factor was that his army is paid from the federal Government. Many Ras al-Khaimah citizens were openly discussing the possibility of the Crown Prince taking over, in the hope that the younger son would be more flexible in his attitude towards the federal Government. Sheikh Khalid already has a reputation for

being able to procure money from the capital. But family unity was staunch in the face of this challenge from local people, and though there are reports of continued arguments and negotiations about the future style of leadership of Sheikh Saqr within it, the possibility of Sheikh Khalid being forced even unwillingly to the fore has faded. The committee of 30 citizens is holding off until the outcome of the new federal Government is settled.

Ally

Ras al-Khaimah has taken great hope from the fact that its ally, Dubai, now holds the post of Prime Minister and controls the federal Government. With an ally at the helm in the form of Sheikh Rashid, Ras al-Khaimah can be expected to show greater co-operation with the union than hitherto. Indeed, it is looking to Dubai Ruler to help alleviate the economic problems of the Emirate. Government officials point out that well over Dh 1bn has been spent on the provision of water and electricity, and Sheikh Saqr had already expressed his willingness to hand these facilities over to the former administration. However, the ruler expressed reluctance to take over the plants, pointing out that it wished to absorb only plants which had a chance of profitability—almost an impossibility in the UAE. With Sheikh Rashid in power now, it is likely that the federalisation of the water and electricity in Ras al-Khaimah will be speeded up, and although the ruler was originally asking for compensation, he is now willing to hand them over without this, so as to relieve the local government of what was proving a heavy burden.

The ruler is also hoping that some other projects may be "federalised." They include the \$6.5m earth station which was built the hospital which lies 50 per cent finished, having run out of funds, and the water supply provision. In the meantime, the hunt for oil continues. Offshore, the search by the former Ras al-Khaimah group has been abandoned. Last April, however, Delta Exploration, a subcontractor to Gulf Oil, began a seismic survey of an area stretching from five miles offshore to the mountain range of Jebel el-Khums inland. The survey is expected to be finished by next month.

All these projects in Ras al-Khaimah have made maximum use of the Emirate's natural resources. Their success is also aided by the nine-berth port which although not totally complete, has been able to handle all local exports. The port is now being managed by Gray MacKenzie, and although there are no storage sheds or shore side cranes, the port was able to handle some 20,000 tons of Iranian cargo earlier this year. Neither Abu Dhabi nor the federal Government is likely to allow Ras al-Khaimah's financial problems to continue but neither are they likely to flood the Emirate with funds just to bail out the government. Unless oil is discovered (which is always a possibility in such an area as the Gulf), the Emirate will continue to make maximum use of the abundant natural resources, but it may not be the boom town its Ruler may hope for. It may, as some bankers predict, sink back into being an Arabian coastal village once again. But like Oman the Emirate has one important factor in its favour—its strategic position. Naturally, all are interested in preserving some measure of prosperity and therefore stability, in this northern corner of the Emirates. The new Prime Minister, just like the former ad-ministration, will also be interested in bringing the Emirate more into the mainstream not only of development but of union politics as well.

OTHER EMIRATES

Disjointed economies

POSSESSING NO oil, Umm al-Quwain, Ajman and Fujairah, the three poorest emirates, have had to scratch hard even for semi-viable projects. Their economies are disjointed as a result.

Each has had different experiences in attempting port development. Efforts at quarrying have been overshadowed by Ras al-Khaimah's successful production of rock for the UAE market and for export. Few new projects have had complete success: several have been failures. The traditional activities, fishing and agriculture, have been steered a shaky course.

Politically, the second league emirates have different complexities. Ajman has always had closer relations with Abu Dhabi, whose ruler Sheikh Saqr has always been willing to help out personally when the ruling family has been in financial difficulties.

Umm al-Quwain has never been on the best of terms with Ajman or Abu Dhabi but gets some support from Sheikh Rashid of Dubai. However, its ruler traditionally played a mediating role between Dubai and Abu Dhabi and his son was involved in the Kuwait-sponsored mediation prior to Sheikh Rashid of Dubai becoming prime minister.

Isolated Fujairah, whose young ruler Sheikh Hamad bin Mohamed al-Sharqi, attended Hendon Police College, is in the happy position of having good relations with all the emirates and the federal government.

Fujairah: Its ruler had long resisted the temptation of development for the sake of prestige but has finally succumbed with the construction of a nine-storey office block. The chairman of the Fujairah Insurance Company, which put up the building opposite the elegant three-storey, all-purpose municipal building-cum-ruler's office, claims shamefacedly that he didn't want a tall block but succumbed to pressure from other members of the board.

Life in the emirate has been transformed by the completion of the road network. This has brought hospital facilities within reach of the villagers, and expands the market area for farm produce and fish. Telephone lines have doubled in number since last year and villagers are starting to accept

the federally-funded low cost housing. One effect of the surge of modernisation has been a drift from the land to the capital. Farmers often prefer to live in the town and employ Pakistani or Baluchi workers on their farms.

The economy is a hotch potch: no oil (but Reserve Oil and Gas are still looking); agriculture and fishing have suffered setbacks; 20,000 people are served by 12 banks in Fujairah town. The new port is delayed but at last out to tender in a scaled-down two-berth version. The Dh 15m fishing harbour given by Sheikh Rashid of Dubai now enables local fishermen to use larger boats, but a fishing and canning joint venture with Japan has collapsed after a dispute over sharing the 10 tons a day catch.

Two marble and tile factories owned by the Ruler and his chief minister are successfully

producing but having difficulties marketing the stone. The new bottling factory for spring water near Dibba faces competition from Ajman's Gulfa Water. A joint venture shoe factory with a British company, J. R. International, should have less trouble marketing when it begins production next year because its Fujairah partner has a chain of shoe shops in Dubai.

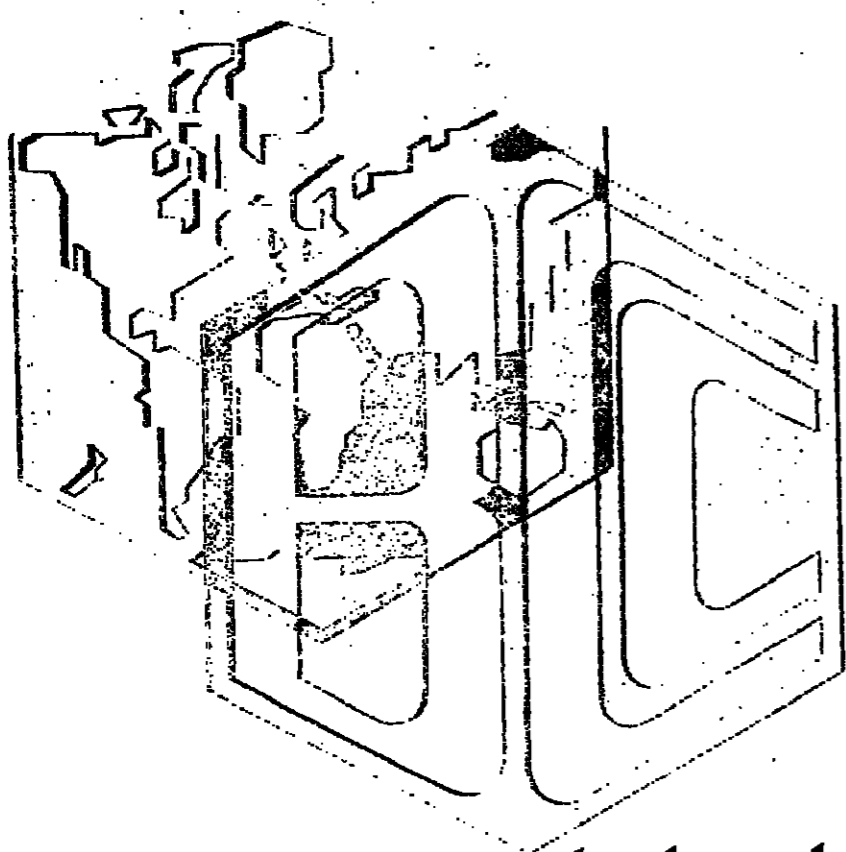
Weekend tourism has developed since completion of the road network and both hotels, the Beach Hotel and the charming three-storey Hilton, have benefited. The Beach Hotel is profitable but vulnerable because it makes much of its money on sales of alcohol to the local population which is becoming distinctly unfashionable.

The Hilton has managed to turn huge operating losses into extremely modest profits by cutting expenses and aiming at the cheap weekend package. Sadly, it is likely to lose both the few regular company clients and its weekend holidaymakers when the Khor Fakkan Holiday Inn opens up the road in the Sharjah enclave after the summer.

Umm al-Quwain: In contrast to the relaxed openness of Fujairah, Umm al-Quwain cherishes its independence. Its palace guard, complete with Scorpion tanks, is supposed to have integrated with UAE's armed forces but there are few signs of this actually happening. The 17,000 inhabitants of the 300 square miles emirate have their own TV and radio station.

The ageing Ruler, Sheikh Ahmed bin Rashid al-Mo'alla, in charge since 1929, appeared in public for the first time recently after being in a long coma—surprising those who had said

CONTINUED ON NEXT PAGE



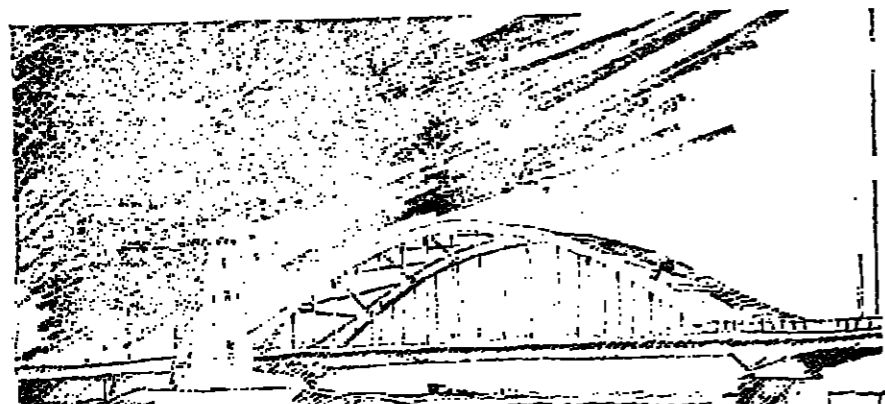
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BALANCE SHEET AS AT 31st DECEMBER 1978

	Dec. 78 DH	Mar. 78 DH		Dec. 78 DH	Mar. 78 DH
Share Capital .....	15,000,000	15,000,000	Cash Balances with Banks .....	11,728,032	4,695,332
Reserves and unappropriated profit .....	12,614,992	7,036,642	Deposits with Banks .....	144,140,000	137,146,700
Shareholders' Funds .....	27,614,992	22,036,642	Statutory Deposits .....	6,890,103	6,899,143
Current Deposit and Other Accounts .....	415,687,444	396,280,442	Investments .....	500,000	500,000
	443,302,436	418,317,084	Loans and Advances .....	277,991,711	265,181,765
Acceptances, Confirmed Credits and Guarantees on behalf of Customers .....	79,429,370	83,561,006	Fixed Assets .....	502,992	581,951
	522,731,806	501,878,090	Other Assets .....	1,539,598	3,342,188
				443,302,436	418,317,084
			Customers' Liability for Acceptances, Confirmed Credits and Guarantees .....	79,429,370	83,561,006
				522,731,806	501,878,090

شركة الامارات



BUSINESS CONDITIONS

Need for the West

ANALYSIS of business in the United Arab Emirates (UAE) has to take into account the Federal Government...

participation. The typical merchant now is likely to head a large operation, and to employ expatriate executives, accountants, technicians and specialists...

to be kept under control and further reduction in prices should continue to be a basic target for 1979. Cynics might argue that the Currency Board's policies had little to do with the slow-down in the rate of inflation...

proportion of new houses and flats, paying high rents to local landlords, foreigners buy a wide range of consumer durables and luxury goods, imported by local businessmen...

US communities in the Emirates have developed a classic import specialists in re-export partners in joint manufacturing and services with Western...

Business in the UAE is thus no longer a matter for either the innovative mercantile flair of the men from Dubai or the expenditure of the Government of Abu Dhabi alone. World business conditions, and especially international inflation, are just as much a concern of the UAE business community...

Anxiety For example, following the revolution in Iran, the UAE's Federal National Assembly and its then Council of Ministers issued a joint memorandum in March of this year after a series of meetings in which they discussed the then current political situation and general outlook of the Emirates...

Thus foreign businessmen may wish to look beyond the traditional exporter-agent relationship which is still the hallmark of much business in the UAE and look for joint-venture merchanting operations. The UAE does still provide an almost completely free commercial environment, with no taxes, no exchange control, nominal customs duties, good communications and good quality housing and office space at rentals being forced down by competition...

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Sheraton Hotels

her Emirates

FROM PREVIOUS PAGE

Sheikh Rashid had not escaped the economic downturn. Economic activity has come slowly out of speculative...

industry. Hopes for a cement plant seem to have been forgotten but last month the asbestos factory at Assarra, on the Falaj al Mo'alla road, was inaugurated. The plant uses Italian equipment and will make asbestos pipes for use in UAE. It cost Dh 80m and at full capacity could produce 20,000 tons of piping a day.

booked until October, having established a first-class reputation for punctuality and accurate advance estimates of cost. There are other bright spots in the economy: show construction, a craft practised by Ajmanis for centuries, continues from its new site down the beach where it was moved to make way for the new harbour. The spring water bottling operation at Masuf makes a profit as does the modern colour-processing laboratory owned by United Colour Film, a local company in Ajman.

It has now re-opened as the First Bank of the Gulf after agreement between the UAE Currency Board and the original owners. The new capital is Dh 80m put up by 22 founders, eight from UAE, 13 from Kuwait and one from Bahrain. Ajman has the highest proportion of private investment in the three poorer emirates. Statistics from the Ministry of Planning on gross fixed capital formation show 1978 investment at Dh 328m. Federal funds make up most of the investment but business investors put up Dh 167m and will put up Dh 171m this year.

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Hopes The economy has never gone quite as well as was hoped. Ajman wanted to be a dormitory town for Sharjah, an aspiration which was knocked on the head by Sharjah's failure to develop as intended. A beautiful port with 4 km of industrial wharf, two slipways out of three completed, and a dry docking and repair operation stand empty. Only two oil service companies, Haliburton and Construction Metalique de Provence, have set up in the water-side development zone. Cargo sheds being built look as if they will remain empty. The dry dock and repair facility is the only obvious success. Run as a joint venture with the Japanese company, Modak Mitsui Ajman Heavy Industries takes small and medium-sized vessels. It is fully

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UNITED ARAB EMIRATES XII

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Balance Sheet as at December 31, 1978

CAPITAL & LIABILITIES		PROPERTY & ASSETS	
	Dirhams 000		Dirhams 000
Share Capital Authorised - shares of Dh. 100 each	150,000	Cash, balances with banks and money at call and short notice	439,620
Issued shares of Dh. 100 each fully paid	54,000	Deposit with UAE Currency Board	56,118
General Reserve	100,000	Deposits with banks	84,640
Retained Profit	529	Loans and advances including bills discounted	1,708,187
Shareholders' Funds	154,529	Debtors and prepayments	14,501
Long term loans	262,081	Investments	68,932
Current, deposit and other accounts	1,986,075	Fixed Assets	56,923
Proposed dividend	2,700	Liabilities of customers for confirmed acceptances and guarantees (as per contra)	766,336
Creditors and accruals	33,526		3,195,257
Confirmed credits, acceptances and guarantees on behalf of customers (as per contra)	766,336		
	3,195,257		

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WITH ONE bank branch for every 2,500 inhabitants, the United Arab Emirates must rank as one of the most over-banked countries in the world. There are 52 commercial banks open for business in the UAE with a total of 350 branches: 31 of these banks are foreign, with 243 branches. Two other foreign banks, the National Bank of Bahrain and the Qatar National Bank, were issued licences during the banking boom but understandably have not been in any hurry to open their doors for business.

According to the UAE Currency Board, ten of these banks account for two-thirds of total banking business in the Emirates. Two are local, the National Bank of Abu Dhabi and the National Bank of Dubai, and both attract a great deal of business as the principal government bank of their respective Emirates.

Among the foreign banks, those well established in the Gulf, with first-class international reputations and outstanding local management, continue to attract deposits and to win a significant slice of business. Other foreign banks — for example, those of India, Pakistan and Egypt — have a lucrative if unexciting business in handling the remittances home of their respective nationals.

When all these are counted, there remains a hard core of banks, both local and foreign, whose operations in the UAE are unlikely to be profitable and which must view the future with some misgiving.

Rescue

The clouded crystal ball view of prospects has not, however, prevented a group of Saudi Arabian and Kuwaiti businessmen from mounting an operation to rescue the Ajman Arab Bank, the main casualty of the May 1977 banking crisis. Now reopened for business, and renamed First Gulf Bank, it is increasing its capital from Dh 100m to Dh 120m and 3m 10-dirham shares are being offered for public subscription in the UAE.

The aggregate balance sheet of the 52 banks shows a continuing expansion of business, but at a much more moderate rate than at any time over the last six years. In the words of UAE Currency Board managing director Mr. Abdul Malik Al Hamar, "the euphoric phase of 1974-77, for the banks as for the economy, is ended."

DOMESTIC BUSINESS CREDIT (Dh m)

	Sept. 1977		Sept. 1978		Sept. 1977		Sept. 1978	
	Amount	%	Amount	%	Amount	%	Amount	%
Agriculture	15.0	0.32	38.6	0.51	14.1	0.12	20.2	0.15
Mining and quarrying	85.3	1.50	421.6	5.55	13.1	0.11	34.9	0.26
Manufacturing	378.6	6.67	180.2	2.37	770.2	6.74	801.3	5.87
Utilities	—	—	—	—	191.7	1.68	755.5	5.53
Construction	2,554.8	44.86	3,806.5	50.10	2,641.7	23.13	3,346.0	24.50
Trade	1,975.0	34.68	2,170.6	28.37	5,610.1	49.12	5,510.8	40.35
Transport, etc.	164.6	2.89	233.2	3.07	163.6	1.43	177.7	1.30
Other financial	33.3	0.58	38.5	0.51	99.9	0.87	138.4	1.01
Government	20.3	0.37	88.5	1.16	1,250.3	10.95	1,928.7	14.12
All others	463.2	8.13	620.6	8.17	666.1	5.83	943.2	6.91
	5,694.6	100.00	7,598.3	100.00	11,420.8	100.00	13,658.7	100.00

Source: UAE Currency Board

Interesting trends in the consolidated balance sheet are the decline in government deposits and the increase in foreign liabilities. The only Government with significant funds to deposit are those of Abu Dhabi and Dubai. Abu Dhabi has continued to carry the burden of federal budget but its own domestic expenditures have recently stagnated and its foreign investments, through the National Bank of Abu Dhabi and the Abu Dhabi Investment Company, are increasing rapidly. The Government of Dubai, meanwhile, spending its oil and other revenues as fast as it receives them, has been a big borrower on the Euromarkets.

An analysis of domestic bank lending in the UAE shows that, nationally, almost 70 per cent of all credit is to finance trade or construction and a further 9.5 per cent is in the form of loans to governments. The tendency is towards more lending to finance construction and to governments, and less credit for trade, a disturbing trend in that trade, rather than yet more building, would seem to be more likely to stimulate the economy and assure the long-term future of the Emirates.

When bank lending is broken down regionally, lending for construction in Abu Dhabi alone is in excess of 50 per cent of the total, with the finance trade making up some 28.5 per cent of commercial bank lending and lending to governments little more than 1 per cent. (The Government of Abu Dhabi has no need to resort to commercial banks to finance its operations.) For Dubai and the other Emirates together (figures for each individual Emirate have not been released) the financing of trade makes up over 40 per cent of bank lending, compared with over 50 per cent in past years, and construction 24.5 per cent, a share which is tending to rise.

Included in the northern Emirates construction lending is, of course, the substantial loan to finance Sharjah's property development and large complexes in Dubai such as A. W. Galadari's enormous shopping and office complex. Lending to governments by the commercial banks in Dubai and the northern Emirates is over 14 per cent of the total, reflecting large borrowings by the Dubai's Sheikh Rashid to complete his Trade Centre and to finance the Jebel Ali project, as well as borrowings by the rulers of Sharjah and Ras Al Khaimah.

The UAE Currency Board was set up in 1973 as an embryo central bank. Lacking adequate powers, and possibly not always blessed with the most prudent management, its influence on the orderly development of banking and on "steady economic development" in the UAE was minimal. In fairness, the Currency Board was not helped by the ambiguities of the UAE's federal structure. In any case, the Board was powerless to prevent the 1977 banking crisis.

Subsequently, the degree of confidence with which it is viewed by the Federal Government of the UAE is revealed by the fact that for the first eleven months of 1978 it received no foreign currency from that body. Had it not been for the support of the Government of Abu Dhabi, exercised through the National Bank of Abu Dhabi, the Currency Board could have been placed in an extremely difficult situation.

In the immediate wake of the 1977 banking crisis a central banking law for the UAE was drafted by International Monetary Fund experts. Possibly influenced by the free-for-all which led up to the crisis the law was perhaps too ambitious and put too much power in the hands of the proposed central bank. Be that as it may, the proposed law establishing a fully fledged central bank has not yet been approved by the Supreme Council, consisting of all the seven rulers, and the ultimate constitutional authority in the UAE. The law's Article 41 spotlights the basic constitutional problem of the UAE: the relationship of federal institutions with the governments of individual Emirates.

Naturally, the Currency Board itself wants the central bank law ratified and implemented. In addition to giving it (the Board) a professionally more satisfying and worthwhile role locally, the establishment of a fully-fledged central bank is seen as a necessary step in enhancing the international status of the UAE. This view is supported by a growing number of younger citizens of the Federation, who regard the failure to pass the banking law as another manifestation of a

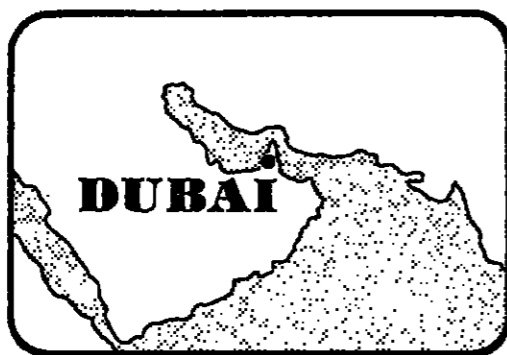
sheikhly system which is becoming anachronistic. Their elders reply that they have managed quite well so far without a central bank.

Another argument for a central bank with adequate powers in the UAE is that such an institution could be a catalyst for other financial institutions and thus help develop a genuine capital market in the federation. As mentioned earlier, most businessmen in the UAE look for liquidity: it must also be said that even if they did want to put their funds into less liquid forms of savings, the opportunities locally for them to do so are almost non-existent. In addition, local interest rates do not always reflect market conditions and are seldom attractive enough to encourage term deposits.

Finally, the dirham, like other Gulf currencies, suffers from the lack of depth of its market, and hence the risk of sudden shortages and glutts. Although a central bank would not automatically provide the necessary institutions or ensure the necessary stability to correct this situation, its very existence could help encourage another, mooted institution: managers, technicians and

CONTINUED ON NEXT PAGE

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Dubai is the natural commercial and distribution centre of the Middle East. Through its ports comes much of the traffic serving the Gulf States and other Arab nations. Dubai has therefore always been the natural crossroads between the West and the Middle East and is now poised to become even more important. It is therefore the ideal venue for trade and technical exhibitions in the Arab world, and for associated conferences. The more so, because of its cosmopolitan and international lifestyle.

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Inflated

A significant proportion of the commercial bank lending for construction is covered by the building of high rise offices and apartments in Abu Dhabi and Sharjah which are now completed but still awaiting tenants. In the near future there would not seem to be herds of expatriates prepared to pay the high rentals necessary to pay off the relevant bank loans rapidly. In the peak days of the construction boom the property speculator in the UAE could expect to get his money back in two or three years. Some UAE banks are holding property and construction loan portfolios valued at highly inflated figures, with little immediate hope of getting their money back.

In other societies, banks in such a position would probably foreclose and there would be a rash of bankruptcies. The UAE business and banking community is not prepared for the shock of such action and the banking crisis of 1977 acts as an inhibiting memory, precluding draconian initiatives.

Yet the community, and especially the Abu Dhabi business community, is deeply aware that it has a serious problem. In December, 1978, Sheikh Zayed issued an Abu Dhabi Amiri Decree establishing a Real Estate Bank with a capital of Dh 1bn. Legally this decree should only have effect in Abu Dhabi, where, as at the end of September, bank credit for construction totalled Dh 3.8bn, with over Dh 3bn of this amount being for the construction of buildings.

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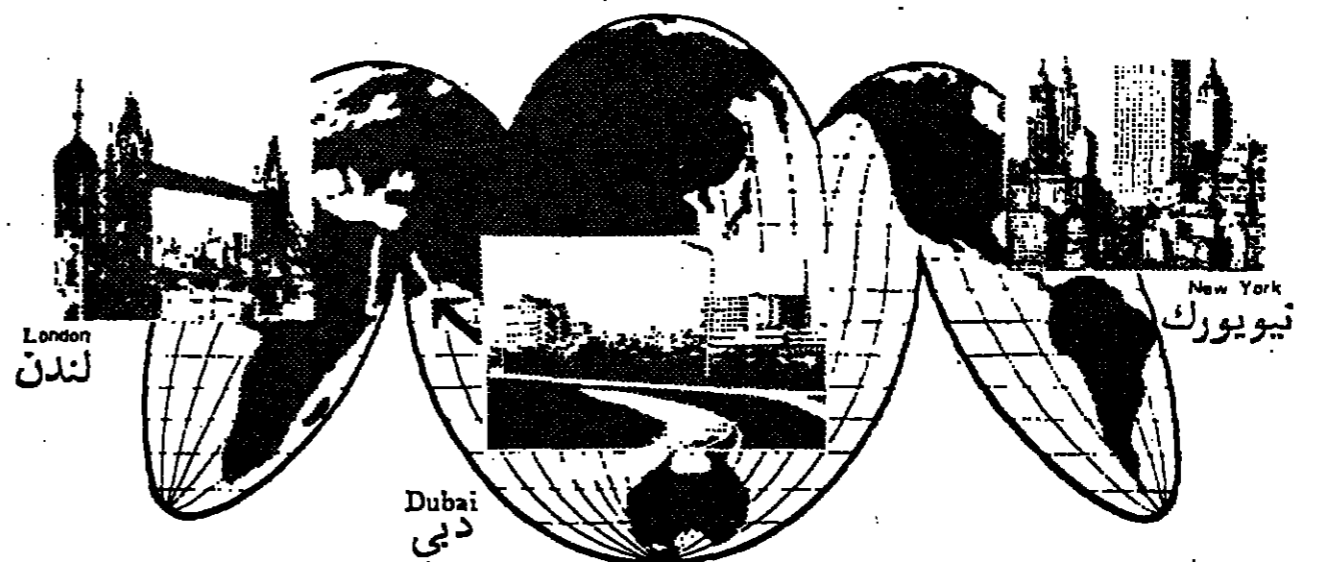
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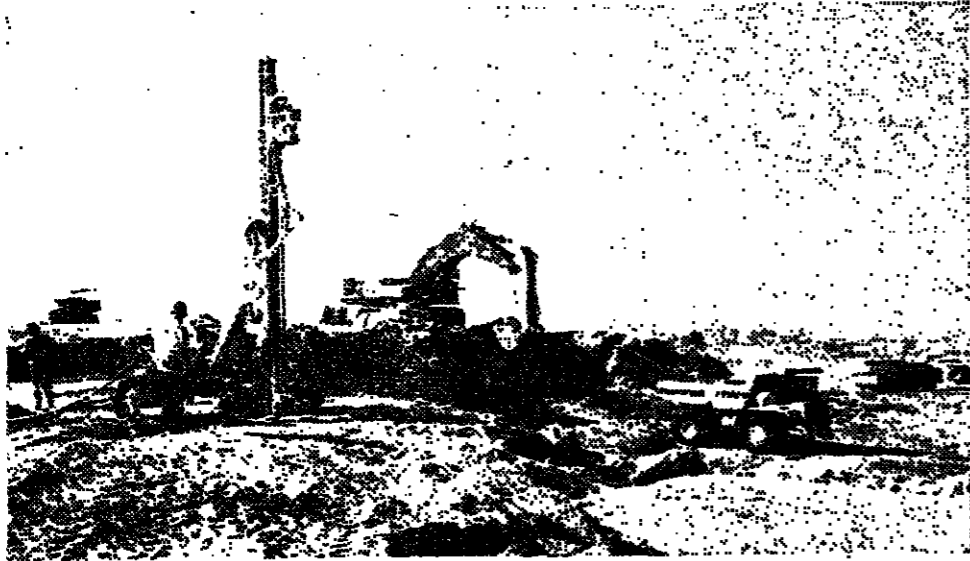
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PORTS AND AIRPORTS

Poor planning

THE UNITED Arab Emirates' steady expansion of port and airport facilities over the last few years illustrates once again a complete lack of co-ordinated planning. The result is wasteful duplication and yet another area of potential competitive friction.

Each Emirate has gone its own way, closing its ears to warnings of over-capacity, both in the Gulf and within the UAE. The spending has not yet finished, and in the next few years millions more dollars will be poured into sea and airport projects which were conceived when "slump" was an unknown word.

Abu Dhabi is building a new airport capable of handling 3m passengers a year and is completing a bunkering complex at the industrial city of Ruwais. In Dubai, Costain-Taylor Woodrow Joint Venture will this year hand over the last berths in the Port Rashid expansion programme, while work continues on the 89-berth port at Jebel Ali, a mere 17 miles away.

This has already become a huge drain on Dubai's financial resources. Finally it has been announced that Dubai International Airport will be doubled in size at a cost of over \$250m.

Just down the road, Sharjah has a brand new \$330m airport, which is operating well below capacity because airlines prefer to use Dubai. The deepwater port of Khor Fakkan on the Indian Ocean becomes operational this summer, although shipping lines are still sceptical about the value of a container terminal on the UAE's east coast.

Other Emirates too have plans. Some have had to be shelved through lack of cash, but other projects—like Mina Saqr Port in Ras Al Khaimah—have been completed; but it is proving difficult to persuade any ships to call there.

Cushioned
It seems unlikely that the UAE's ports will ever again operate at full capacity. Certainly there is small chance of a return to the days of congestion when there were queues of up to 200 vessels waiting up to three months to unload.

This year Port Rashid and Port Khalid in Sharjah were cushioned by the situation in Iran as consignments were temporarily unloaded. By March over 350,000 tons were lying in UAE ports, and although the majority will eventually be shipped across the Gulf some has been abandoned and will probably be auctioned.

before and the signs are that this move to containers will continue. Facilities for containers in the port extension include two 35-ton cranes, two 41-ton third generation cranes and over 450,000 metres of storage yard as well as computer tracking.

But as Port Rashid searches for more business it will face competition from both Sharjah, and this year from Jebel Ali as well. As ships get bigger and operating margins tighter it is inconceivable that operators will call at more than one port in the Emirates and certainly not two in the same Emirate. The future development of Jebel Ali presents the biggest single question for port managers to ponder.

It opens officially this summer with 10 berths—five for general cargo, three for containers, one tanker and one aluminium berth.

The big question is whether Sealand, which currently accounts for 30 per cent of all container traffic through Port Rashid, will switch to the new port. Sealand was appointed to manage the port but Mr. Jim Scott, the port manager, has stressed that the container and port management arms of the American company will be handled separately.

Sharjah, too, hopes to attract more container traffic, both at Port Khalid and Khor Fakkan. Last year Port Khalid showed a 90 per cent rise in containers, but bulk cargo dropped by more than 45 per cent.

Sharjah pins its hopes on the successful marketing of its "intermodal transport policy." It plans to capitalise on its unique position in the middle of the UAE and with two ports on each coast as well as a modern international airport. The third arm of its integrated policy—road transport—has yet to be developed, despite the fast highway system which now links the Emirates.

Port Khalid and Sharjah airport have been working together for some time, holding regular meetings to co-ordinate policy. Now the new manager of Khor Fakkan, MTT (Port Management Services) of Port Khalid had expected to get the contract but MTT came in at the last moment with a better offer.

These meetings, MTT is a joint venture between Manchester Liners of the UK and Ali Reza of Saudi Arabia. It also has a contract with Bombay and will run feeder services between the two ports as well as round the coast to Gulf states. Though the integrated transport system looks good on paper there has been no great enthusiasm in practice. So far the ruler's yacht has been almost the only vessel to require the two Khor Fakkan tugs to leave port.

Sharjah Airport has also yet to fulfil its promise. The terminal building, with four white domes which rise out of the desert, is arguably one of the finest in the Gulf. Shaikh Sultan, the Ruler, played a major role in designing the building, which is one of the few in the area to incorporate any traditional Arab design. It is a functional yet attractive building, but as yet few airlines have been attracted away from Dubai.

Frankfurt Airport Authority, which has the management contract, see transit traffic as the key to the future. The airport buildings themselves—which incorporate direct access bridges—duty-free shops and a 20 per cent lower handling rate will eventually persuade the long haul operators between Europe and the Far East to stop at Sharjah.

Task

However, latest figures from Dubai International Airport indicate that it will be an uphill task. Statistics for April show a 61 per cent increase in transit traffic over the same period last year (84,000 compared with 52,000). Last year the airport handled over 3m people and has over 26 regional and international airlines operating 230 flights a week.

Only a week after Sharjah had proudly inaugurated its new terminal, Dubai Airport announced that it was to double its airport capacity with a new building alongside the existing terminal. The new \$250m terminal, which will be completed by early 1981, will handle arrivals, while the existing building will become the departure lounge. Coupled with a second runway the extension programme is designed to take Dubai Airport into the 1990s.

Meanwhile, Abu Dhabi's Nadia Airport, 30 km from the town itself is expected to open early in 1980. Phase one is capable of handling 3m passengers a year. It is doubtful whether it will attract much traffic away from Dubai, which is still the popular destination, particularly for businessmen.

There is still one area which has yet to be developed in the region—cheap flights. It has already been proposed to operate a "Skytrain" type service to the Far East, and Sharjah has been proposed as a transit stop. If that happens it could mean the advent of \$85 fares to London, something which is likely to shake the complacency of scheduled operators, which until now have held fares at prices that are among the most expensive anywhere in the world.

Celia May

The \$1bn port at Mina Jebel Ali is being constructed by Gulf-Cobra for the Ruler of Dubai. The two basins will have 66 landlocked berths and will be completed by February 1981. One feature of the construction of the 15km of dock walls is the use of special hydraulic tongs for the placing of quay wall blocks



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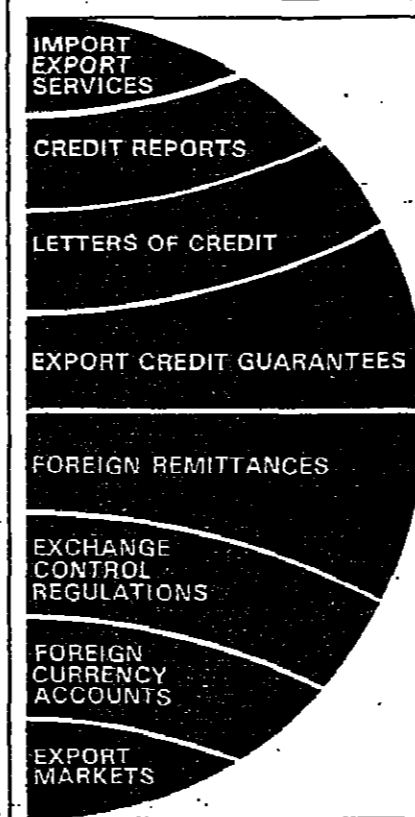
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INDUSTRY

Too many projects

major industrial under construction... The economic philosophy of the Abu Dhabi community...

Table with 2 columns: Year, Establishments. Rows: 1973 (187), 1974 (337), 1975 (565), 1976 (535), 1977 (879)

Includes Korean and U.S. competitors.

Problems of gas supply and management aside (and Sheikh Rashid has always hitherto been able to arrange a profitable deal...)

City

Abu Dhabi, with careful planners' logic, has opted for an industrial city at Ruwais... The UAE's Minister for Petroleum and Minerals...

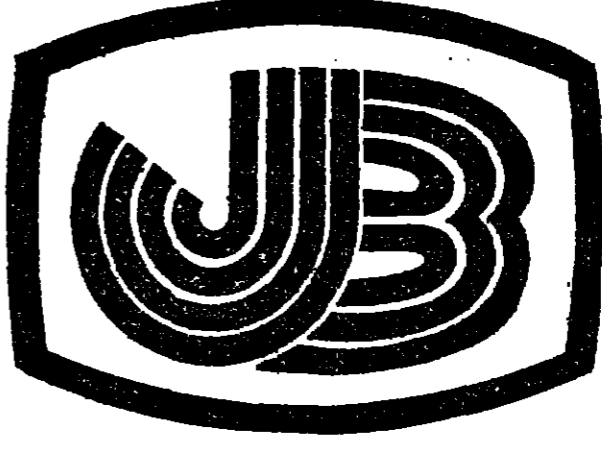
handle the implementation and management of the Abu Dhabi Emirate's basic industries... Planned expenditure on the Ruwais hydrocarbon-based industries will reach \$20bn by 1985...

Manpower

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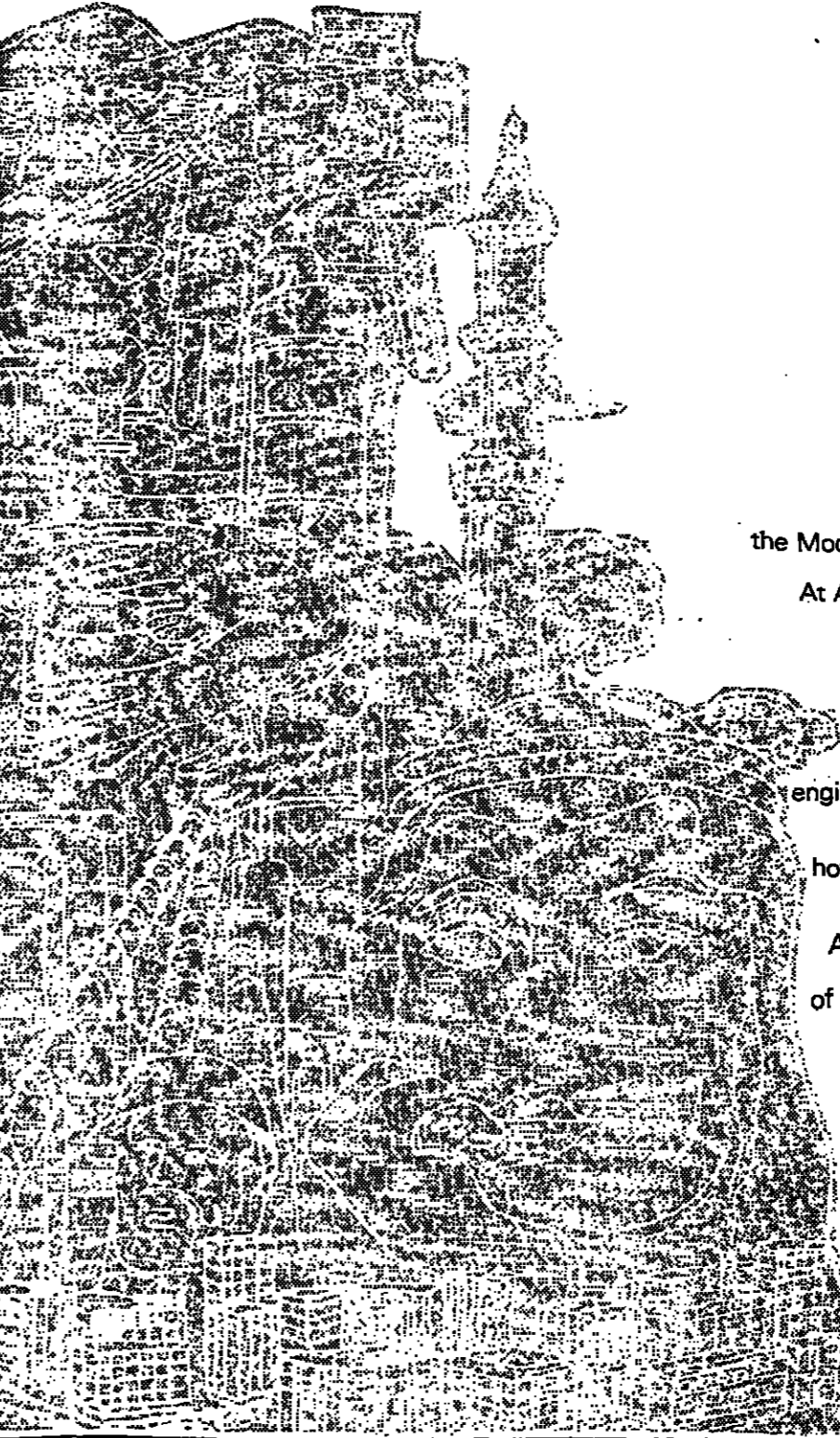
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Rivalry

Associated with DUBAL in Jebel Ali is DUGAS, the Dubai Natural Gas Company, a joint venture between the Government of Dubai, which has 80 per cent of the equity, and the American Sunningdale Oil, which has 20 per cent. Initially DUGAS will produce propane, butane and condensate for export from Dubai's own slender gas reserves. Ultimately, DUGAS will provide gas as fuel for the Jebel Ali industries, including, of course, the DUBAL smelter. Here, the wisdom of action before plans can be questioned. Extra gas will be needed, initially 55m cu ft per day, and ultimately probably as much as 120m cu ft daily. This gas might come from the neighbouring Emirate of Umm al-Qawain, or it might come from a small gas field just across the border in Oman. In each case, there are price difficulties, and in the case of Oman, possibly political difficulties, as the pipeline bringing the gas to Jebel Ali would need to pass through a small area of disputed territory. An obvious source is Abu Dhabi, but the intense inter-Emirate rivalry between Abu Dhabi and Dubai has so far ruled this out.

Another enormous industrial project in Dubai, conceived in a spirit of competition, is the three-berth dry dock, intended to compete with Bahrain's OAPEC-owned Arab Shipbuilding and Repair Yard (ASRY). It is not yet certain whether the Dubai dry dock and shipyard complex has a manager, although Britain's C. H. Bailey is thought to head a field which

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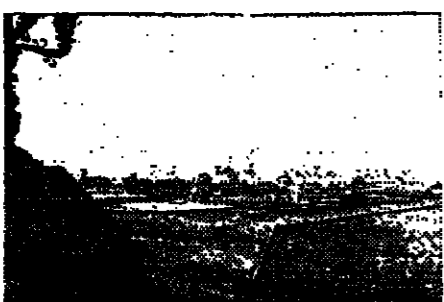
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IN A country where the indigenous population forms only 20 per cent of the total, the education sector is vital. Without an educated local elite, the nationals of the UAE could lose their grip on their country, the economy and its direction. Not surprisingly, education has the second largest priority after defence in the federal budget. To many nationals it is the one major benefit of the oil, for while the wealth has bred its own peculiar social problems the establishment of a nationwide education system is regarded as the most tangible blessing of all.

Yet it was only 20 years ago or less that education was a privilege restricted to the sons of sheikhs. For the few parents who could afford it the only alternative was to send their children outside the country for schooling, and today many of those former students are Ministers in the Federal Government.

Immediately before the creation of the federation there were only a handful of schools, but eight years later an educational system from kindergarten to university is available to the remotest bedouin in the desert. Schools have been built in areas which only five years ago had no roads, and in terms of infrastructure building, the achievements of the Federal Ministry are nothing short of miraculous.

Today the UAE education network boasts an intake of around 90,000 students in 240 schools, and this year alone the Federal Government is spending Dh 1.2bn on education. About 93 schools are under construction, some 42 libraries are being built and the most sophisticated educational aids the world has to offer are being installed in the local schools.

Yet the UAE, like many of its neighbours, is beginning to discover that bricks and mortar alone do not make an educational system. For all its lavishness the education field is racked with problems. Many of them result from rapid development, and the future will give time for hindsight and reflection so that they will be identified and eventually ironed out. The rush to provide a nation wide network for all citizens, whether from rich Abu Dhabi to poor Fujairah, has led to neglect in the software which fills the luxurious classrooms.

One expatriate adviser went as far as to say that the UAE presented the most depressing scene in education that he had seen in the Gulf so far.

The major problems for the system derive just from the diverse nature of the society. Out of nearly 5,500 teachers

only 324 are UAE nationals and all but 78 of those are women, for teaching represents one of the few respected avenues of work that a UAE female can pursue. The bulk is culler from Egypt, the remainder being Palestinians, Jordanians, Somalis and Sudanese. In previous years the recruiting teams from the Ministry of Education in Abu Dhabi used to acquire Egyptian teachers almost in bulk in lots of 300 or so, with scarce attention being paid to past academic and teaching experience. Now a system of interviews has been instituted to improve the quality of teaching.

Instruction is often still by rote and from Arab nationals whose only reason for being in the country is the money. More recently however the pay of teachers is rapidly declining in attractiveness, for although housing allowances are paid they are frequently insufficient to cover the high rents in the towns. Teachers often end up sharing cramped small flats and being at the lower end of the social scale in the framework of the alien Arab society.

Small wonder then that so many schools in the UAE suffer disciplinary problems. Teachers are just superior "coolies" and as such have severe problems in disciplining the protected and privileged youngsters of UAE classrooms. When a local school recently installed a lavish Sim language laboratory, it was wrecked within a matter of weeks. "Worse than a London comprehensive" is how one foreign teacher put it. Assault is common and disrespect a daily affair. Teachers have also been attacked when they tried to intervene with the normal smooth process of cheating, and of course "merchants' sons never fail."

Many nationals and Arabs from elsewhere are becoming increasingly attracted to the foreign schools in the UAE, where discipline is maintained on stringent European lines. Many of these foreign schools, which have undergone an enormous expansion over the past five years, are expensive. The English school in Dubai charges nearly Dh 5,000 a pupil a year and a Dh 20,000 bond is required to guarantee a place. A family with two children, one at a secondary school and another in high school, would have to pay the equivalent of Dh 57,000 (£7,300) a year on education.

Realising their attractions, the Federal Ministry recently declared that they would be tightening up on the private schools and checking that no instruction is given which would contradict any Islamic beliefs.

Meanwhile, complaints are growing about the UAE Government school system, which is becoming increasingly marked by high failure rates, drop-outs and indiscipline.

In contrast, the Government schools for girls are harmonious, happy places, enhanced by an active interest in arts and music. The UAE girls have been quick to grasp that if there is to be any place for them in UAE society outside the walls of their father's or husband's house, then it can only be as a professional woman in the acceptable roles mapped out so far for them by society. An education really is the only way out, even to the limited version of freedom that they seek.

The most serious problem, however, is the drop-out rate among UAE schoolchildren. Officially all children are obliged to attend school between the ages of six to 12 years, though the foreign inspectors have a difficult task in rooting out the missing pupils and forcing their parents to send them. The drop-out rate among nationals is dramatic and much higher than other Gulf States. The primary and preparatory levels account for 53,385 pupils, but the secondary schools only manage to account for 3,161 students, with Islamic studies taking another 1,000 boys.

This seemingly alarming drop-out rate is largely because of two factors. Many of the girls are either because their parents are preparing them for marriage or because they are to get married shortly after preparatory school. There are still numbers of girls being married under the age of 15 years, though this practice is declining rapidly as the girls push for their education to be continued. Many of these cases are also later scooped up in the highly popular adult daytime courses.

The boys, however, are often lured by family business, be it the trading empire of a local merchant or their fathers needing help with the fishing. Large numbers of them are attracted by the high salaries offered by the army, and in many cases there are opportunities for their education to be continued there. Many of these such boys are bedouin, and the security forces have an interest in luring such human resources into the army in order to boost its national content. Educational ambitions thus, directly clash with those of defence.

Increasing numbers though are realising that success does not necessarily mean a career as a well-paid coffee drinker in government Ministries, and many are continuing their

studies at the UAE's highest institute of learning, the university in Al Ain. Here the students are offered pocket money and paid holidays abroad to encourage them to continue their studies. Here in this delightful provincial town in the desert, over 100 miles from Abu Dhabi, over 1,000 students are learning in four faculties under strictly segregated conditions. The divided nature of the campus requires duplication of everything. There are physics laboratories for the girls and physics laboratories for the boys. Each weekend separate buses take girls and boys to their homes.

There are plays for men and plays for girls, there are different days at the library for either sex. The campuses which house the students (they are forbidden to live out) are more like hotels than hostels, for each is luxuriously decorated, with TV rooms, videos each night and swimming pools under construction. Part of the reason for the plush environment must be that students, particularly the girls, are virtual prisoners in their halls of residence from the time classes finish. Boys are allowed out, and many even run small businesses in the town on the sly.

Not surprisingly therefore the girls' hostel has a somewhat claustrophobic atmosphere, for here some 400 girls are kept under strict control by a handful of student supervisors. "It's the only way they would be allowed to come to university at all," explained one of them. "If we didn't guarantee control, their parents simply would not let them come."

Some days the supervisors mount small shopping expeditions into the town in groups of ten. "I couldn't take them in greater numbers, the local residents would object. Besides, how can I take 400 girls to a market which is basically six shops?" asked a supervisor. As for the future, when the female intake is projected to swell to over 3,000, the supervisor could only shudder at the thought of controlling such numbers. "Maybe it will have changed by then. Kurwait did," she said hopefully.

With fewer distractions, the girls have proved more successful than the boys. The latter are now reported to be pulling themselves up, according to one professor, and the gap is narrowing. Discipline is also a problem for some in the first few months. "It's the first time they experience it," remarked one teacher. Motivation is also another problem in such a society as the UAE, where to be a national is often enough. Few

are looking for jobs to rely for their entire financial education, but most of the Al students, say professors, are aiming for the prestige government jobs. Many are hoping for glamorous posts in such Ministries as Foreign Affairs.

In the next few years university will undergo considerable expansion. At present it consists of four faculties (the most popular) business administration and political science, which is dominated by UAE girls, an education faculty for teacher training, an Islamic Institute. A new college for agriculture is due open next year, and under it with a number of American universities is a faculty engineering.

Intake

Wisely, the university avoided the temptation of offering Ph.D courses at this youthful stage of its history, and is expected therefore that traffic in young students (seas will continue, though reduced level, indeed more 50 nationals in this year's intake) students who have returned from foreign universities, finding difficulties in adjusting to a different environment. Many had been found to suffering not only from culture shock but loneliness and sickness, because before Al university opened it was unusual to send 18-year overseas.

Between now and 1985 the Al Ain university will thus be receiving a different class with the addition of new families and the admittance of Gulf students, as the government plan takes shape. Then, officials say, the student body will be at 7,000, about seven times its present size. UAE nationals however, always remain 85 per cent of the total in accord with university policy.

Running a university of size—although small in terms it is very large for UAE—will, it is recognised, be a very different proposition from the small cosy nature of the present campus. The ministry has already had its attention into the world of politics when last May several hundred students poured into cars buses down to the capital, demonstrate for unity. The of demonstrating students certainly unnerved a numb ruling sheikhs.

Al Ain's officials reply their job is to build the generation of intellectuals that in future they will be to share in the political economic future of the country. Just how much that share be is likely to be determining other more influential but regional influences, but UAE university is certainly playing a major role in cutting away the tribal-family ties which separate citizens of the various Emirates.

Not only have the students already had a taste of political experience outside the corridors of various development also underway. Earlier, they elected a student body, with candidates or campaigning for votes through posters and other more far techniques well known to democracy. A student's magazine has also been started, articles are carried on and regional politics. article in the last issue extolled the wonders of the Ayat Khomeini and the Islamic revolution in Iran. University politics in country have always tended to be on the heady side, but a university professor put it is easy to teach. The problem is what to teach and why."

CONTINUED ON NEXT PAGE

WELFARE

Gifts from Allah

THE CONCEPT of welfare in the UAE is confused by the Arab tradition of gifts. God made a gift of oil and the ruling sheikhs make gifts to the poor.

Social problems until recently were dealt with ad hoc. Hospitals and schools were often the currency of largesse. As the first educated Emiratis began to assert themselves attitudes to social responsibility became more sophisticated and Ministries of health, social and planning welfare, were established.

Setting up a social security department was a means of institutionalising the spread of wealth from the sheikhs to the people. But it was seen in two different ways: the Rulers still see the welfare mechanism in terms of gifts, the administrators and educated Emiratis see it as the provision of minimum rights.

It is hard to mobilise a welfare state in the UAE because the Rulers themselves are unable to distinguish between the quantitative and qualitative aspects of higher living standards. The Rulers' view is that social ailments can be solved with money. Hence the purchase of schools, ultra-modern hospitals, technology and expertise far beyond the requirements of the nation. The remedy of first and last resort is always the handing out of cash.

Material aspirations are indulged faster than social education can stimulate demand for qualitative improvements. The gap can be seen in housing, schools and every field, but it is well illustrated in the provision of hospitals and health facilities. The country is about to open one of the world's most modern hospitals in the small oasis town of Al Ain, with 400 beds and a cancer diagnosis and treatment unit, unavailable in Britain. Yet the vast majority of people even in the large towns, lack rudimentary knowledge of hygiene, sanitation standards, diet and child care. In building the schools, houses and hospitals, the

authorities stumbled over a paradox which goes to the heart of the country's development crisis. In order to give facilities to the indigenous population it is necessary to give them also to the immigrant population who are, anyway, the majority. If this does not happen, hospital beds and classrooms remain empty and immigrants become unhappy and unhealthy. Disingenuous Emiratis are only now asking the question: a welfare state for whom?

A decade ago sheikhs gave alms to the needy and gifts to friends, subjects and guests. Alms and gifts are still given, but the UAE's rulers have been obliged to institutionalise the process with welfare, social security payments, subsidies and allowances.

Eligible

According to the Planning Minister's office, nearly a third of Emiratis receive direct financial benefits from the State. Eligibility depends on the nature of the payment. All nationals and most residents are eligible for something. It starts in the Koranic tradition with widows, orphans and divorced women, moves on to nationals without jobs or unable to work and continues with those employed who believe they don't have enough money.

It is, as a social administrator put it, a unique experiment. There is no concept of abuse for payments. If an office boy feels his job does not provide enough money he can claim cost of living compensation. Housing is free for nationals, and loans are free or cheap. Health care is free to everyone including foreigners, so is an education in Arabic. Electricity and water are subsidised for all. Foreign and national employees of the government receive a mass of separate benefits. Until this year children received incentive payments for school attendance, though this is being phased out. Pupils still get extra cash for clothes and equipment. Women's groups, co-

operatives and other groups are collectively eligible for various payments.

The amounts are not really important but they are interesting in the West because they are so large. Minimum basic family payments are Dh 375 (\$100) a month. The maximum is Dh 1,875 per family.

During a visit to a social security office I saw a cheque for Dh 1,230,000 being signed for a women's group in Al Ain. That third of a million dollars would last its 200 members two months. Schoolchildren's salaries ranged from Dh 100 per month for the first class to Dh 500 for pupils at GCE level.

Two issues are highlighted by this distribution of cash: money in virtually unlimited quantities does not improve the quality of ordinary Emiratis' lives; generous welfare payments cannot disguise the inequity of income distribution.

The "Mercedes in every home" and similar metaphors fail to convey a true impression of living conditions. For one thing many Emiratis still have a very low standard of living. Many are very poor, often lacking the much-publicised low-cost housing. The cheap housing with two or three rooms often makes a pretty squalid home for six people.

The cultural lag has conjured up such aberrations as school-children doing homework on the bare earth, patients going from clinic to clinic as though doctors' services were a market whose products must be tried and compared, and millionaires with malnutrition.

Nor are the rich and privileged immune from the cultural lag. Sheikh Shaqboot, the deposed ruler of Abu Dhabi and one of the ruling family's best-informed and most charming figures, is happy in his spartan house in Al Ain with the barest of modern facilities. Sheikh Zayed, the ruler, believes that the Range Rover, Jaguar and Mercedes and their owner would be more suited to a palace which he is having

built for his brother next door.

In a country so rich those with the welfare minimum are still poor. Educated nationals now ask openly whether people should receive money as charity or as of right. Mr. Said Ghobash, who has been Minister of Planning for two years, said: "One third of the people live in minimum conditions. Is this in the Koran? People will be affected by the sight of skyscrapers: are they benefiting from this wealth?"

Mr. Ghobash asks: "Has 2m barrels-worth a day been

CONTINUED ON NEXT PAGE

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UNITED ARAB EMIRATES XVII

SOCIAL PROBLEMS

The cost of wealth

ER of Government-ers portray the UAE land where dreams. Indeed, the oil this tiny young state d many things to be ed at miraculous a university in one ght years it was able a nationwide health ion network. Roads e blasted through at a cost which any would have thrown economic. Air condi- been brought to the arts of the desert, as ed water, schools and ques.

get paid £700 a study at foreign uni- tiously ill patients ith a companion to wherever for private at Government you are a spinster, a allowance. It all a clover-like, para- tance if you happen a UAE national.

sons are protected, eople. They are the who can buy land, npanies or start bus- a black passport can to a fortune. Yet, a growing group is realise that their nes at an enormous h's ruler, Sheikh Sul- tained recently that been no "spiritual in man." Talking up a local Arabic maga- "the UAE can afford rarely continues. Each nationality has a rung on the social ladder; the Baluchis are at the bottom and UAE nationals the top, with foreign Arabs and Western expatriates in between.

In day-to-day life, the apart- heid system works in various ways. UAE nationals are given priority treatment at local hospitals no matter how long the queue of foreign immi- grants. The police tend to have foreigners in minor ways, usually by traffic offences, more than they ever do UAE nationals. Few foreigners would care to take on a local citizen in any legal case.

A racial system which works as subtly as the UAE's cannot but generate resentment, on both sides and occasionally flare-ups of petty violence. It needs only a spark to bring it to the surface—a national who parks inconsiderately, a taxi driver who asks too much money or just a minor traffic incident. On most occasions, immigrants hold their tongue and bear it, for fear of losing their job and therefore their right to stay, which is regarded as the ultimate penalty. But all these developments hardly bode well for a healthy, harmonious community in the future. With the heavy industry being built in the area economically based on cheap Asian labour, the immigrants are a permanent feature, not a transitory, drifting population as the Govern- ment officials prefer to portray them.

Many nationals are fully aware of how segregated their society is becoming but point

out that such a development is only the emotional consequence of the feeling of besiegement. Some go so far as to say that it will not be too long before there is an Indian Prime Minister in the UAE, a prospect which may at first appear to be a joke, but which, however improbable is a real fear to them. The most depressing factor in the country, they feel, is the decline of its Arab and Bedouin heritage, which is being overwhelmed by the influences of the Asians. Already only one cinema in five is showing Arabic films—the rest are showing Indian and Pakistani language offerings.

**Vague**

Another segment of the population that will soon be pushing for its rights is UAE women. Unlike Saudi Arabia which has definite laws and rules about the place of women in its society, the official view of the other half of the UAE population is still vague and ill defined. At the moment, respectable educated girls are permitted only the roles of teachers, social workers and nurses, but the first crop of chemists, business administrators and political science graduates is already on its way. The country desperately needs more nationals working in the Govern- ment and private sector, but to absorb these new graduates would require some rapid leap- frogging in time, for as yet the religious and social patterns of the society would find it hard to accept full participation in all fields.

Perhaps an even sadder aspect to the plight of UAE women is the "marriage problem." The oil wealth has had one disastrous effect: dowry prices have rocketed. Over 20 years ago, the dowry prices were measured in terms of animals, foodstuffs, and an amount of cash which rarely exceeded Dh 5,000. Now, the prices can be ten times that, and it is not unusual for a girl of a good, but not prominent family to have a bride price of Dh 200,000. For the daughter of a wealthy merchant family, it can go to astronomical levels, such as Dh 500,000. A young policeman, for example, marrying a girl of a good name may be asked to pay up to Dh 100,000, and on top of that there is the house, the furniture, clothes, jewellery and then a lavish wedding feast. "It can cripple you for years," grumbled a young national.

The net result of the soaring of bride prices is that more and more young men are marrying foreign women, even though such marriages are never respected in society. Some marry girls from Bahrain and Qatar where dowries are around the Dh 5,000 mark. But the lower classes may simply go off on holiday to Bombay or Cairo and purchase a wife through the numerous marriage brokers who operate there. An Egyptian peasant girl can be as cheap as Dh 1,000 to Dh 5,000 and an Indian girl as little as Dh 500.

These marriages are much resented by UAE women, particularly if they occur after the UAE woman is married. Dubai police are currently investigat- ing a murder case of a 16-year- old Bengali girl who was beaten to death by the first wife of a UAE national she had married.

The Government has tried recently to prevent such marri- ages, particularly those involv- ing men of 60 years and over and very young girls. The illicit marriage brokers who were working in Abu Dhabi have now been stopped, and a maze of red tape confronts any national wishing to marry a foreigner. Three years ago, though, it was not an uncommon sight to see these marriage brokers bring in as many as 20 wives at a time, all to be matched up at the airport to 20 UAE nationals. The end result was inevitable squabbling and argument over who got what.

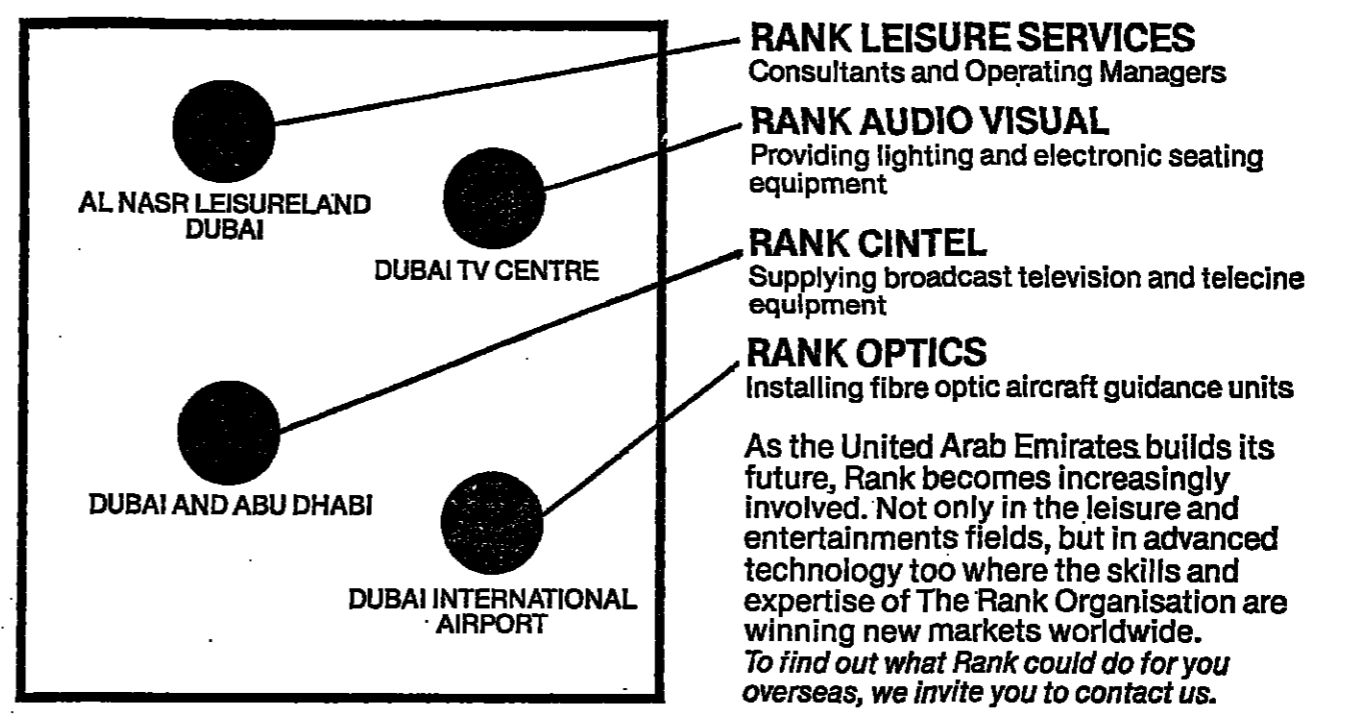
In the meantime, the position of UAE women does not get any better. A social affairs official estimated that between 25-30 per cent of UAE girls of marriage age faced a future of spinsterhood because of their high dowry prices. The matter has now been taken up by a number of local women's asso- ciations and given the support of the Rulers' wives. A petition has been presented to Sheikh Zayed calling on him to estab- lish a fund whereby young men can borrow up to Dh 200,000 with no interest to pay the dowries for a UAE wife. The only condition is that the girl be his first wife.

As well as acquiring foreign wives, nationals are also acquir- ing illnesses more associated with Western societies than Arab culture. Most major city hospitals now boast at least one psychiatrist, and from the day their clinics opened a steady stream of depressives, the anxiety-ridden and the addicted have arrived. Some are traders worried about their businesses, others are young girls in the throes of either hysteria or deep depression owing to their parents' decision to block their higher education, and some are marriage problems which occur when a young girl is married to someone considerably older than herself. Increasingly, too, there are cases of alcoholism—a taboo illness that once was treated in the privacy of Harley Street clinics. As yet, the hus- hush which surrounds the sub- ject has prevented the start of an Alcoholics Anonymous group, which local psychiatrists believe is much needed.

Now the UAE is building its first mental hospital for long- term patients and addiction cases. At the moment, most of the patients which local psychia- trists see are referrals from other doctors. They have not yet gained the habit of volun- teering for treatment of their neuroses. But no doubt in time, just as they have acquired a taste for hamburgers, fast driv- ing and pot, they will acquire that habit also.

**David Bryn-Williams**

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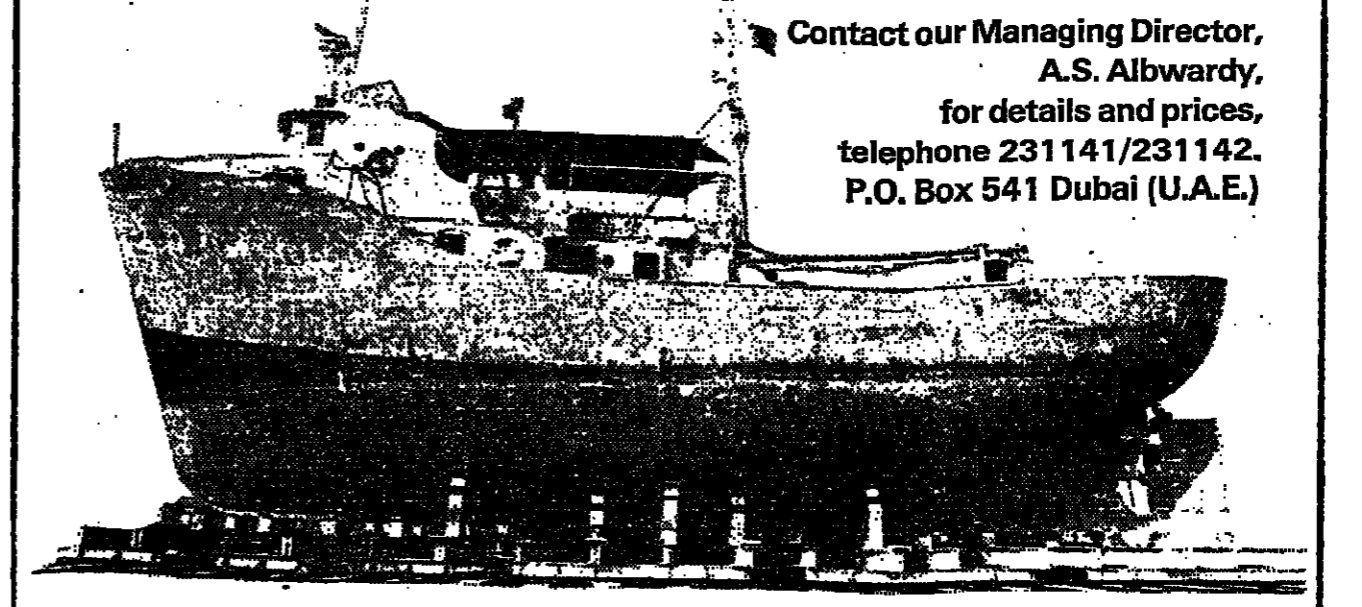
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THE SUDAN IN THE GULF

Welfare

Continued from previous page

invested rationally? The core of the issue is where the 30bn dirhams a year go. Rulers are supposed to provide justice. In the modern world of mass communication you cannot defend the practice of sheikhs getting the oil wealth as a right. People know what it is like in the world.

The problem is mobilising the welfare state in a country where neither rulers nor people know what the term means. With or without changes in income distribution the UAE's ability to buy material and technological comforts will continue to outstrip the people's social education. Qualitative aspirations will take a full generation to develop.

No better illustration than health can be found to put the issue in its true context. All health services are free for all UAE residents. Health spending has risen from Dh55m to Dh900m in seven years. Hospitals are unevenly distributed in the Emirates (more than half the beds are in Abu Dhabi) but the UAE has one bed per 250 people and will approach Sweden's 100 heads per bed soon.

Though the best consultants are employed the education system does not produce enough nurses. Aftercare is poor and ignorance of patients' needs destroys the best work.

A Fujirah girl will return home from hospital with her new baby, the grandmother will ask why she is washing it and instruct her to leave it unwashed for a traditional period. And so disease prevention is hampered.

Despite the hospital building programme no study has been done of who is in them. Nationals prefer London and estimates of the main Abu Dhabi and Dubai hospitals suggest that 80 per cent of the

patients are foreign. And it is immigrant workers who have the most infectious disease. Tuberculosis is common but under control. The government is trying to arrange pre-visa TB screening for immigrants in their country of origin.

The proposed federal hospital in Fujirah (300 beds) would serve Omanis as much as locals. Northern Omanis have no health facilities. A federal health official said: "It will serve 50,000 people. The Omanis are not foreign. If you can afford it you should do it."

The impact of foreign labourers on the country's health is forceful. Half of the workforce is from underdeveloped countries and the UAE imports their endemic diseases like malaria. Nothing can be done to combat it while Oman takes no measures so malaria is rife. Ninety per cent of last year's 20,000 cases were imported.

So far the UAE has escaped typhoid and cholera but if it arrives it will sweep through the immigrant communities. A health official said: "We could do nothing. Prevention lies in the water supply, sewage disposal and general education."

This underprivileged foreign group, the most unfortunate of the foreign majority, not only requires a health service on humanitarian grounds. Their health is the UAE's health. Until the implications of this are fully appreciated at the top the UAE will not be able successfully to construct its welfare state.

The position of immigrants, their status and rights has to be addressed. A population and immigration policy must be adopted by the rulers before the development of the state can progress further.

M.T.



IMMIGRATION

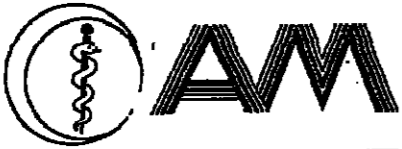
# Foreign workers bulk large

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IMMIGRATION IS likely to be the hottest political issue in the United Arab Emirates (UAE) in the years to come. The composition of the population is already dangerously unbalanced since only one in four is a locally born Arab. Estimates for 1978 show the population at 877,000, but only an estimated 200,000 are citizens of the UAE. The overwhelming majority of the population is Asian, mainly Indians and Pakistanis, followed by foreign Arabs. Moreover, the preponderance of Asians is having a permanent social and cultural effect on the country. Perhaps one of the most striking aspects of the UAE's demography is that three-quarters of its inhabitants are men.

As yet the immigrants have no political niche in the society

whatsoever, for ruling sheikhs have always preferred to regard the immigrants as a transitory population. But an increasing number of voices are beginning to ask whether they are truly the drifters the sheikhs like to portray them as.

Not even the meagre numbers of UAE citizens are all ethnic local Arabs. Some, particularly in Dubai, are of Iranian origin from the southern shores of Iran, while others are those lucky few who have acquired UAE passports after long years of service in the administration or the army. The granting of passports to foreigners is another political hot potato—as yet there is no uniform policy on the issue.

A number of Rulers have attempted to boost the numbers of their subjects by giving passports to the Bedouin who criss-cross the borders. As yet there appears to be no uniformity in passports, for Rulers allow Yemenis or Omanis to acquire UAE nationality after a certain number of years of residence. This is much resented by other States, and recently Dubai accused certain other sheikhs of "going their own way and granting tens of thousands of passports to people who did not deserve them."

The immigrants are already well entrenched into society. Most films at local cinemas are Indian and Pakistani. There is an all-English TV channel. Even the local Press is written by foreigners. Prominent merchants may own the newspapers but the editorials are written by foreign Arabs, Indians or English people. Resentment about this situation led one young Dubayan recently to start his own magazine. "I wanted to start something that was written by UAE nationals for UAE nationals."

**Received**

Many of the young nationals feel besieged by the immigrants and their dominance in the administration and private sector. A recent study undertaken by the Abu Dhabi Petroleum department showed that only a tiny portion of the workforce in the oil industry were nationals. Of a total staff of 2,600 in the offshore company, for example, only 1.5 per cent, or 39, were actually nationals of the UAE. In the Abu Dhabi Gas Liquefaction Company they were only 2.7 per cent of the total.

Very few of them are working in managerial positions and the only hope for the rulers of retaining a grip on their most precious asset is that the students currently being trained over-

seas will eventually take up the managerial reins of their oil industry. In the armed forces the problem assumes alarming proportions. No fewer than 28 different nationalities are represented in the army but only 10 per cent are nationals. Until four years ago the country's intelligence service was run entirely by foreigners.

In the private sector there are also grumbles about the dominance of the foreign element. Until now all Rulers have always taken the attitude that foreigners are good for business and that more TV sets, hi-fis and villas can be sold and rented if there is a large foreign presence. Many nationals still judge their Rulers by the numbers of foreigners they can attract to their Emirate, by how many flats have been let, and by the general level of economic activity in their State.

But nowadays more questions are being asked along the lines as "business for whom?" There is also growing resentment at not only the fact that large numbers of stores and businesses are owned by immigrants but also that even if a shop is owned by a local merchant family the revenues will only go to expansions that bring yet again more immigrants. "Who is this business benefiting—them or us?" is becoming a frequent refrain.

Such questions strike at the very basis of the ways by which the Rulers ensure that the oil wealth is spread. It also undermines the policy of continuous development which has characterised the UAE economy ever since its creation. Such projects as aluminium smelters and sponge iron plants are becoming more and more remote and irrelevant to the bulk of the native population. The Dubai Aluminium Company has yet to receive one application for employment from a Dubai national, and yet the complex plans to have a workforce of 1,750 when completed.

The rapid rises in the population caused by repeated inflows of immigrants makes planning the economy a hazardous affair. By the time a school is conceived, built and open the area's population may have doubled. As soon as they open hospitals become full to overflowing. Yet the population factor has become one of the most important influences in industrial strategy. Projects at Ruweis, Abu Dhabi's oil and industrial town to the west, are now undergoing more scrutiny than before.

Even so, when a prominent sheikh toured the area recently he proudly talked of a city of

80,000 people. "80,000 what?" quipped one Minister. "Where are these people going to come from? Do we need them?" Mr. Said al Ghobash, the Minister of Planning, believes that the country should prepare for an eventual population of not more than 1m. Already it is not far off that figure, and no one is talking of a halt to development.

Although the immigration issue may be the hottest talking point among ordinary nationals, it has yet to be discussed in depth in the Supreme Council of Rulers. The truth is that the UAE has no immigration policy or any official guidelines on such points as passports and the question of whether immigrants should be allowed to bring their wives. Yet these questions have been discussed frequently in the National Assembly, and in its joint memorandum with the Federal Cabinet, immigration and its security aspect and the dominance of foreigners in the public and private sectors were listed as major items for discussion with the Rulers.

**Controversy**

The last time the Supreme Council discussed the issue the sheikh decided that it was not a worry for the immigrants were not there to stay. Now the issue will no doubt become entangled in the controversy over the joint memorandum as a whole, and it may be a long time before the immigration question is discussed seriously again by the Council.

Meanwhile the problem remains—and the population continues to grow. In 1977 the equivalent of almost a quarter of the population was given visas—some 226,000 people. Of these, 96,000 were Indians, 53,000 Pakistanis, Arabs only 40,000. By the end of 1978, when the country had experienced around 18 months of recession, the rate, not surprisingly, had dropped slightly, but even so 165,000 visas were issued, the equivalent of 18 per cent of the total population.

Most of course left when their contract was up, but some 25,000 stayed and transferred to other jobs through the help of the government-run labour exchanges. A great many more no doubt found new jobs without any assistance.

The majority of the new labourers are going to Dubai. In 1977 Dubai accounted for 50 per cent of all new visas in the Emirates and Abu Dhabi only 24 per cent. However, with Abu Dhabi's new industrial plans swinging into action, the

Emirate's share is increasing. Last year it had risen to 34 per cent compared with Dubai's 43 per cent. Each emirate has its own Office of Immigration and Labour, but any attempt to lower the rate of inflow has only met with resistance from local sponsors, who storm to the Majlis and come back armed with an order.

Not only is there no immigration policy: there is no labour code either. Work camps are little more than shanty towns, frequently with little water and rarely with air-conditioning. Workers' accommodation often consists of tents set down on the blistering sands of the desert. Strikes, although illegal, are not infrequent, and are always hushed affairs.

If the local Ministry of Labour Office is called in in time (before the merchant can run off to the Ruler's office and get all the workers deported), its officials have to play not only the role of mediator but union representative as well. The complaints are about money or accommodation, with workers often asking merely for such simple facilities as a bed to sleep on.

**Compromise**

Whenever the Ministry has been unable to intervene, the result has been a compromise. No one, say officials, has been deported. Considering their numbers and the level of wages, it is surprising there have not been more strikes over pay than there have been. Wages have not gone up for several years even though inflation is still around 20 per cent a year, and a casual unskilled labourer still gets between Dh 2-30 a day.

But the recession which hit the Emirates in 1977 dealt the immigrants a hard blow. A number of businesses went bankrupt, delayed paying wages for several months and left many Asians stranded with no money or a ticket home. Sheikh Sultan of Sharjah found himself feeding around 300 labourers when a local company folded. The downturn in construction has also caused unemployment

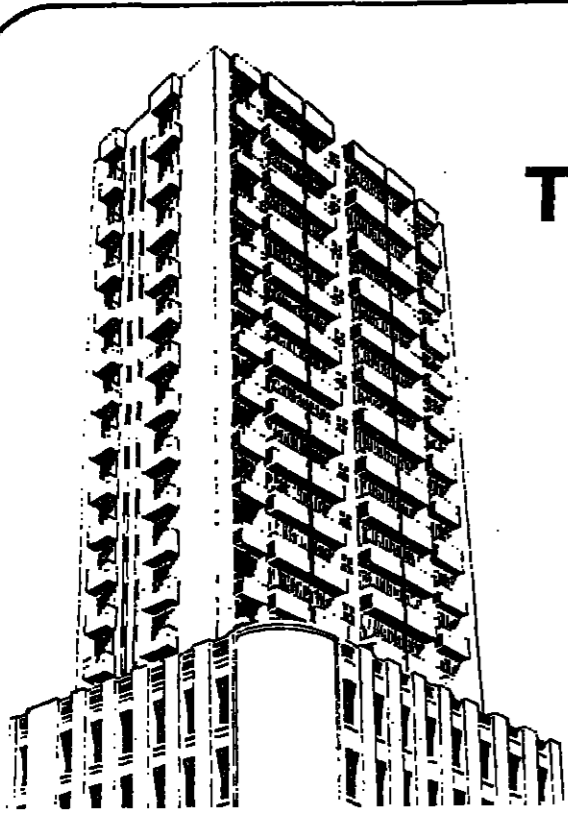
among the immigrants, and many of them may remain without work for six months at time, being kept alive by friends and former workmates. Officially, unemployed labourers should leave the country on their contract 45 over, but usual abuses by local employers continue.

Visas are still being sold by sides of the Gulf, though on much smaller scales than before the introduction of new labour laws in August 1977. In the year an amnesty was granted to illegal immigrants, 27 nearly 200,000 came forward to regularise their status in the country.

Nevertheless, the trade human beings continues, with agents in India and Pakistan offering potential immigrants visas and jobs for sums as high as \$1,200. On occasions he are phony, but still thousands of Asian families are pooling their entire family resources to buy one member an entry visa to the UAE. Local sponsors are still finding ways to make more out of the trade. One of 4 most popular is to ask for 50 visas when a project needs only 40, and sell the rest to a part of the air fares of 1 other workers.

Labour officials say the abu still go on, but that they are expanding their monitoring work to assess the real needs of each contractor. The problem has also been the subject of bitter discussions between India and the UAE, and has been more strikes over pay than there have been. Wages have not gone up for several years even though inflation is still around 20 per cent a year, and a casual unskilled labourer still gets between Dh 2-30 a day.

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## DUBAI'S MERCHANTS

### Commercial elite

"THE ARAB population, including the ruling family, is almost bedouin and their mode of living very primitive. The town has neither electric light nor ice, but an order has been placed for machinery. The drinking water is poor and the climate bad."

This was Dubai in 1946 when a manager of the British Bank of the Middle East (then the Imperial Bank of Iran) visited the State to negotiate a concession for his bank to open a branch. His letter back to head office described the arduous life that the first branch manager would have to lead, but also testified to the canny negotiating abilities of the Ruler's son, Shaikh Rashid, and to the wealth of the merchants, one of whom already had a capital of Rs 3m.

By 1946 Dubai had been a growing force in the commerce of the Trucial coast for more than 50 years. It is often thought that Dubai's rise to become one of the most extraordinary commercial phenomena of modern times—and the parallel eclipse of its northern neighbour, Sharjah—date only from the end of World War II. In fact the process began much earlier, towards the end of the last century, when Sharjah languished under the weak rule of the Qawasim (once the most feared name on the Trucial Coast), while Dubai since those times has had rather clever rulers.

A banker recently ascribed Dubai's rise to the energetic, liberal and pragmatic policies of the Makhtums and to their having "none of the political enthusiasms or romantic delusions of the Qawasim." From the late-nineteenth century it seems that Sharjah's population under this ineffective regime actually declined. One of the first commercial coups engineered by Dubai at the expense of Sharjah occurred

was that the Bombay and Persia Navigation Company decided to cancel its service to Sharjah, whereupon the agents of the British India Line in Lingeh (southern Iran) sent a representative to the Ruler of Sharjah to negotiate an agreement with their own client. The Ruler of Dubai heard of this and commissioned a pearl merchant who knew the Sheikh of Sharjah to call on that sheikh's majlis daily and to talk disparagingly of "foreign ships sailing at Sharjah. In general terms his argument is supposed to have run as follows: "Having got rid of one lot of foreigners with their drink and bad habits, let us not replace them with others."

The result was that the Ruler of Sharjah hesitated, at which point the Ruler of Dubai sent for the agents and granted permission for the British India Line to use Dubai port. Of course this anecdote may not be literally true, but like all legends it would probably not have gained credence had it not seemed a good illustration of Dubai's qualities of resourcefulness compared with the religious fervour of Sharjah.

**Refuge**

During the next few decades Dubai gained further advantage through the arrival of many of the trading community from Lingeh, bringing with them their capital as well as their commercial expertise. The reason for their emigration was that Reza Shah in the 1920s was setting about exercising the authority of the central government in areas of his realm which had previously been semi-independent (Lingeh being one of these), while the choice of Dubai as a place of refuge was dictated by its tolerance compared with Sharjah's dislike of foreigners.

There were already in Dubai a number of Indian traders who had been there for perhaps a century, but the Persians came to predominate in wealth and numbers. Later the Imperial Bank of Iran manager estimated that 80 per cent of the merchants were Persians. "They enjoy the Sheikh's protection and are virtually Dubai subjects, but they maintain their own language and wear the old form of Persian dress." In the years after the Persian immigration the development of Dubai attracted further arrivals, from Sharjah, including the Owais family, who were big pearl traders and today are perhaps the most prestigious merchant family in the State.

Although in the years between the wars Dubai was not nearly as big or prosperous or as outward-looking a community as Bahrain (or Kuwait for that matter) it was a far bigger centre than anywhere on the Saudi Gulf coast, Qatar or Abu Dhabi. (Interestingly Abu Dhabi also had a reputation for tolerance, but it had none of Dubai's commercial contracts.) It was in Dubai creek that the pearl fleet of the coast congregated, even though the pearl beds were in Abu Dhabi waters, and it was also Dubai which in 1938 saw a constitutional movement force reforms on the Ruler.

The British were openly hostile to the movement, because it was with the Rulers in person that they had their treaties; of protection, and in the end the movement was broken up by differences among its members over how the reforms should be implemented. Yet the mere fact that the movement ever took place gives the lie to the common Western impression that the only political quarrels of pre-oil Arabia took place within the ruling families and that outside these families a politically

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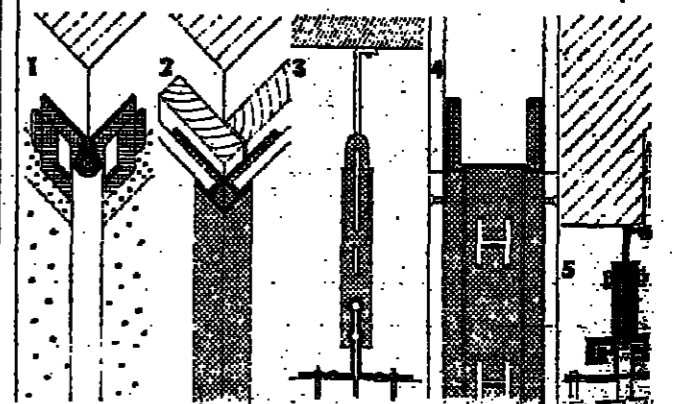
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UNITED ARAB EMIRATES XIX

TOURISM

Encouraging sunseekers

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The Marbella Club alongside the Khalid Lagoon, Sharjah

occupancy well cent for all but a hotels, tourism holds for several major only Abu Dhabi is ly short of hotel with its oil wealth d to think seriously s. Dubai, which e opening of the lton and Grand last year, has a of businessmen to ny rates. Sharjah, rious beach front ding the Meridien Holiday Inn and b, is struggling.

Miss Montague has already proved that tourism is viable, organising several successful tours through the Emirates, and this year she led a group of 400 Germans from the ship Europa.

Optimism Already two of Dubai's richest merchants, Al Ghurair and Al Mulla, are building Singapore-style shopping plazas which are aimed at visitors as much as the local market.

will become a major mid-winter holiday spot, capitalising on its one main advantage, dependable sunshine. Miss Montague has already proved that tourism is viable, organising several successful tours through the Emirates, and this year she led a group of 400 Germans from the ship Europa.

development companies, and there is no shortage of optimism that it will soon see a return on its capital. Although Sharjah is ahead on setting up a tours structure, Dubai is catching up.

the most enthusiastic admit there are still several stumbling blocks. Chief among these are the high cost of flying, visa controls and the most recent of all—restrictions on alcohol consumption.

around \$85. Scheduled airlines, particularly Gulf Air are believed to be putting up a predictable resistance to such plans, but despite this the first cheap flights did get off the ground this summer.

One way of overcoming visa regulations—which for most travellers from Europe means time consuming application to a UAE Embassy—is for hotels to act as sponsors.

It is likely that visa regulations (and prohibition) will be discussed by the new cabinet once the political climate in the UAE stabilises.

Possibly more of a drawback, and certainly one which cannot be changed, is the climate. Most Europeans take their holidays in the summer—a time when temperatures in the UAE run at around 110°F and 90 per cent humidity.

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merchants

CONTINUED FROM PREVIOUS PAGE

population were con- a benign, stealthily there was no direct he Dubai movement a most of the other in the inter-war pre important mem- community (some- ed into bodies re- political parties).

lished in that State when they were formed at the beginning of the 1950s to confront the Saudis in the Buraimi Oasis dispute. Likewise the presence of the aerodrome brought a small RAF establishment to Sharjah during the war, though this did not expand into a military base of significance until after the British withdrew from Kuwait in 1960 and Aden in 1968.

£400,000 loan, guaranteed by the British Bank of the Middle East. This first creek project deepened the creek and cut a proper entrance, which was stabilised by the construction of a breakwater to stop the formation of further sand bars.

Bombay. The gold was paid for partly by the under-invoicing of Indian exports or the over-invoicing of legitimate Dubai re-exports, but more often by stabilised by the construction of a breakwater to stop the formation of further sand bars.

is no question in the ne bank that Dubai he best place for it a first office on the Bay Mackenzie, the pping agents, estab- main office there at same time. Every mer- whom the Imperial iger spoke promised account; one mer- the visitor that he million rupees held es and showed him of 100-guine notes.

Much more important, however, was the gradual silting-up of Sharjah creek. The entrances of most of the creeks along the Trucial Coast used to change position from year to year, and in heavy seas it was often impossible for barges or dhows to find the creek entrance at either Sharjah or Dubai.

Smuggling What attracted much more international attention, however, was the gold smuggling business. This trade came down from Kuwait in about 1952-3, as the surge in Kuwait oil revenues in those two years opened up more conventional import opportunities for its merchants.

Much worse for the smugglers was the rise in the price of gold in the early 1970s, which put the gold beyond the reach of the Indians and led to the disastrous month of June 1973, when Dubai's imports of the metal hit zero.

ah happened that the ori- Political Agent on- was a native of Shar- ch in 1930 when the it was appointed was lominant State) and so 1939 a British Political as appointed, his head- were naturally in Shar- il.

Because the Ruler of Sharjah failed to act to stop the accumulation of Saudis soon enough, there came times when boats found themselves trapped in the creek for days or weeks waiting for a higher than usual tide which would enable them to get out over the sand bar.

Once in Dubai the bullion, mostly in small 10-tola bars, was loaded into innocuous looking dhows which were able to mingle with the Indian fishing boats and transfer or beach their cargoes somewhere near

Michael Field

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HISTORY

Shift in the balance of power

THE SHAIKHLI families of the Trucial Coast are... quite the stupidest people with whom it has ever been my misfortune to deal...

So wrote Col. Hugh Biscoe, the British Political Resident at Bushire, in 1932 as he tried to cajole the Rulers of the Trucial Coast...

It took Britain eight years to acquire landing facilities for aeroplanes or flying boats at Abu Dhabi, Dubai, Sharjah, Ras al Khaimah and Kalba.

Characteristics

It is much easier to appreciate the achievement of the UAE today if one knows the recent history of the sheikhdoms, their underlying tensions and the characteristics of their ruling families.

are the now declassified records of the British Persian Gulf Residency. The Trucial States—so called because of the truce treaties Britain signed with them from 1820 onwards—were looked after by the British Political Residency in Bushire, who was responsible to the government of India...

The Political Resident had a Residency Agent based at Sharjah, an Arab—indicative of the indirect control Britain exercised. Britain wanted peace at sea (no piracy or naval warfare between sheikhdoms), the curbing of the slave and gun trades and the exclusion of other powers from relations with the Trucial states.

But it did not profess to intervene in the domestic affairs of the states on the coast, which were allowed to keep their traditional forms of government. However, it did not hesitate to intervene on the coast when its own interests were involved (the traditional method of intervention was to send a warship to cow people into submission, either by its presence alone or by shelling a fort or capturing some pearling dhows).

Despite being mainly external, the British role had an important effect on the balance of power within the Trucial States: by curbing the sea power of the Qawasim who rule Sharjah and Ras al Khaimah it hastened the ascendancy of the Bani Yas, the inland tribe which provided the rulers of Abu Dhabi and, through a side branch, of Dubai.

Abu Dhabi had already become the most important sheikhdom on the coast before World War I, thanks to the decline of the Qawasim and the 46-year reign of Sheikh Zayid bin Khalifah of Abu Dhabi, who died in 1909.

Sheikh Zayid, grandfather of the present Sheikh Zayid of Abu Dhabi, extended his rule over a number of inland tribes which formerly had been loyal to the Qawasim.

Abu Dhabi was easily the biggest State on the coast, though its population was the

third biggest in 1908 when it was estimated at 11,000, of whom about 6,000 were in Abu Dhabi town itself. It had fallen by 1939 to 10,500. Dubai's rose from 10,000 in 1908 to 20,000 in 1939, while Sharjah's fell from 15,000 in 1908 to 5,000 in 1939.

A key weakness of the sheikhly system of rule is the absence of primogeniture or any other fixed procedure of succession. As Dr. Zuhlan says: "The struggle for power has thus been almost, a natural adjunct to the death, natural or otherwise, of a ruler, and successors have had to make sure of wresting complete control of the sheikhdom from their relatives before beginning to exercise absolute power."

Instability

She goes on: "Most of the rulers of Abu Dhabi and Sharjah (in the past 150 years) have been deposed or murdered: in Ajman and Umm al Qaiwain just a few have; and in Dubai not one ruler has been formally deposed."

Instability, because of succession problems, hit Abu Dhabi badly after Sheikh Zayid bin Khalifa died, and much of his achievement was undermined. In the next 19 years four rulers came to power as a result of murder. Abu Dhabi knew no stability until Sheikh Shakhbut bin Sultan, eldest brother of the current Sheikh Zayid, established his position after he came to power in 1928.

Sheikh Shakhbut, who was peacefully deposed in 1966 by his brother because of his refusal to develop his Emirate with his newly-acquired oil revenues, has generally had a bad press. "The worst cross I ever had to bear," Sir Hugh Biscoe said, a later political agent, called him—but from this book Sheikh Shakhbut, who still lives at Al-Ain, emerges as a shrewd and far-sighted ruler who restored Abu Dhabi's position.

He successfully resisted Saudi Arabian attempts to encroach on his territory and consolidated Abu Dhabi's control of Buraimi oasis. He stood up to the British Government for several years when it wanted to establish RAF landing and refuelling

facilities in his Emirate, backing down only when Britain threatened to cut the pearling fleet off from the pearling banks; and held out longest of the Sheikhs before granting oil exploration and production concessions in order to get the best terms possible.

And he saw before most of his contemporaries the importance of defused, recognised borders between the Emirates. He reached a border agreement with Dubai in 1937 (the agreement did not last, however, and the two Emirates fought a war from 1945 to 1948).

The foundations of Dubai's prosperity were laid by the current Sheikh Rashid bin Said's grandfather, Sheikh Maktum bin Hashar. The Emirate was always built on trade, profiting from setbacks to other trading centres (notably Sharjah and Bandar Lingej in Iran), and from a positive attitude to innovation (as in attracting steamer services which Sharjah was half-hearted about).

Dubai was, Dr. Zuhlan says: "in the vanguard of the economic and social transformation of the Gulf for it was there... that a new merchant class who did not rely entirely on the pearl trade began to be formed." The "handover" of power from one sheikh to another was not always undisputed but up to the accession of Sheikh Said bin Maktum in 1912 there was no serious move to depose a ruler.

But Sheikh Said, a genial and intelligent man, had difficulty controlling his relations and was dominated by his wife, Hussah bint Murr, and, later, his son, Sheikh Rashid. Hussah bint Murr was a remarkable woman who engaged in trade on a large scale and held her own mail (court) for men. When Sheikh Said in 1929 ran into problems with his own majlis, which was critical of his ineffective rule, he offered to resign, preferring that to fighting "as his fellow rulers would surely have done."

Mrs. Zuhlan writes: "He obviously did not think that the total disruption of the economy was a fair price to pay merely to save his position." But he stayed in power because

the British refused to recognise a successor.

With such relatively practical traditions it is not surprising that Dubai was the first Emirate to build up modern administration (not that it is so proud of its lean efficiency today). But this came about mainly through opposition to Sheikh Said from his cousins, living across the creek in Deira who were a source of almost constant difficulty in the 1930s.

Shifters came to a head in 1937. Rashid (who succeeded his father in 1938), had a monopoly of the taxi service in Dubai and was incensed by competition from a cousin who ran his own service between Dubai and Sharjah. He collected 30 armed men and attacked the rival car, wounding its driver and putting some of the rival's men in the stocks.

As a result the people of Dubai, led by the al-bu-Falasa cousins of Sheikh Said, rose up and pressed for reforms, including a budget and civil list, with fixed allowances for the ruling family; better health care and sanitation; a police force; reorganisation of the customs department, and abolition of the monopolies held by the ruler, his wife and his son (which included ferry services, motor services and the unloading of ships' cargoes).

Parallels

One can draw parallels between the Reform Movement of Dubai and the disturbances earlier this year in Ras al Khaimah. A majlis representing the principal people of Dubai was set up and a number of reforms implemented, laying the administrative foundations of a municipality and starting town planning.

But the reformers suffered from confusion between lofty ideals and the self-interest of a group of al-bu-Falasa. In March 1939 the majlis went too far when it decided that the ruler should have a fixed income of 10,000 Rupees a year. A coup was staged on the occasion of Rashid's marriage to Sheikhah Latifah of Abu Dhabi (Sheikh Zayid of Abu Dhabi's first cousin).

As Abu Dhobians swarmed into Dubai the opponents of the ruler were defeated, a few of them killed and others driven into exile. The old majlis collapsed, and Said re-established his power with a new one, but the imprint of the reforms stuck. In the autumn of 1939 Said had five people in Deira arrested for alleged plotting; they were tried and had their eyes put out with hot irons. It was the end of the Dubai reform movement.

Sharjah, once the leading sheikhdom on the coastline, was already in decline towards the end of the 19th century, thanks to the suppression of Qawasim seapower, family quarrels and the rule of the feeble Sheikh Saqr bin Khalid between 1883 and 1914.

Sharjah lost the support of the bedouin on whom it had depended. In 1921 Ras al Khaimah which had had de facto independence for many years was officially recognised as a Trucial State by Britain, and this and other setbacks led to Saqr's successor, Khalid bin Ahmad being forced out of power in 1924.

In 1936 Britain recognised the separate status of Sheikh Said bin Hamad of Kalba, a former possession of Sharjah on the Gulf of Oman, in return for Kalba becoming an emergency landing ground for Imperial Airways. This involved Britain breaking a solemn promise to Sheikh Sultan bin Saqr of Sharjah in 1932 that it would "do nothing to take away your lands from you."

Asked whether Sheikh Sultan bin Saqr would take umbrage at this, Colonel (later Sir) Trenchard Fowle at Bushire replied: "I do not think it matters even if Sheikh of Sharjah takes umbrage." Kalba survived as an independent sheikhdom till 1952, the landing ground having become redundant and its ruling family enfeebled. Britain then recognised Fujairah as the seventh Trucial State.

Altogether, six towns in Sharjah attempted to secede formally between 1924 and 1939, while the history of Sharjah remained turbulent until 1971

when Sheikh Sultan bin Mohammed succeeded.

Ras al Khaimah's separate status developed in the second half of the 19th century, though British recognition did not come until 1921. Anyone who knows Ras al Khaimah today will find much that is familiar about the rule of Sheikh Sultan bin Saqr, uncle of the present Sheikh Saqr bin Mohammed who deposed him in 1948. In 1934-1939 British gave the use of his creek as a landing place for RAF seaplanes.

His response to British entreaties was to threaten to put himself under the protection of King Abdul Aziz ibn Saud of Saudi Arabia and the treaty with Britain. He backed down when the Royal Navy captured Ras al Khaimah pearling dhows.

In 1935 he took the opportunity of a visit by the French destroyer *Amiral Duroc* to ask for arms and equipment to look for all—the initially thought of making a secret treaty with France until he discovered it was allied with Britain. He delayed signing an agreement until 1936, allowing only an armistice agreement in 1939 thus losing the financial benefit of a full concession which his fellow rulers obtained.

Doubtful

Dr. Zuhlan says: "It is doubtful whether he carefully considered the outcome of his attitudes before assuming them. He was an independent ruler and wished always to be treated like one; the fact that he was powerless to resist the stronger forces with which he was now allied did not seem to matter."

He said the British assisted each other they referred to him at different times as puppet, more authoritarian monarch, all obedient. He once wrote the ruler of Ras al Khaimah, saying him to: "I am on hand a warship, and on another occasion had his support taken away for insulting a naval officer."

The two longest reigns Sheikh in the UAE are Sheikh Rashid bin Humayd of Ajman who came to power in 1828 and Sheikh Ahmad bin Rashid of Umm al Qaiwain, who came to power the following year. But while the succession in Ajman was peaceful an Sheikh Rashid obtained reputation for good government, Sheikh Ahmad came to power at the end of the severe year power struggle among the ruling family.

The British Political Resident took a dim view of him in 1922 describing him as a "heavy irresolute-looking individual while in 1935 the Senior Naval Officer in the Gulf said he was "gross in person and apparently lacking in intelligence, certainly the least attractive personality on the coast." Yet he was able to keep a secure sheikhdom and acquire a considerable personal wealth.

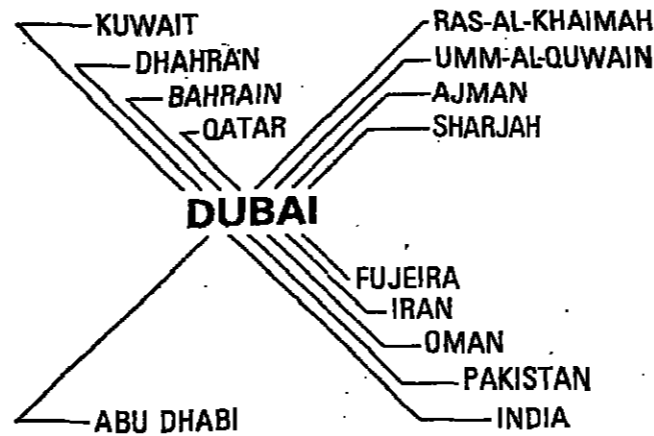
The British were wont congratulate themselves on the success of their economic policy of the Trucial Coast. Between the world wars they were able to obtain what they wanted: the establishment of air routes and the granting of concessions to a British controlled company rather than an American one.

Peaceful external conditions gave the states a chance to develop their economies—chance only Dubai took full advantage of. The states survived the rise of Saudi Arabia and Iran. But the British did not do anything until well after World War II directly encourage development, nor sort out the internal border between the states, nor to settle finally the ownership of islands in the Gulf between Trucial Coast and Iran.

Britain's departure from the Gulf was a unilateral move which the Sheikhs did not want and did not want—and it took them only a short time in which to unite and decide what of state they wanted to create. It was a difficult birth in which the federation is gradually emerging.

James Buxton

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# The birth of the teenage star

tennis players are their breaths—with gers, coaches and cause the ages of yers are steadily the stakes continue.

All England Club International Lawn Tennis Federation to end the "shamateurism" since open tennis is entering to hold an ledon in any case, ze money was only £2,000 for the s winner. Eleven hey are playing, for 1 the men's cham- Wimbledon, which y, will receive

## \$12m

the men are com- ore than \$12m from tennis alone and the dvide a further last figure is par- ificant or it proves pioneers who women's pro game are cleverer than thought. Gladys d the eight players lio Jean King and l-who became con- sionals banned by an signing taken with Mrs. Holdman hat there would be for women-only

tournaments. How right they were. In America, thanks to the support first of Philip Morris Inc. through their Virginia Slims brand, and now of Avon and Colgate which sponsor the women's series, the women's game really took off. And this year in Europe, the traditional championships of Germany and Italy have held separate meetings for men and women.

The game, in fact, has become very big business for the performers and all those peripheral individuals associated with them. As the world boom spread—and the sales of rackets and balls illustrate the point, from 7m rackets in 1973 to 13.5m in 1975, 16m in 1977 and 18m last year; from 10m dozen balls in 1973 to 15m dozen in 1975, 15m dozen in 1977 and 17.5m dozen last year—the players became ideal vehicles for advertising the products.

As they became household names their endorsement value increased accordingly. A leading player of Bjorn Borg status can expect to endorse products for a sum approaching \$1m per year. Even an exciting newcomer like the black Frenchman Yannick Noah can command a racket contract alone for \$100,000.

With the examples of 17 tennis-made millionaires before them—men and three women—it is hardly surprising that promising young athletes are now coming up tennis rather than taking up other sports which used to be more lucrative. No other sport can offer such rich rewards as tennis can now provide and there are figures to prove it. Little Tracy Austin, just 16, turned professional only last October at a Stuttgart tournament which she won. By the end of 1978 she had accumulated \$58,825 and this year she has already

taken \$250,000 from 11 tournaments. John McEnroe must be the wealthiest 20-year-old sportsman in the world. Last year—or rather after turning professional in June—he amassed \$460,285 and by June 17 this year he had won another \$343,482—though, one expects, to keep the proverbial wolf from the door.

Caroline Stoll is another new American teenage professional. Aged only 18, she won \$19,410 from 17 tournaments last year and so far this year her 14 tournament appearances have earned her \$24,613.

A worrying side-effect of the pressure on the young hopefuls is an outbreak of appalling behaviour particularly among the young 14-to-16-year-old Americans.

## Gamesmanship

There are many cases of blatant gamesmanship—such as breaking the concentration of a serving player—leading to ugly confrontations between the combatants and their families which is greatly worrying USTA officials. This appears to be the inevitable outcome of ganging a multi-million dollar carrot in front of ambitious players and parents. Happily, the situation does not seem to have reached that stage yet in Europe but the signs of pressure are there just the same.

Inevitably all of this frenzied activity creates pressures and the young players growing up in this new world of big money need help and protection. Hence the managers have become entrepreneurial barons selling their clients to the highest bidder. They control their movements by seeking to establish new special events for them to compete in—all richly rewarded.

This newest development in the game—like so many in the past—has occurred in an uncontrolled manner. The future health of the tournament game is constantly under potential threat. From the managers who understandably prefer the rich pickings of special events to the long slog of the tournament circuit.

The coaches, too, now play a vital role in guiding the young players through the dense undergrowth of the tennis professional jungle. Without Lennart Bergelin it is doubtful whether Borg would have achieved such phenomenal success nor would Vilas have become such an effective match player without the shrewd guidance of the burly Romanian Ion Tiriac. And Jimmy Connors may be suffering from the lack of advice which he so readily received from Pancho Segura.

The latest transformation of potential into solid achievement through the help of a coach has been that of the likeable Paraguayan giant 25-year-old Victor Pecci. Ever since he started working last January with Tito Vasquez, the 30-year-old Argentine international, Pecci has been threatening to make a breakthrough. It came brilliantly two weeks ago in Paris, where, in successive rounds he disposed of Barazzutti, Vilas and Connors before losing a 4 set final to Borg.

That he should have been able to carry that winning form to a grass surface at Queen's Club last week by reaching the final again, where McEnroe beat him, speaks much not only for his ability but also for the soundness of Vasquez's preparation. It is a question of belief. Pecci now knows for certain that Vasquez was right when he



Youth at the helm at Wimbledon: Tracy Austin (left) aged 16; John McEnroe, 20; and (right), comparative veteran 23-year-old Victor Pecci.

explained that training and practice are essential parts of a champion's development. The President of Paraguay obviously believes it, too. For after his successful run in Paris he sent Pecci a telegram to congratulate him on becoming the world's most famous Paraguayan.

At the other end of the spectrum the "golden oldies" are enjoying a new lease of life thanks to the commercial possibilities which tennis now presents to companies wishing to attack a particular segment of the market. Following on the successful heels of the Almaden Vineyard support for the over

45s has come the Carte Blanche tour for the 35-year-olds. The chance to see again Rod Laver and Ken Rosewall, Roy Emerson and Fred Stolle (who incidentally has become another successful coach, his charge being Vitas Gerulaitis) has proved irresistible to the tennis-mad public in America. We shall soon be seeing this group when they make a European tour in the autumn. They are due to play in Preston and at the Royal Albert Hall.

Despite a growing awareness of the need to join in the commercial race Wimbledon will look very much the same as

usual this year. If you are one of the 350,000 people expected to visit the championships in the next two weeks, you will notice new buildings, four new courts on the north side of the Centre Court which are not yet in commission, and 1,100 new seats beneath the raised roof of the Centre Court. You will also be able to check your watches by super-accurate time—the many clocks as well as the digital display above the scoreboards on the Centre and Number One courts are all tuned to a pulse from Geneva, a sign that the All England Club is keeping up with the times.

The profits from the championships, expected to exceed £500,000, will go as usual in the LTA for the good of tennis throughout Britain. The first priority must be to build the national training centre which Mr. Paul Hutchins, the national team manager, has for so long been pleading for and then a series of custom-built indoor centres dotted around the country. Only then can we expect British youngsters emulating their American and European competitors and becoming teenage millionaires. Having stated the need I have to admit that I shudder at the prospect.

## Letters to the Editor

### t for farism

essor Basil J. Moore, Economics, University. Year poses an in- onomatism. Howe has claimed rease in VAT will once-and-for-all bllip e inflation rate. In- t monetarist, prin- money stock were t, the rise in VAT o, effect on prices rely in a fall in out- conclusion follows: outh in the money e can be contained eted 7-11 per cent y from the monet- ion that it is pri- ong run growth in stock that governs growth in money o the inflation rate. If the rise in VAT milar rise in money unions successfully eep their members om falling, the rise r costs will be pas- in higher prices. he increase in VAT e a one-shot but ntinuing effect on rate, boosting it to a higher level. In fact a wage ext- 1 winter, the in- sistent demand for finance their higher pital needs will an increase in bank t the Bank of En- re forced to permit g of its monetary targets. As a result will once again be e "too lax" a mon- for the continuing s of inflation. al question concerns r of money wages e wage round. Only ot rise to incorporate their recent exper- tion rate, will the have a once-and-for- e inflation rate. y echo Samuel Brit- that the Treasury's cast of a 17.5 per ion rate by next ill not have a sig- nificant effect on wage de-

need for change and to implement it. But our middle management is seldom trained and even less frequently authorised to introduce changes. Hence the many, entirely new, factories and offices—where trade union resistance is minimal yet overmanning is still considerable.

But the most perplexing aspect of this problem is that we have gross overmanning on the shop floor and offices; we have undermanning in the export sales departments of British companies; the Barclays study suggested that French and German companies employ two to three times as many sales-specialists as we do. Here again there is urgent need for redeployment.

Andrew Tessier, Silchester, Dorset, Surrey.

### Employee share schemes

From Mr. B. A. Cole. Sir,—Mr. Baizert (June 19) makes the very fair point that "a company which distributes shares among its employees does so to secure their loyalty and greater interest in the company for which they work...". In doing so, the company is quite properly following its own interests, and is entitled to put what restrictions it will on the employees' right to dispose of the shares.

He should not, however, object to employees wishing to hold other shares. This may represent a better investment for the employee, and the social effect is no different. It is therefore difficult to see the justification for tax privileges only for employee share schemes.

In the last Budget there were other priorities. Let us hope that in his second Budget the Chancellor will find room to broaden and rationalise the present tax concessions for employee shares into a tax incentive for anyone who is prepared to save rather than spend.

Mr. Baizert would then be satisfied; he could still give shares to his employees without their being liable to tax on their value. Many other sections of our nation would also be able to build a similar capital nest-egg, even if they did not work in profitable private industry.

"Drake Wood", Deanshore Acrems, Amersham, Buckinghamshire.

### Patterns of poverty

From the Director, Child Poverty Action Group. Sir,—David Freud's article on "Britain's changing pattern of poverty" (June 19) was welcome in drawing attention to the extent to which increasingly poverty is to be found among families with children. He suggests that the increase in the absolute numbers of poor is largely due to the raising of the official poverty line, as measured by the supplementary benefit scale rates. It is true that there has been some improvement in the level of supplementary benefit relative to average net earnings which will have affected the statistics, but it is unlikely to account for such a big increase and it partly reflects the growing tax burden borne by workers with children. In any case, as the figures presented by David Freud show, the

present poverty line is hardly generous particularly in the case of families. Indeed, if as a growing number of people including the Supplementary Benefits Commission suggest, the children's supplementary benefit rates are too low to meet the basic needs of children, then the current statistics may well be underestimating the extent of child poverty.

David Freud makes a number of useful recommendations for action to take children out of poverty including indexing child benefits. This is a crucial reform, but first it is important that we get the child benefit rates right. The current rate of £4 is still worth less in real terms than the combined value of family allowances and child tax allowances in 1955, the peak year for child support. The most sensible reform would be to raise child benefit to the level of child support provided for claimants of unemployment and sickness benefit. That would require an increase of £1.70 at 1979-80 benefit rates. Unfortunately, the failure of the Government to increase child benefits in the Budget will make it more difficult in future to close the gap between child support for those in and out of work. It was one of the most disheartening aspects of the Budget that in office, the Conservative Party forgot so soon its own previous commitment to improving the child benefits scheme.

Ruth Lister, 1 Macklin Street, WC2.

### Indexing tax rates

From Mr. S. W. Penwill. Sir,—It has been reported that the Inland Revenue may be prepared or are considering the application of Corporation Tax on the basis of inflation-adjusted accounts on the Hyde or other agreed principles.

Reference throughout has been to Limited Companies and the inference has been that tax on inflation-reduced profits will only apply to listed companies.

This should be strongly resisted for inflation affects the profits of all businesses, and, if the taxation of inflation-adjusted accounts is to be adopted, it should apply to small private companies, partnerships and sole traders alike.

But this would involve complicated accounting procedures possibly beyond the capabilities and the means of the smaller traders, and I would suggest that before such concession is made that a simple formula is arrived at applicable to all business. I have seen no satisfactory explanation so far of the need for inflation-adjusted accounts and suspect that they are purely an academic requirement of the accountancy profession.

Would it not be simpler to apply an annual inflationary index to all profits or to the appropriate tax rates?

S. W. Penwill, 158, Fenchurch Street, EC3.

### Distorted incomes

From Mr. Edgar Palamoutain. Sir,—The argument being carried on in your columns between Mr. Frank Field and his opponents will have no conclusion because the participants are not starting from the same place. Mr. Field obviously thinks that what he would describe as the recent "concessions" given to higher income earners are excessive against the background of a maintained "tax allowance welfare state." Others would point out, however, that the beneficiaries of these budget changes ("the rich") are still notably poorer than their opposite numbers in comparable countries. This is not so much because our top rate of tax is higher as because higher rates still cut in at much lower levels in the UK than in the U.S., Germany or France.

Most people would probably agree with Mr. Field (and with Sam Brittan) that the various tax allowances concerned are basically undesirable; they introduce both complications and distortions. But they—along with the tax-avoidance industry—are an inevitable consequence of the ridiculously high rates of personal taxation which the politics of envy have imposed upon us.

Edgar Palamoutain, Three Quays, Tower Hill, EC3.

### Post Office handles legitimate complaints, and ensure that, where the Post Office make a mess of things, redress will be given as a matter of course.

The codes will be monitored annually by the Post Office, POUNC and OFT. My Council unhesitatingly welcome the codes. They are a very good beginning and something upon which we can build in the light of experience.

John Morgan, Waterloo Bridge House, Waterloo Road, SE1.

### Compensation for lost mail

From the Chairman, Post Office Users' National Council. Sir,—In his letter (June 18) about the Post Office's recently launched Postal and Telecommunications Codes of Practice, the Director General of Fair Trading describes them as "a major step forward" but criticises as "grudging" the compensation limit of £12.50 for articles lost or damaged in the ordinary mail. He also takes the Post Office to task for not providing compensation for consequential loss.

POUNC and the Office of Fair Trading were closely involved with the Post Office in drawing up the codes and I agree with Gordon Borrie that they are a significant advance in relation between the Post Office and its customers. We did not succeed in persuading the Post Office on every point we would have liked to secure but we made some positive advances.

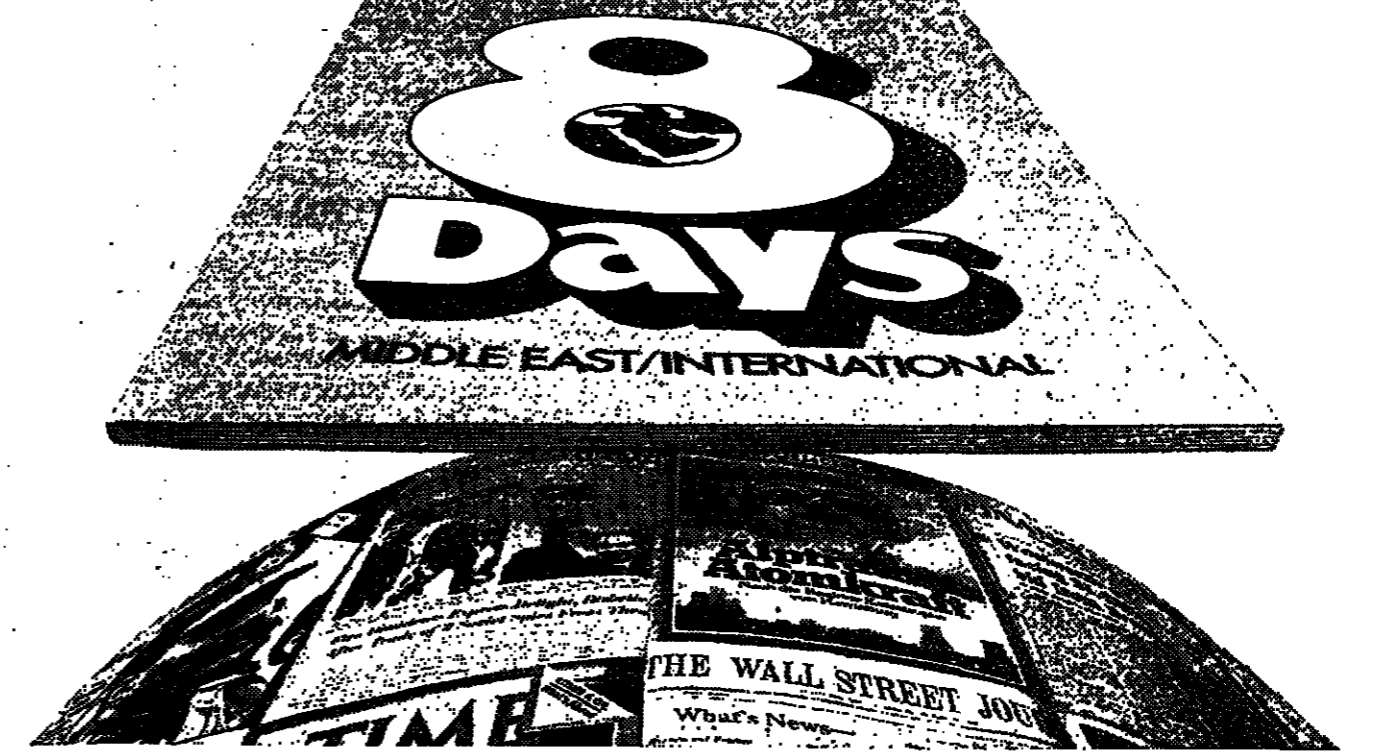
The codes spell out for the first time what Post Office customers are entitled to expect of the services offered and how to go about getting redress if things go wrong. Perhaps the most important advance is that there is now an independent Complaints Panel to which a customer can take a case which the Post Office has not resolved to his satisfaction. The existence of this independent arbitration procedure should go a long way towards improving the Post Office's approach to the legitimate complaints of its customers. It will no longer be possible, for example, for Post Office staff to tell a customer that, although he has packed it properly, they are not liable for damage to a parcel for which they are clearly responsible.

POUNC has up till now devoted much of its effort to advocating customers' cases in the hope of getting redress from the Post Office on an ex gratia basis. We expect that the codes will do much to influence and improve the way in which the

## Today's Events

- UK: Mrs. Margaret Thatcher, the Prime Minister, meets the TUC economic committee—followed by a statement from Mr. Len Murray, TUC General Secretary.
- National Union of Railwaymen conference opens, Oldway Mansion, Paignton (until July 7).
- Sir Keith Joseph, Industry Secretary, speaks on why industry matters, Industrial Society, London.
- Local authority white collar workers pay talks resume, London.
- TUC-Labour Party liaison committee meets, Congress House, London.
- Senior officials from Caribbean Commonwealth countries, and the Caribbean Development Bank, attend London seminar on international capital markets (until June 29).
- British Medical Association conference opens at Liverpool University (until June 29).
- Statement by Mr. Oliver R. Tambo, president African National Congress of South Africa, no Anti-Apartheid Movement.
- Commonwealth Secretariat publishes report on extent of devastation in Uganda during Amin's rule.
- World Food Aid Committee meets in London—EEC proposing 28.8 per cent increase in contributions.
- Prince Charles attends Engineering Employers Federation dinner, London.
- Sir Norman Hartnell memorial service, Southwark, Cathedral, noon.
- International Food, Wine and Kitchen Exhibition opens, Harrogate (until June 30).
- Sir Kenneth Clark, Lord Mayor of London, dines with Girdlers' Company, Girdlers' Hall, Basinghall Avenue.
- Lawn Tennis Championships at Wimbledon (until July 7).
- Overseas: Herr Helmut Schmidt, West German Chancellor, meets Mr. Alexei Kosygin, Soviet Premier, and Mr. Andrei Gromyko, USSR Foreign Minister, in Moscow, to discuss nuclear arms control.
- EEC Fisheries Council meets in Luxembourg.
- Greek Parliament discusses ratification of EEC Treaty.
- Bus and rail fares rise 20 per cent in Irish Republic.
- Greek-Arab symposium meets in Athens for trade discussions (until June 28).
- COMPANY RESULTS: Final dividends: Caledonian Associated Cinemas, Country Gentlemen's Association, James Cropper and Company, Elliott Group of Peterborough, Arthur Holden and Sons, Kneen-E-Ze Holdings, Marshalls (Halifax), Melody Mills, Northern Goldsmiths Company, R. Faterson and Sons, Redland, Walker and Staff Holdings, Whitcrot, Wilson Brothers, Interim dividends: Hardys and Hansons, J. and H. E. Jackson, J. F. Nash Securities, Vectis Stone Group.
- COMPANY MEETINGS: See Financial Diary on Page 7 PARLIAMENTARY BUSINESS: See Parliamentary Diary on page 6.

# Cover the World in 8 Days



8 Days is a new weekly International Magazine with a strong Middle East flavour. It covers politics, economics and, of course, energy. The second issue is out now. This includes an exclusive—how Pakistan got the H Bomb—with secret documentary sources and an assessment of this new member of the nuclear club in a Middle East and World Context. Published and edited in London, 8 Days will have an editorial advisory board of foreign affairs specialists including Lord George Brown, former British Foreign Secretary; Sir Geoffrey Arthur, Master of Pembroke College, Oxford, an expert on the Gulf; Sir Frank Layfield, international lawyer; Alistair Duncan, head of the Festival of Islam Trust; and St. John

Armitage, a former diplomat in the Middle East. 8 Days is founded by H. E. Mohamed Mahdi Al Tajir and is independent of all governments or political groups, rare in publications in this field. With Riad Shuaibi, a major media personality in the Arab World, as Managing Director and Colin Chapman as publisher, 8 Days will provide the most informed view of world affairs from the Middle East. For those whose business interests are linked to the Middle East 8 Days will be essential reading and 8 Days provides, at long last, a powerful and effective advertising medium. Get your secretary to send for 8 Days now.

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UK COMPANY NEWS

BIDS and DEALS

Electra aims investment toward smaller companies

THE directors of Electra Investment Trust have adopted a policy of gradually switching out of market leaders to smaller listed companies.

He adds that the Board will try to accumulate significant stakes in listed companies in special situations which have not been recognised by the market.

The company is researching a number of smaller companies in depth and if satisfied by this research it will be prepared to take a substantial minority stake.

On unlisted investments Mr. Jenks says it is becoming increasingly difficult to find positions which combine an adequate running return and the possibility of substantial capital growth.

During the past year the group continued its policy of investing in unlisted companies. Investments totalling £4.34m were made in 15 new companies.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

Table with columns for Company Name and Meeting Date. Includes: Allied Textile, Bond Street Fabrics, C.S.B., Gilett Brothers Discount, Glynis Bank, Lloyds, SGB, etc.

unlisted securities realised £1.15m and £394,593 profits. In the year to March 31, 1979 the group lifted taxable profits from £4.39m to £4.84m on revenue ahead from £4.98m to £5.48m.

The final dividend of 3.8p raises the total from 5p to 5.8p—a 16 per cent increase.

Last year the group through its subsidiary Ashunderly Properties took part in the development of a substantial factory which had been pre-let to one of the UK's largest companies.

Norcros profit tops £17.1m

PROFITS before tax of Norcros for the year ended March 31, 1979 increased from £14.5m from £11.5m from higher group sales of £198.56m compared with £179.7m.

Profits in the first six months had shown an improvement from £8.54m to £9.53m. Earnings per 35p share are stated at 13.99p against 14.7p and the final dividend is the forecast 3.18p lifting the total from 4.42p to 4.93p.

Table with columns for Year (1978-79, 1977-78) and various financial metrics: UK sales, Overseas sales, Total sales, etc.

An analysis of sales and pre-tax profit in UK operations shows construction contributed (in £'000s) £42,185 (£43,544) and £2,377 (£2,793); consumer £25,283 (£23,822) and £1,461 (£1,191); materials handling, £41,273 (£37,142) and £4,128 (£2,113) and print and packaging £25,560 (£23,093) and £2,467 (£4,194).

Brook Street on course for higher first half

The current level of job registrations flowing into branches of Brook Street Bureau of Mayfair is the highest it has known, Mr. E. Hurst, joint chairman, says in his annual statement.

If the trend continues, operating profit in the first half of 1979 should be substantially higher.

Following rationalisation, the Australian companies should begin to move back into profit in the current year.

As reported on April 27, taxable profits were more than doubled in 1978, at £1.91m (£0.9m).

The chairman expects considerable growth in the specialist placement operations in the next decade, with development of the branches and services network.

It is proposed to introduce an employee profit-sharing scheme. Meeting, 116, Pall Mall, SW, July 16 at 11 am.

He is sure the group will continue its record of profitable growth, keeping pace with all developments in its field.

In view of the Budget, the directors are increasing the final dividend from 4.8056p to 5.0207p making a total payment for the year to January 31, 1979 of 5.0207p against 1.899p.

Pre-tax profits in 1978-79 increased from £3.87m to £4.9m on turnover of £31.9m, against £24.9m. A two-for-one scrip issue is also proposed.

Last October's rights issue raised £2m and has enabled directors to continue the expansion.

Thorn expands in U.S. with £13m acquisition

Thorn Electrical Industries, one of the UK's leading electronics and television manufacturers, has acquired the Systron Donner Corporation of the U.S. at a cost of \$37m (£13m).

The purchase has been effected by a merger between Systron-Donner and a U.S. subsidiary of Thorn which has been recently created.

The California-based company is a manufacturer of test and measurement equipment, fire protection services and components. It established a small subsidiary in the UK in 1971, in Leamington Spa, Warwickshire.

The merger is part of the UK company's programme of acquisitions in the U.S. In January it acquired a small company named Modutech for \$4m.

At the same time it is believed that negotiations for a larger company, Modular Computer Systems in Florida, have been delayed by an investigation into MCS accounts by the U.S. Securities and Exchange Commission.

Thorn said last night that it was continuing to investigate opportunities in the U.S. and that a fuller statement on the Systron-Donner merger will be made today.

The U.S. subsidiary of Pitman, Pearson Pitman, has bought Education Today Company of Palo Alto, California, for \$1.7m (£0.8m) in cash.

Education Today publishes Learning an American magazine for teachers, and runs the Learning Institute which provides training courses for teachers.

Education Today had assets of \$0.9m as at June 30, 1978, and made pre-tax profits of \$129,000 for the year to that date. Considerably higher profits are forecast for 1978-79.

The Dutch subsidiary of Youghal Carpets (Holdings), Koninklijke Vereenigde Tapijfabriek NV, has completed the sale and leaseback of its freehold premises at Moordrecht, Holland with Westland Utrecht, Leasing NV for a consideration of £16m.

Interest payments, initially at 9.6 per cent per annum, and capital repayments will be made by KVT over a 20-year period at the end of which the ownership of the property will revert to KVT.

The monies raised through this transaction are being used to reduce the Youghal group's borrowings in Holland.

PRICEL OFFER FOR VISCOSÉ MINORITY PRICEL is to make a cash offer for the shares in Viscosé Development it does not already own.

Terms are £1.80 for the ordinary and £7.20 for the 4.2 per cent non-cumulative participating preference.

At present Pricel owns or controls 78.42 per cent of the ordinary and 17.32 per cent of the preference.

The offer will be made through a scheme of arrangement and will lapse if the scheme does not become effective.

The independent directors of Viscosé and their advisers, Hambros Bank, will recommend shareholders to approve the scheme, and intend to vote in favour in respect of their beneficial holdings.

Westcott Development Company, a subsidiary of Allied Plant Group, is paying £300,000 for A. E. Jenkinson, house builder based in Cottingham, near Hull. Jenkinson's pre-tax profits for the year to June, 1978, were £55,273 and net assets on that date were £337,589.

APG says the acquisition will extend its house-building operations within the area presently covered.

National Enterprise Board and a 50 per cent interest in Yates Duxbury and Sons; H. G. Stanley Holdings and Morris and Blakey wall papers, British Steel Corporation and Herringshaw Steel.

The listing of Allan Kennedy and Co., industrial flooring manufacturer, has been cancelled because the market capitalisation and shareholding position is such that an adequate market in the security cannot be maintained.

Over 99.4 per cent of the shares have been acquired by Ferguson Industrial Holdings.

AMBER DAY Amber Day Holdings, the fashion group, has just raised £2m.

£1.18m through the sale and leaseback of its High Street Birmingham retail unit. The price received represents a surplus of £700,000 over book value.

Last week Amber Day announced the conditional acquisition of Ramdell Fashion Group for £1m in cash and an issue of 540,000 new shares.

Capital and Counties Property Company—Costain Group on June 7 acquired an interest in further 250,000 shares. The holding on June 14 was 6,150,000 shares (8.04 per cent).

Alliance Investment Company—National Coal Board Sta Superannuation Scheme a Mineworkers Pension Scheme have total holding of 921.45 shares (8.26 per cent) following purchase of 100,000 shares.

Dares Estates—St. Pauls Holdings establishment of Lichte Urban, which holds in excess of 5 per cent of the ordinary share capital, has disposed of 500,000 shares. Mr. Peter J. Jackson, chairman of Dares Estates, has a beneficial interest in St. Pauls.

Gravehill Group—On June 30, 1978, the group had 20,000 shares and is interested in 70,500 shares (4.7 per cent). Soamglow, wholly-owned subsidiary of a wholly-owned company of Sonas Investment Company which has 18.3 per cent of Gravelly Hill and W. Hawthorn Lead and Co.—K. J. Chapman, direct has acquired further 5.0 shares and N. P. List, direct has acquired further 5,000.

Wight Construction Holdings—Thorn bought 20,000 shares and acquired 11,250 shares, making total interest 154,500 (7.08 per cent).

R. Cartwright (Holdings) Following holdings of direct are notified: P. R. Wallis, personal 323,400 shares; family trusts 175,560 and as trustee 138,000; J. C. Northam Sales 10,000 shares at 113p on May leaving holding 189,600; R. Teare sale of 1,000 shares 115p on June 6, leaving total holding 10,000 personal held unchanged at 86,244. Follows acquisition of Smith Wallis & Co. following holdings are notified: Britannic Assurance Co. 330,000 shares (5.9 per cent); Imperial Group Funds 407,000 (7.25 per cent); B. E. Wallis—personal family trusts 294,000 (5.26 per cent); Midland Trust following sale on June 1 is no longer interested in more than 5 per cent.

Advertisement for Helene of London Limited featuring a large circular logo with the letters 'H L' and the text 'It's a label that leads the world in fashion.'

Again we have achieved record profits, on this occasion a rise of 38% to £1.4 million. We are proud of the fact that the Group shows a return on capital employed of 40%. The ratio of stock to turnover as high as 13.7 is a fine defensive quality not to be found in many other industries.

Helene of London Limited Our principal activities are design and manufacture of fashion leasurewear and textile merchandising.

United Spring & Steel Group Limited Interim Results. Table showing financial data for half year to 31st March 1979 and year to 30th September 1978.

LOCAL AUTHORITY BOND TABLE. Table with columns for Authority, Annual Interest, Life, and Bond details.

Public Works Loan Board rates. Table showing interest rates for various loan terms and maturities.

FINANCE FOR INDUSTRY TERM DEPOSITS. Table showing interest rates for deposits of various terms and amounts.

SIMCO MONEY FUNDS and CORAL INDEX: Close 473.478. Table with columns for fund names and values.

Minster Insurance Group advertisement. Includes a logo of a castle and text: 'Summary of 1978 Consolidated Results and Points from the Statement by the Chairman, Mr. Donald S. Pearce'. Lists key financial figures and business goals.



Person profit in move

Financial Staff
PER and packaging firm Smurfit is to acquire the Alton Box company of the U.S.

Smurfit is to acquire the Alton Box company of the U.S. for \$40m. The company has 27 per cent of the market.

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Sharp profits fall at General Tire

BY OUR FINANCIAL STAFF

A SHARP fall in first half earnings in spite of improved sales is reported by General Tire and Rubber, the fifth largest tyre maker in the U.S.

The company said its tyre operations had substantially higher sales but earnings were down due to continued price competition.

General Tire points out, however, that per share earnings for the half year have fallen to \$1.95.

Bundesbahn to tap West German capital market

BY OUR FINANCIAL STAFF

THE WEST GERMAN Federal Railways (Bundesbahn) is returning to the capital market.

The Federal Loan Consortium meets today to set the terms for what is believed to be a DM 600m borrowing.

The German bond market has only recently shown signs of stabilising after a prolonged period of price weakness.

At the close of last week, both tranches of the government bond were managing to hold on to modest premiums against their 9.5 issue prices.

French borrowers plan bond issues totalling FFf 370m in the domestic market next week.

Debt plan at Pacific Telephone

By David Lascelles in New York

PACIFIC Telephone and Telegraph, which provides telephone services to large parts of California and Nevada, is tapping all major sources of funds in a concerted effort to reduce its debts which stood at over \$4.5bn at the end of last year.

The company announced from its San Francisco headquarters on Friday that it is negotiating a \$1bn credit with a number of foreign and domestic banks, which would be available to it for a period of three years.

The company also revealed plans to sell 10m common shares later this year provided its shareholders agree. A T & T, the major shareholder, has apparently given its consent.

Pacific T & T is battling with the local authorities over a ruling that it should cut rates by \$8m, and return to subscribers \$300m in deferred tax and investment credits.

Later this week, Pacific T & T will also offer \$300m worth of debentures rated single A. This is its second such offering since February.

\$100m loan for Credit National

By Francis Ghilès

CREDIT NATIONAL has arranged a \$100m 10 year credit on very fine terms through a group of six banks led by Banque de l'Indochine et de Suez.

The borrower is paying a commitment fee of 1/2 per cent which is largely cosmetic as he has to draw down the money within two months of the signing.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Company Name, Announcement Date, Announcement Year, Dividend Amount, Dividend Type.

EQUITIES

Table with columns: Issue Price, Annual Dividend, Latest Dividend, Date, Stock Name, Closing Price, % Change, Dividend Yield, P/E Ratio.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Annual Dividend, Latest Dividend, Date, Stock Name, Closing Price, % Change, Dividend Yield, P/E Ratio.

"RIGHTS" OFFERS

Table with columns: Issue Price, Annual Dividend, Latest Dividend, Date, Stock Name, Closing Price, % Change, Dividend Yield, P/E Ratio.

BASE LENDING RATES

Table with columns: Bank Name, Lending Rate, Bank Name, Lending Rate.

CURRENCIES, MONEY and GOLD

uses and the gilt market
N MILLHAM
Houses had little change in value last week.

increasing eligible liabilities ahead of the re-issuance of gilt securities.

Disappointing
The situation would be much worse but for the disappointing response to the two gilt edged "top" stocks on offer.

For many years the discount houses have been regarded as important operators in the gilt market, but until now no one has tried to make further use of their expertise.

Other Markets
June 22
Argentina Peso 2771.4781 1982.1303 Austria 284.292

Table with columns: Currency, Rate, Currency, Rate.

Table with columns: Currency, Rate, Currency, Rate.

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Table with columns: Currency, Rate, Currency, Rate.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

It does not constitute an invitation to the public to subscribe for or purchase any securities.

AGA Aktiebolag
(Incorporated with limited liability in the Kingdom of Sweden)
467,614 Ordinary Shares Series B par value Skr. 50 each
Hambros Bank Limited Svenska Handelsbanken

This announcement complies with the requirements of the Council of The Stock Exchange in London.

AGA Aktiebolag
(Incorporated with limited liability in the Kingdom of Sweden)
U.S. \$25,000,000 7 1/2 per cent. Convertible Bonds 1989
ISSUE PRICE 100 PER CENT.
The following have agreed to subscribe or procure subscribers for the Bonds:
Hambros Bank Limited Svenska Handelsbanken
Algemene Bank Nederland N.V. Bank of America International Limited
Credit Suisse First Boston Limited Kidder, Peabody International Limited
Merrill Lynch International & Co. Westdeutsche Landesbank Girozentrale



INSURANCE

APPOINTMENTS

WORLD STOCK MARKETS

Change of deposit sum badly needed

BY OUR INSURANCE CORRESPONDENT

ONE DAY last week in the High Court in London Mr. Justice Smith awarded each of two road accident injury victims damages of over £125,000...

Such awards are not yet a statistical commonplace, but because of inflation they are becoming much more common...

Revisions

Looking back one must wonder at the foresight of the sponsors of compulsory motor insurance in 1930...

With unlimited injury liability, cover insurers have always had to have regard to the outside financial possibilities...

But with substantial solvency margins, the backing of adequate reinsurance treaties and with the assistance of regular premium rating increases...

Exceptions

Although insurance is compulsory for the ordinary citizen, there are a number of statutory exceptions, mostly in favour of local authorities...

WALL STREET

Table of Wall Street stock prices for June 22, 1974, listing various companies and their prices.

Ronson Board changes

Mr. John Cape has been appointed to the Board of RONSON PRODUCTS as director responsible for finance and personnel...

Mr. N. M. Hudson, group administrator of marine claims, Commercial Union Assurance Group, has been re-elected chairman of THE SALVAGE ASSOCIATION...

Mr. Gerald Haworth has been appointed managing director of AIRGUARD, a member of the Lawtex Group...

Professor John Small, head of the Department of Accounting and Finance at Heriot-Watt University, and Mr. Alexander Stone, a banker and partner of Alexander Stone & Co. have joined the new advisory board to DOUGLAS L.L.B. ASSOCIATES...

Mr. Anthony Read is the director of the Book Development Council, the international division of the PUBLISHERS ASSOCIATION...

Mr. Allan Griffin is the new food group marketing controller of the NORTH EASTERN CO-OP which last year had a turnover of £54m in its 300 food stores...

Mr. C. D. Malmaux has been made assistant manager, Europe, Middle East and Africa, London regional office and Mr. N. R. Gibson appointed managing director, TORONTO DOMINION INTERNATIONAL BANK...

Mr. Terry King has been appointed managing director of T and K Air Services, which is operating under the name of TAKAIR, the air freight arm of the T and K Freight Group...

Mr. Charles Leveson-Gower, managing director of Spooner Industries of Liley, Yorks, is the new chairman of the BRITISH PAPER MACHINERY MAKERS ASSOCIATION...

Mr. David Kleyn, managing director of Vickers of Green-which, London, Mr. Bill Green, managing director of Green Son and Waite of Orpington, Kent, has been re-elected the Association's hon. treasurer...

NATIONAL BANK OF NORTH AMERICA, a wholly-owned subsidiary of National Westminster Bank, has made the following appointments to its Board...

STANDARD LIFE ASSURANCE COMPANY, Edinburgh, has made the following appointments, effective from October 15, Mr. S. Bell, as assistant general manager (finance)...

OFFICE INTERNATIONAL LEASING has been formed as a member of the Office International Group (OIG)—an office equipment group which will provide the 110 office equipment sales subsidiaries and branches of the group with leasing facilities...

BUTCHER, ROBINSON AND STAPLES has formed a bankers' insurance division and appointed Mr. Derek H. Palmer, managing director and Mr. Paul J. Milton, director and Mr. Gerald P. Murray, directors.

Indices

NEW YORK - DOW JONES

Table of New York Dow Jones indices for June 22, 1974, including Industrial, Transport, Utilities, and Composite indices.

STANDARD AND POORS

Table of Standard and Poors indices for June 22, 1974, including Industrial, Composite, and Dividend Yield indices.

EUROPE

AMSTERDAM

Table of Amsterdam stock prices for June 22, 1974, listing various companies and their prices.

BRUSSELS/LUXEMBOURG

Table of Brussels/Luxembourg stock prices for June 22, 1974, listing various companies and their prices.

COPENHAGEN

Table of Copenhagen stock prices for June 22, 1974, listing various companies and their prices.

VIENNA

Table of Vienna stock prices for June 22, 1974, listing various companies and their prices.

GERMANY

Table of Germany stock prices for June 22, 1974, listing various companies and their prices.

MILAN

Table of Milan stock prices for June 22, 1974, listing various companies and their prices.

PARIS

Table of Paris stock prices for June 22, 1974, listing various companies and their prices.

OSLO

Table of Oslo stock prices for June 22, 1974, listing various companies and their prices.

STOCKHOLM

Table of Stockholm stock prices for June 22, 1974, listing various companies and their prices.

SWITZERLAND

Table of Switzerland stock prices for June 22, 1974, listing various companies and their prices.

AUSTRALIA

Table of Australia stock prices for June 22, 1974, listing various companies and their prices.

WORLD STOCK MARKETS

Table of world stock market indices for June 22, 1974, including London, Tokyo, and other major markets.

Table of world stock market indices for June 22, 1974, including various regional and sectoral indices.

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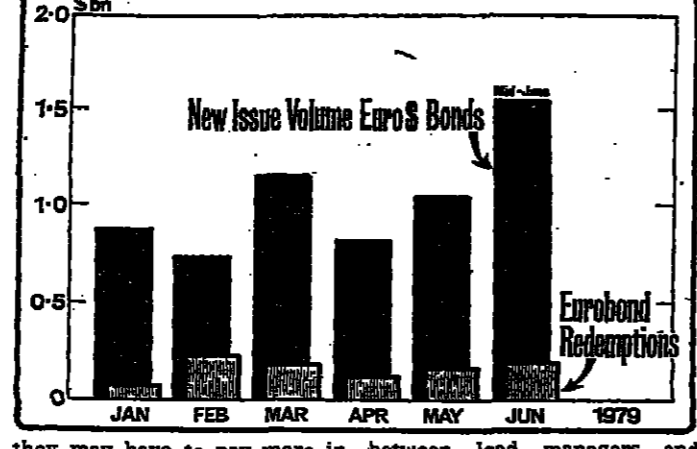
INTERNATIONAL CAPITAL MARKETS

By FRANCIS GHILES

All change for the D-Mark

US change fast and more than when it currencies. Deutsche-dominated bonds are all again. Only three weeks German capital markets...

such borrowers to the Euro-bond market—as opposed to the U.S. domestic one—both the speed with which they can arrange issues and the early call provisions they are able to include in today's contracts.



they may have to pay more in Europe than in New York for an issue. Even this, however, is not the case at present for lesser quality U.S. borrowers.

paper on offer increased sharply. In the DM sector prices moved up by average of 1/2 point across the board with more activity reported by dealers...

Some German bankers now feel that because of the instability in the currency markets it would be wiser for this Sub-Committee to meet every two weeks and set a calendar for that length of time rather than operate on a monthly basis.

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount m., Maturity, Av. life years, Coupon %, Price, Lead manager, Offer yield %.

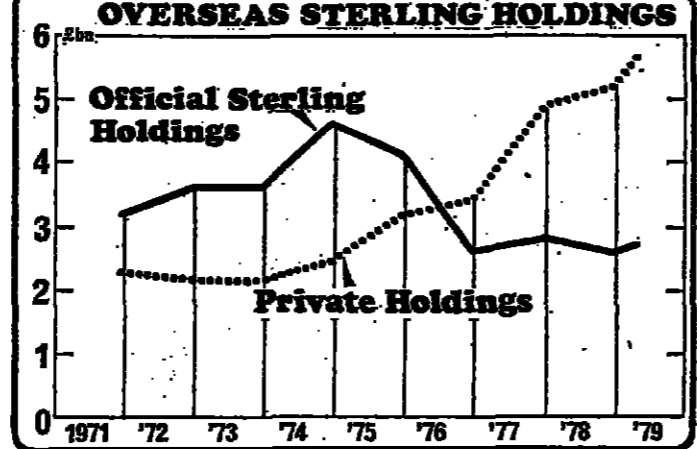
ON FINANCIAL MARKETS

Overseas funds flood into sterling

By JOHN EVANS

AS HAS regained much status as an important foreign and government investment fund. Hold-much funds stand at \$bn, their highest in 10 years.

The trend towards the greater investment use of sterling will probably continue in reinforcing confidence in



the immediate future. The jump in the UK minimum lending rate to 14 per cent and forecasts that North Sea oil production

appreciating sterling rate will reach levels where British industry will be increasingly uncompetitive in export

London financial markets speculate that various steps could be taken to restrain sterling—such as accelerated dismantling of outward exchange controls on UK residents, new controls on inward flows or accelerated repayment of extensive amounts of foreign debt undertaken by Britain in recent years.

U.S. BONDS By DAVID LASCELLES

Another test of nerve

BOND PRICES are holding the gains they notched up since late May thanks to a stream of data suggesting that an economic slowdown is at hand. But the rally lost some of its nerve last week...

Comparable industrials yielded about 9 per cent. There was a slight weakening in the municipal bond market. The Dow Jones yield index moved to 6.8 per cent from 6.7 per cent a week earlier.

Although the Fed has stuck to both its Fed funds and discount rates, short-term interest rates are showing the sharpest drops. The prime rate is now almost universally 11 per cent and three months Treasury bills closed last week at around 9 per cent.

The OPEC meeting also poses a major question mark over the proceedings, both because Saudi Arabia has given conflicting signals about its intentions, and because Wall Street finds it hard to predict the impact of massive oil price rises on the credit markets.

By historic standards, sterling seems vulnerable to a sudden outflow of these high foreign accumulations, since much is clearly of a short-term speculative nature. But Britain's currency reserves, at some \$22bn, are deemed sufficient to prevent any major currency disruption should overseas funds leave London suddenly.

One reason is the recent setback for the dollar (caused in part by the drop in U.S. interest rates) which virtually guarantees that the Fed will not change its monetary posture in the immediate future. Indeed, any downward shift in the Fed funds or discount rates has been ruled out by the market, particularly in the light of Treasury Secretary Michael Blumenthal's remark last week that he saw

FT INTERNATIONAL BOND SERVICE

Large table with columns: Issued, Bid, Offer, Change on day, Yield. Includes sections for NEW STRAIGHTS, OTHER STRAIGHTS, EUROBOND TURNOVER, STRAIGHT BONDS, FLOATING RATE NOTES, CONVERTIBLE, and U.S. BONDS.

Tanks Consolidated Investments Limited advertisement. Includes summary of statement by Chairman The Hon. A. L. Hood, salient figures for 1978 and 1977, and a list of group companies.



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Abbey Growth, Abbey Income, etc., with columns for name, manager, and performance metrics.

Table listing unit trusts including MIRA Unit Trust Mgrs., Murray Johnsons Unit Tr. Mgrs., Mutual Unit Trust Mgrs., National and Commercial, etc.

Table listing unit trusts such as Prud. Portfolio Mgrs. Ltd., Schlusinger Trust Mgrs. Ltd., Tower Unit Trust Mgrs. Ltd., Trades Union Unit Tr. Mgrs., etc.

OFFSHORE AND OVERSEAS FUNDS

Table listing offshore and overseas funds including Alexander Fund, Allen Harvey & Ross Inv. Mgt., ANS Fund, etc.

INSURANCE AND PROPERTY BONDS

Table listing insurance and property bonds such as Abbey Life Assurance Co. Ltd., Crown Life Assurance, Lloyds Life Assurance, etc.

Table listing insurance and property bonds including Prudential Pensions Limited, Reliance Mutual, Eagle Star Insurance, etc.

Table listing insurance and property bonds such as Guardian Royal Exchange, Sun Alliance Fund Mgmt. Ltd., etc.

Table listing insurance and property bonds including British Life Office Ltd., The British Life Office Ltd., etc.

Notes and disclaimers regarding the data provided in the tables, including a warning about the use of the information.



# FINANCIAL TIMES SURVEY

Monday June 25 1979

# Yugoslavia

In world affairs Yugoslavia, under the active leadership of President Tito, is leading the struggle to preserve the genuine independence of the non-aligned nations movement. At home steps are being taken to stabilise an overheated economy, while the principle of collective leadership has been further refined in preparation for the post-Tito era.

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to resist any possible attack on its achievements," he said. This is not to say that Yugoslavia is suffering from a laser complex—the atmosphere is still one of relatively affluent self-confidence. But relations with the Soviet Union, from whose embrace Yugoslavia broke away in 1948, are currently as strained as at any time since the aftermath of the Warsaw Pact invasion of Czechoslovakia in 1968. Although very few Yugoslavs believe that the Soviet Union would ever physically attack Yugoslavia, the assumption is that the Soviet Union very much desires access to the Mediterranean and the ideological satisfaction which would come from the re-integration of Yugoslavia into the Soviet bloc. It is this belief, more than any other factor, which underlines the tough, if not ruthless, methods which the Yugoslav security forces are prepared to use to suppress what they define as nationalist extremists and others who, they believe, could be used by foreign powers to divide and weaken federal Yugoslavia. It is a powerful argument and has been used to justify suppression of both Stalinist-promosov and nationalist factions, as well as liberal advocates of a multi-party system. Yugoslavia has probably gone as far as it possibly can in its efforts to secure the unity of Yugoslavia by respecting the legitimate aspirations of the six nations and 18 ethnic groups which make up this extraordinarily complex country. But this has not satisfied the various anti-Communist and nationalist emigre groups, who have been waging a terrorist campaign against Yugoslav

diplomats abroad. Up to now the Yugoslav authorities feel they have not received as much support as they deserve in their attempt to secure the extradition or suppression of such groups by the governments in whose territories they are based. Although 87 years old last month President Tito is still mentally and physically active and continues to enjoy enormous prestige at home and abroad. The mechanism of collective leadership on a revolving basis aims to institutionalise the succession, but in the meantime President Tito remains the final arbiter within and above the system. At present his main pre-occupation is that of heading off attempts to split the non-aligned movement at the non-aligned summit meeting in Havana in September. To this end he has been involved in yet another round of strenuous personal diplomacy.

**Impress**  
This included a "friendly working visit" to Moscow last month in an effort to impress upon the Soviet leadership Yugoslav concern about Cuba's attitude towards the non-aligned movement and improve the atmosphere of Yugoslav-Soviet relations. This was soured initially by Chairman Hua Guo-Feng's visit to Yugoslavia, Romania and Iran last August and Yugoslavia's subsequent stance over the South East Asia situation. Yugoslavia was deeply critical of Vietnam's invasion of Cambodia, seen as yet another Soviet-backed interference in the internal affairs of another State, and linked the subsequent



President Tito of Yugoslavia

Chinese invasion of Vietnam's own border areas to the original act of aggression by Vietnam. On both accounts the Soviet Union strongly criticised the Yugoslav attitude. Apart from trying to impress upon the Soviet Union Yugoslavia's determination to pursue its own independent non-aligned policies President Tito has also been actively seeking the support of Arab countries for the Yugoslav view of a genuinely non-aligned movement. To head off the threat to the movement posed by Arab determination to expel Egypt, President Tito visited Iraq, Syria, Kuwait and Jordan last February and then went on to visit Libya and Algeria plus

Membership of the non-aligned movement has provided ideological and practical support for Yugoslavia's efforts to retain its independence and pursue its own form of self-management socialism at home. In Yugoslav eyes the two are inextricably linked—hence President Tito's commitment to try to preserve the framework of genuine non-alignment as a continuing basis for the continuation of Yugoslav independence under his successors. Paradoxically, however, President Tito's vigour and longevity also has its problematic aspects. One is that he is outliving his successors. The death of Mr. Edvard Kardelj in February removed not only the main ideological architect of Yugoslavia's four post war constitutions and the theories of self-management but also the only man to share with President Tito the status of an all-Yugoslav figure. The other leaders of the so-called partisan generation like Vladimir Bakarić of Croatia or Petar Stambolic are all connected with their individual Republican backgrounds. Since the death of Tito's heir apparent there has been a noticeable shift in ideological direction. Less and less is heard of Kardelj's theory of the plurality of self-managing interests. The emphasis has shifted towards collective leadership. Under the 1974 constitution the supreme organs of both the Yugoslav federal state and the individual republics and autonomous provinces are all controlled at the top by collective presidencies whose chief executive is rotated annually. The principle also extends to the League of Communists, Yugo-

slavia's sole political party. At the party congress last June the praesidium of the central committee of the LCY was reduced in size to 24 members—three leaders from each of the republics and two from each of the autonomous provinces plus General Nikola Ljubicic, who is head of the armed forces, and President Tito himself, who is president for life. Then last October a new position of acting president of the central committee praesidium was set up. This new post will also rotate annually and the first incumbent is Mr. Branko Mikulic from Bosnia-Herzegovina. Bosnia is the most religiously, socially and ethnically mixed republic in Yugoslavia. It is also the republic with the bitterest memories of both the partisan struggle and the fierce civil war which raged at the same time. Given this background Mr. Mikulic is generally considered a conservative. In Yugoslav terms this means someone who believes in tight party discipline and short shift for advocates of a looser confederation and political pluralism. The appointment of Mr. Mikulic inevitably cut down the freedom of action previously enjoyed by the party secretary Mr. Stane Dolanc who, for eight and a half years, had effectively been the League of Communists' main organiser. But as the emphasis on collective leadership increased after Kardelj's death Mr. Dolanc's position looked increasingly anomalous; the anomaly was removed after a central committee meeting on the eve of President Tito's departure

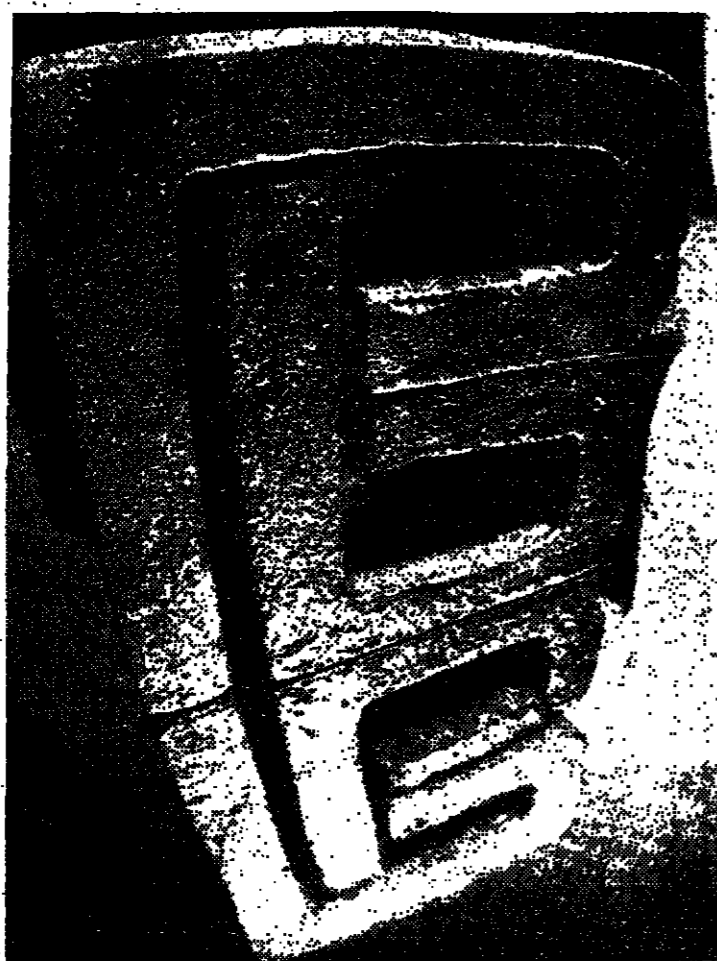
### BASIC STATISTICS

Area	88,766 sq. miles (255,804 sq. km.)
Population	21.77m (1977)
Trade (1978):	
Imports	186,30bn dinars
Exports	105,78bn dinars
Trade with UK (1978):	
Imported from	£160.3m
Exported to	£37.9m
Currency £ =	39,984 new Yugoslav dinars

for Moscow last month. It was announced that henceforth the secretaryship of the praesidium of the central committee of the League of Communists would also in future be a rotating post. Mr. Dusan Dragosavac, a 60-year-old Serb from Croatia, was named as the new incumbent for the first two-year stint. Mr. Dolanc was presented with a hero of labour medal in recognition of past services and next day accompanied President Tito and other officials to Moscow. Both were moved to show that Mr. Dolanc had not fallen from grace and still enjoyed President Tito's confidence. Mr. Dolanc remains a member of the party praesidium and is expected to devote himself to developing some of the ideological and theoretical issues which were formerly looked after by Mr. Kardelj. He remains a force to be reckoned with. The systematic collectivisation of leadership at the federal,

CONTINUED ON NEXT PAGE

## IF YOU ARE SEEKING NEW BUSINESS VENTURES COME TO



### PRIVREDNA BANKA ZAGREB

S. F. R. Yugoslavia and S. R. Croatia have embarked on a new Five-Year Plan which will bring a sharp upsurge in industrial and agricultural production, foreign trade and investments. Yugoslavia is an area of major economic importance—a large consumer market based on an estimated growth of the economy in the years to come. Investments in all major fields—from oil and gas exploration and production to petrochemicals and chemicals—from hydro nuclear powers stations—from agriculture, tourism, communications to electronics. All these provide many business opportunities, from trade to co-operation in industrial technology and joint ventures. Trading with Yugoslavia also provides excellent opportunities for trading with third world countries. Privredna Banka Zagreb is here to help you. As the leading medium and long-term credit bank we are the bank of the major Croatian companies and are involved in the largest and most refined projects. Consequently, if you wish to do business with Croatia, it will be to your advantage to consult us first. We are the best people to tell you about business opportunities in the booming Croatian economy.



THE BANK THAT KNOWS CROATIA BEST

Head Office: 41000 Zagreb, Rackoga 6  
Cable: Privredbanka—Telex: 21-120 Pribz—Tel: 041/410-823

## ENERGOINVEST RESULTS IN 1978

ENERGOINVEST's business activities are spread throughout Yugoslavia, and with increased participation in Yugoslav economic international relations, all economic developments within Yugoslavia and worldwide have had a significant impact on ENERGOINVEST'S business during the past year.

The 16% growth in production and the total income increase of 29%, accompanied by a smaller increase in expenditure, resulted in ENERGOINVEST'S total gross profit increase in 1978 of 33%, compared to 1977. Productivity measured by the physical volume of production per worker, went up by 8.2%.

The major contributory factors to this growth were: the concentration of highly skilled personnel in the two separate divisions of ENERGOINVEST; ENERGOKOMERC and ENERGOPETROL, as well as in the representative offices in all major Yugoslav towns and in 29 countries. A strong contribution came from the engineering units which carry out the projects from their early studies through the research and development stages to the final stages of completion and specification of equipment. The engineering side of ENERGOINVEST is contracting to build power and industrial projects on the turn-key principle. All these factors are also the



Pylon for long distance electric lines



Separators

guarantee of further expansion by ENERGOINVEST at home and abroad.

The already obtained international contracts to be carried out in 1979 amount to 6,725m dinars (US\$355m). These contracts include complete pylons for long distance electric lines, the manufacture of various fittings, design, engineering and consulting services, alumina, gas separators for nuclear power stations, a comprehensive range of electrical equipment, transport installations, etc. In the home market, 65% of the planned turnover for 1979 is already contracted.

Abroad, ENERGOINVEST had business dealings with countries of all five continents. Total exports amounted to 4,015m dinars or US\$212m.

Expressed in percentages the greatest part is related to Arab countries 33.8%, and Comecon countries 31.1%. This is followed by Asian countries 18.4%, Africa, 11.3%, North and South America 4.3% and Western Europe 1.1%.

A substantial part of these exports are gas separators for nuclear power stations and the family of high voltage breakers with SF-6 gas as the medium for extinguishing the arc. This is a new product and is regarded as one of the world's greatest technical achievements in this field.

The scientific research and product development in ENERGOINVEST has a direct bearing on the results achieved so far by ENERGOINVEST as a whole. The best proof of achievement at this high technical and technological level is the fact that ENERGOINVEST sells its own licences in the field of electrical industries and automation to reputable companies in the highly developed countries of Holland and the USA. The scientific research and product development personnel are concentrated in nine ENERGOINVEST institutes. They represent also a strong link with scientific institutions outside ENERGOINVEST. In that sense, four ENERGOINVEST institutes have concluded with the Academy of Science and Art of Socialist Republic Bosnia and Herzegovina a self-management agreement concerning mutual rights and obligations, thus the Academy became a co-founder of the institutes.

The results of the past year were achieved through the efforts of 36,634 workers of which 53.6% possess highly skilled technical and professional qualifications.

Although the structure of the qualifications of ENERGOINVEST workers is on the whole satisfactory, a great deal of attention is paid to the continuous and permanent education of workers in order to enable each worker to perform successfully his function in the self-management system and as a member of the Yugoslav socialist society.

Further information may be obtained from: Public Relations Office, Energoinvest, POB 158, 71000 Sarajevo, Yugoslavia, and Energoinvest London Office, Imperial Buildings, 56 Kingsway, London WC2B 6DX.



# 3.MAJ

## A complete shipbuilding industry

### Shipbuilding

Ships of any category, up to 125,000 DWT. Floating vessels for offshore and coastal installations.

### Engine Building

Slow-speed diesel engines "3.MAJ-SULZER" ranging from 3720 to 35,280 KW output (marine and stationary) medium speed diesel engines "JADRANBROD-S.E.M.T. PIELSTICK" ranging from 2,200 to 19,800 KW output (marine and stationary) marine diesel engines servicing, with spare parts consignment stock.

### Deck Cranes

Slewing deck cranes "3.MAJ-HAGGLUNDS" (single and twin design) from 5-72 tons capacity.

### Marine & Industrial Equipment

Main switchboards, control consoles, welded steel constructions, steel bridges.

### Oil Refinery Equipment

Fabrication, and erection of cylindrical and spherical storage tanks, refinery columns, pressure vessels.

### Foundry

Cast iron up to 40 tons to licence from the International Meehanite Co. Ltd.—London.



Shipbuilding Industry (S.O.J.R.)  
(A member of the Jadranbrod Group)  
51000 Rijeka—Yugoslavia  
Telex: YU 24-137—Cable: 3.MAJ—RIJEKA  
Telephone: 617-111 (20 lines)

## ZAGREBAČKA BANKA

as of December 31st, 1978  
(in thousand Dinars)

Total Assets	Din. 78,719,391 (US\$ 4,313,391)
Own Funds (Total Capital and Reserves)	Din. 4,712,830 (US\$ 258,237)

Finance of international trade.  
Documentary credits and collections.  
Banking correspondent facilities.  
Project evaluation management and finance.  
Money management and foreign exchange.  
Investment management.  
Trust administration.

Head Office 41000 Zagreb  
Paromlinska bb.  
Telephone: 519-522  
Telex: 21-463 YU ZABA  
Cable: ZAGREBACKA BANKA

International payment Transactions. 41000 Zagreb  
Savska 60  
Telephone: 510-411  
Telex: 21-211 YU ZABA  
Cable: ZAGREBACKA BANKA

Foreign Exchange, International Loans and Guarantees 41000 Zagreb  
Savska 66  
Telephone: 510-500  
Tlx: 21-765, 21-695 YU ZABA EX  
Cable: ZAGREBACKA BANKA

"Gradska stedionica" (City Savings Bank) Unit specialised in savings  
41000 Zagreb  
Trg Republike 10  
Telephone: 32-341  
Cable: ZAGREBACKA BANKA

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## YUGOSLAVIA II

# Major round of restraints to cool the economy

OVER THE last two years Yugoslavia have been spending too much, investing too much and importing too much. Now, however, the state of the economy has become a major political issue and a mixed bag of fiscal, credit and physical curbs is being applied to dampen the economy down.

The effect of these measures should be apparent over the second half of this year. Indeed, by the time bankers and economists gather in Belgrade this September for the annual meeting of the IMF, World Bank and related agencies the economy should be showing clear signs of a rather painful readjustment process. This is aimed at reducing inflation and restoring equilibrium to the balance of payments.

All the classic signs of overheating were visible over the first quarter. Industrial growth was running at an annual rate of 8.5 per cent but this was accompanied by retail price inflation over 20 per cent, personal income rises way in excess of productivity gains, a trade deficit running at an annual rate of \$6bn and investment outlays which were both unco-ordinated and way above target.

Yugoslav economists and politicians argue that as a developing country going through a profound process of structural economic change, Yugoslavia has no alternative but to continue with a high growth strategy. But there is a general consensus that the economy is currently overheated especially

as Yugoslavia now faces the additional strain of re-building earthquake-hit Montenegro. The severe drought which affected the whole of central Europe at the critical late spring growing period also means that Yugoslavia will face a considerable grain import bill this year.

It has been clear for at least nine months that sharp corrective measures were called for. But such is the devotion of power to the republics, autonomous provinces and the self-managing enterprises themselves that agreement on the restrictive policies to be followed has been repeatedly delayed. Even now there is some doubt as to whether the measures taken are sufficiently tough.

### Credit

The most comprehensive measures taken so far are in the credit field. Last year the money supply increased by 23 per cent and bank credits by 29 per cent which was way in excess of monetary and credit limits set by the central bank. Now banks have been instructed to keep their credit expansion to within 10 per cent over the first six months of 1979, 13 per cent over the third quarter and 19 per cent for the year as a whole. Before these new measures the banks were working on the basis of a 27 per cent annual increase in credit.

At the same time new measures are being prepared which will impose much

tougher restrictions on new investment. Hitherto many investment projects have been started without adequate financial cover. Henceforth enterprises will have to demonstrate that they can provide 25/30 per cent of the total cost of the investment from their own internal resources and have credit guarantees from the banks covering the rest. Obtaining these guarantees will be extremely difficult within the present monetary and credit guidelines and only top-priority projects, especially those with a guaranteed export earning potential, will be approved. Many existing investment projects are now grinding to a halt or being slowed down through lack of finance.

Subsidies on food and other essential items are also being phased out. Purchases taxes have been increased on luxury items and much tougher hire purchase terms have been applied to cars and a wide range of consumer durables. With an eye on burgeoning oil imports the Federal Government has also introduced new petrol saving measures including the second rise in petrol prices within six months, speed restrictions and a ban on driving for one day per week and one weekend per month. The Government hopes to save 300,000 tons of petrol and 500,000 tons of oil products this year in this way.

These classic deflationary measures meanwhile are being accompanied by a considerable

degree of political exhortation. President Tito himself has warned that an economic crisis would make it more difficult for Yugoslavia to continue along its chosen path of independence and non-alignment.

### Negated

At the same time enterprises complain that their theoretical rights over the distribution of income they produce have been largely negated in fact by the demands placed upon them by local and state authorities and the so-called communities of interest. These complaints are now being listened to.

Thus while the enterprises themselves are under pressure to restrain the growth in personal incomes, a ban has been placed on construction of new buildings for the various bureaucracies and the self-managing organisations which run the hospitals, schools and other social services are being obliged to freeze their budgets after a lengthy period when social spending outstripped the growth in GNP generally. The net effect of these measures is expected to reduce claims on the enterprises and improve their retained profits. Failing this, the credit squeeze will have a much fiercer effect than anticipated.

The hope is that restrictions now will allow resumption of more stable growth in 1980. With over 12 per cent of the labour force and some 730,000 people unemployed, and mil-

lions more still under-employed in agriculture Yugoslavia needs rapid economic growth to ensure both higher employment and the kind of infrastructure and other investments required for its transformation into a fully modern economy. Economic growth is also essential if progress is to be made in reducing the enormous regional imbalances.

Slovenia, the most developed republic, has a per capita income which is nearly seven times higher than that of Kosovo, the largely Albanian speaking autonomous province in the south. Furthermore the gap between the rich and poor regions of the country appears to be increasing in spite of loans and straight transfers from the developed regions.

Fortunately the poorest regions of Yugoslavia also tend to be those with the greatest mineral and energy resources. Under the Yugoslav system of self-management agreements enterprises which use power are expected to contribute to the

development of specific power resources supplying them. Thus enterprises in Slovenia or Croatia are investing in new power and raw material projects in the less developed regions. Kosovo in particular is also trying to interest foreign investors in the development of electricity for export based on lignite fired power stations to be built on the extensive coal deposits found in the province.

The next five year plan, now under preparation, will continue to give priority to the development of raw material and energy sources, transport and other infrastructures and agriculture. It presumes a continuation of strong rates of growth into the 1980's. Before getting there, however, the economy currently faces one of those sharp squeezes which have been a characteristic intermittent feature of the economy over the last decade. An uncomfortable few months lie ahead.

Anthony Robinson



## Steering

CONTINUED FROM PREVIOUS PAGE

Republican and party level leaves President Tito standing head and shoulders above every institution and everybody. Beneath him an elaborate system of checks and balances is designed to prevent either the emergence of a strong individual or excessive claims by any of the republics. In theory, the system will continue functioning rather like the Swiss constitution with presidents politely rotating annually and committees of collectively responsible leaders harmoniously seeking compromise solutions to all problems.

But Yugoslavia is not Switzerland and even though Yugoslavia has changed enormously over the last 30 years through political change, industrialisation, urbanisation and education it is still ultimately a Balkan federation capable of eruption into fierce passions if ever the circumstances should get out of hand.

It is arguable that the best guarantee against such an eventuality is Yugoslav awareness that if they do not hang together they risk hanging separately. Thus the creation of a genuinely federal state with devolution of considerable political and economic powers to the republics and to the self-managing enterprises and other organisations has been paralleled by the strengthening of both the military and the security forces. These two institutions, together with the league of communists plus the

central bank and federal chamber of the economy in the economic sphere, form the vertebral structure of the otherwise devolved system. Taken together their functions are to preserve Yugoslavia's territorial integrity, ideological loyalty to self-management socialism and economic stability.

### Alarm

Over the last year the latter has been giving cause for alarm. President Tito himself has warned that economic growth under stable conditions is vital for Yugoslavia's continuing independence. But the economy has shown clear signs of overheating in recent months with over-investment and sharp rises in personal incomes sucking in imports and leading to more than 20 per cent inflation. The earthquake in Montenegro also caused widespread damage worth hundreds of millions of dollars while drought has also severely damaged agricultural prospects this year. In order to cool down the economy a deflationary package has been put together and Yugoslavs are being called on to tighten their belts.

In spite of current and perspective problems, however, most Yugoslavs are enjoying the fruits of what is a relatively successful consumer society created out of an original mixture of Western technology and Marxist-inspired self-

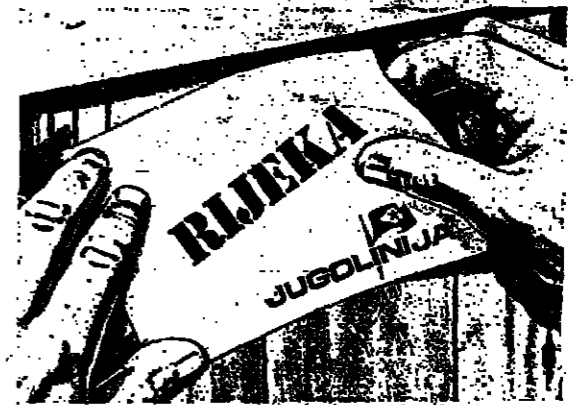
management socialism. For Yugoslavia it seems to work.

But Yugoslavs freely admit that the system is not perfect. Progress towards reducing the huge gap between the most developed north and still relatively under-developed south is proving much slower than originally hoped for. Last year over 100 strikes broke out, and many enterprises and communities of interest continue to invest far more than they can afford and pay higher wages than economically justified.

For the last time Yugoslavia and the EEC have been involved in difficult negotiations for a new five-year trade agreement. At the same time Yugoslav military leaders have also established closer contacts with the Western defence establishment through a series of top level visits and meetings between Yugoslav and Nato military personnel. The U.S. has agreed to sell more defensive arms. At the same time, however, economic relations with Comecon are also developing and Yugoslavia has no desire to join either of the military or economic blocs.

It would hate to find itself in the situation where it had to choose between one side or the other. Hence the current emphasis on maintaining the independence of the non-aligned movement and creating the political and economic conditions for a smooth transition of power in the post-Tito period, whenever that may be.

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YUGOSLAVIA III

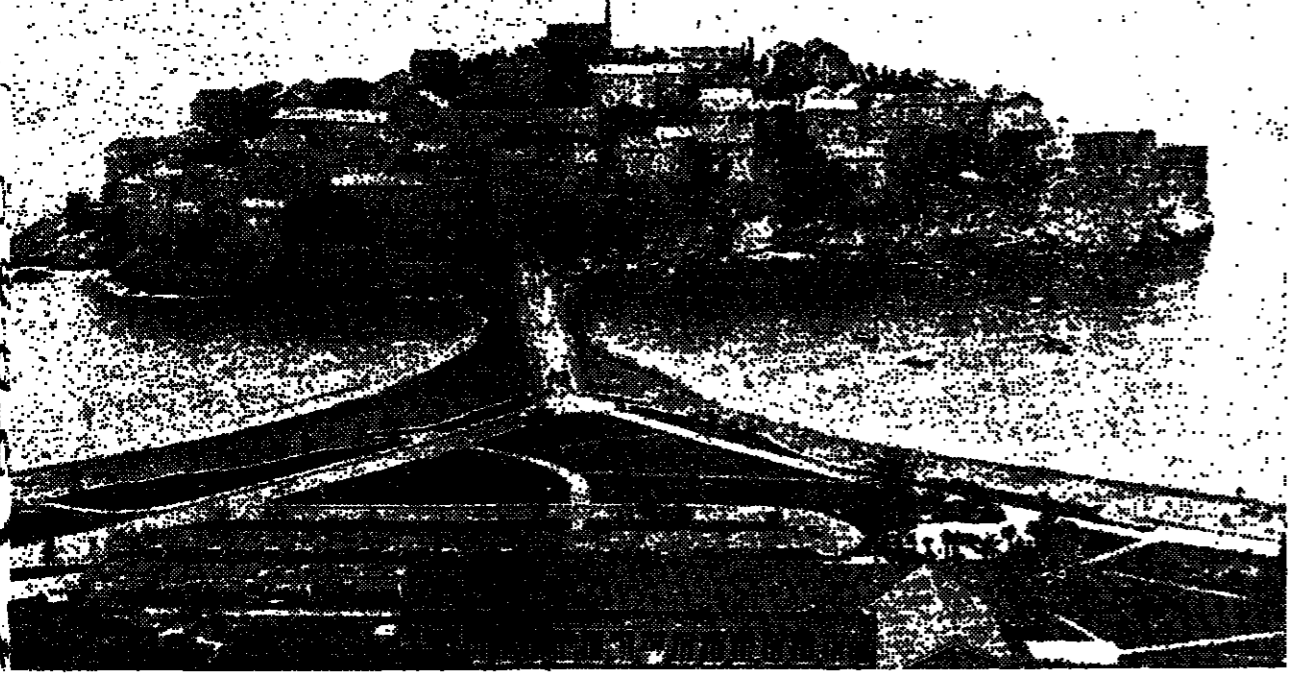
Rising trade deficit forces more borrowing abroad

VIA'S DETERIOR- reigned position one of the main fac- ing the authorities to current round of re- aimed at damping economy generally mand for imports in

been progressing as quickly or as well as originally hoped. They have already been dragging on intermittently for more than a year and with a new round of stagflation on the horizon the chances of a significant break-through do not look too promis- ing.

Trade with the developing countries is stagnating at around 15 per cent of the total - as against the 25 per cent target in the current five-year plan - while Comecon accounts for around 34 per cent. Comecon takes 43 per cent of Yugoslav exports and 29 per cent of Yugoslav imports come from this area.

or at least drive a hard counter- trade bargain where possible. Suppliers of capital goods will also be asked to include a higher proportion of Yugoslav made goods in their equipment and be willing to examine the possibility of co-operation in third country contracts.



Tefan, jewel of the Montenegrin coast, miraculously survived the earthquake unscathed - save for the roof of the church, which collapsed

Obliged

This proportion is already as high as Yugoslavia wants to see but it may be obliged to increase Comecon trade further - particularly as the recently agreed multi-national tariff reductions reduce the already limited preference accorded to Yugoslav goods in the EEC market under the generalised system of preferences.

Hitherto the self-manage- ment communities of interest for foreign economic relations, which have been established in all republics and provinces as the bodies responsible for en- suring the balance of payments targets, have not worked as efficiently as expected. There is still some confusion of roles between the communities at a local or republican level and the federal secretariat for foreign trade, and the federal chamber of the economy.

Understandably Yugoslavs are worried, especially as they face a higher oil bill and the sort of resurgence of protectionism which could well intensify if or rather when another round of stagflation hits the world economy.

The hope is that exporters will grasp the nettle and seek to ease the foreign exchange situation by increasing their own foreign currency earnings instead of relying too heavily on the more profitable domestic market which they have tended to do over the last two years.

Measures to reduce energy bill

YUGO- crisis became a many Yugoslavs last ydro power capacity seriously cut by hen a sudden cold raised demand and he difficulties of munit transporting it to ons. The result was power cuts which major cities and wide areas of the

roduced a number of fuel saving measures, raised the price of petrol and petroleum products and electricity and gas tariffs. Central heating will also be reduced by two degrees. These measures are expected to save up to 300,000 tons of petrol and 500,000 tons of derivate annually. But the main consumer is the electricity generat- ing industry which uses 7m tonnes of heavy fuel oil annually.

in Kosovo which have over 2bn Europe. Apart from the U.S. industry the Soviet Union, Canada and West Germany have all expressed their interest in participating in the development of Yugoslavia's nuclear programme. The final choice of a partner will depend very largely on the amount of design and construction work which can be sub-contracted to Yugoslav enterprises.

Major Yugoslav energy consumers are also being pressured to set aside funds for the finance of power projects. But Yugoslavia is also turning to the nuclear option as well and the first nuclear power station, under Westinghouse licence, is being built at Krsko on the Slovenian-Croatian border as a joint venture by the two republics. Plans to build a second nuclear station on an island near the port of Zadar, have aroused strong protests from what is probably the only vocal anti-nuclear lobby to be heard in a socialist country.

Ban

Now the Federal Government has proposed a ban on construction of new oil-fired power stations, except those already started before the April 15 1979 cut-off date. The refineries have also been ordered to change their product mix and reduce the percentage of heavy fuel oil they produce vis a vis lighter distillates.

At the same time a major effort will now go into speeding up the development of new and existing coalfields and the expansion of both hydro-electricity and coal burning thermal power stations. One of the most ambitious projects is a \$4bn scheme to build seven or eight 600 MW power stations on the coal fields.

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BY ANY standards the creation of a modern socialist Yugoslavia out of the hotchpotch of formerly feuding nations, religious and ethnic groups which inhabit this once backward Balkan country is a political achievement of a very high order.

Yugoslavia as such has existed since the end of World War I, which swept away the Hapsburg, Ottoman and Romanov empires which had fought for supremacy in the Balkans for generations. But in the eyes of the Communist partisans who took power at the end of World War II the pre-war Yugoslav State was too centralised and too Serb-dominated to create either a viable Yugoslavia or a national sense of unity.

This suspicion of centralism and the belief that the Yugoslav pattern had to be one of "unity in diversity" was one of the factors behind the Yugoslav Communist Party's rejection of the Soviet-inspired model in 1948. Since then the process of devolving economic power to self-managing enterprises and political power to the six republics and two autonomous provinces has continued apace.

The path has not been smooth. In 1971 an outbreak of what is now termed "nationalist euphoria" broke out in Croatia

and was first suppressed and then defused by massive constitutional reforms enshrined in the 1974 constitution.

The new constitution gives equal rights to all the six republics—Serbia, Slovenia, Croatia, Bosnia-Herzegovina, Macedonia and Montenegro—and the two autonomous provinces—Vojvodina and Kosovo—irrespective of the large differences among them in wealth and population.

Thus each republic and autonomous province sends one representative to the nine-man collective State Presidency, which is the highest executive body. Similarly the republics send three, and the provinces two, representatives to the 24-man collective Presidency of the League of Communists Central Committee, the highest party organ.

At the same time the republics have their own separate Parliaments and institutions and are responsible for a wide range of services. They even have responsibility for their own balance of payments.

Throughout Yugoslavia the six nations and 18 linguistic, cultural, religious and other groups have rights of self-expression—including such groups as the gypsies, who have their own flag and are probably better treated than anywhere else in Europe.

This devolution of power and responsibility on a political level is matched by the powers possessed by the self-managing enterprises which form the basis of the economic system.

This leaves foreign policy, defence and the currency as the main areas of Federal responsibility. Overall equilibrium depends on an infinitely complex process of inter-republican and inter-enterprise discussions which are organised on a system of elected delegates who are mandated to represent the views of their particular constituency—whether economic, social or political.

### League

Apart from the army and the security forces, the other main Yugoslav-wide body is the League of Communists—although even this is also organised on a republican and provincial basis with the same kind of collective leadership as functions at the Federal level.

Under this highly complex and original system Yugoslavia has managed not only to develop politically and socially but has also gone through a profound process of economic change. Although the average income of Slovenia is still nearly seven times that of Kosovo, the spread of educa-

tion, construction of a modern road, railway and air network, television and the development of a consumer society have done much to even out many of the enormous cultural differences which formerly existed.

The republics contribute nearly 3 per cent of their income in the form of loans and credits to various regional development funds. Some YD27.8bn, around \$1.4bn, will be spent this year on projects aimed at bridging the wide gap between the industrial north and formerly backward southern regions.

As Italy and other countries write Yugoslav on the entry line in their passport asking their nationality. But the freedom to remain, say, a Croat or a Serb or a Moslem within federal Yugoslavia is probably one of the reasons why it has been possible for Yugoslavia to show itself to the world as a practical example of how multi-

### NATIONAL INCOME 1977 (\$m)

Slovenia	3,583
Croatia	2,362
Vojvodina	2,253
Serbia	1,775
Montenegro	1,347
Bosnia-Herzegovina	1,332
Macedonia	1,312
Kosovo	561
Per capita income for Yugoslavia (1978)=\$1,926	

racial and multi-lingual societies can prosper—net by suppressing but by respecting the differences.

The articles which follow describe some of the characteristics of Yugoslavia's main component parts.

A.R.

## Serbia

MORE THAN one in three of Yugoslavia's 22m inhabitants is a Serb and giving them a fair share in the running of Yugoslavia without causing fears of domination to arise among the other nationalities and ethnic groups has always been a somewhat difficult task.

Only about 6m out of a total 8m Serbs actually live in Serbia which houses the federal capital Belgrade and covers most of Eastern Yugoslavia as far as Macedonia. Large Serb minorities live in Croatia and Bosnia-Herzegovina in particular. At the same time Serbs are the largest single group in the Vojvodina, the flat bread basket of Yugoslavia, but are outnumbered four to one by Albanians in Kosovo, the Albanian-speaking province to the south east. Vojvodina joins on to the great Hungarian plain and many of its inhabitants are ethnic Hungarians, Croats, Romanians, Slovaks, Ukrainians and those remnants of the former large ethnic German and Jewish minorities who remained after the last war.

By making Vojvodina and Kosovo autonomous provinces the policy has been to respect their cultural and ethnic diversity while at the same time cutting down the size of Serbia proper in the least offensive manner.

Although the largest and most populous state in the Yugoslav federation Serbia's per capita income at \$1,776 last year is below the national average of \$1,920.

But Serbia itself is also

### Demands

divided up into a relatively prosperous north around the capital Belgrade while incomes steadily drop as one moves into the predominantly peasant farming south. This area, comprising over 40 per cent of the territory and 26 per cent of the population, receives aid from Serbia's own regional development fund in addition to federal funds. At the same time Vojvodina enjoys a per capita income of \$2,253 which places it well above the national average thanks to the fertility of its farming land which provides a base not only for successful peasant farming but also large agro-businesses and a thriving food processing and agricultural machinery and other industries. It also produces oil and gas and exploration is being speeded up in the hope of reducing Yugoslavia's dependence on imports.

Kosovo on the other hand is the poorest region in Yugoslavia with a per capita income of \$561 in spite of the fact that 30 per cent of Yugoslav development aid and loans goes to this province. The result can be seen most clearly in the provincial capital of Pristina which boasts many new factories and has been largely re-built and expanded to accommodate the demands of a rapidly rising population.

Serbia has made considerable efforts to industrialise in recent years and several of the country's largest enterprises are based here. Crvena Zastava at

Kragujevac south of Belgrade for example is Yugoslavia's largest car and truck company. It is currently involved in a large scale expansion in co-operation with FIAT with whom it has been working closely for ever two decades. Serbia is also rich in minerals and the Bor copper mines are among the largest in Europe. This mineral wealth is also the basis of a thriving metallurgical and manufacturing industry with cable factories, copper and aluminium rolling mills. The importance of the metallurgical sector will be increased by the new steel plant and rolling mills to be built by Davy Loewy for the Smederevo metallurgical combine.

Nis, halfway between Belgrade and the Macedonian capital of Skopje, is also developing into one of the main centres of the electronics industry. It has agreements with Honeywell and several other companies.

But Serbia, along with all the other parts of the country, is now having to shelve several of its long term infrastructure investments, or at least to slow them down until the economic climate improves.

Thus work is slowing down on the much needed motorway through to the border with Greece and on reorganisation and re-routing of the Belgrade railway network, including construction of a new railway station. Two sugar refineries and other industrial projects have also been held up by lack of funds.



The ancient walled town of Dubrovnik on the Adriatic coast—a major tourist centre

## Slovenia

Ever since the birth of modern Yugoslavia, the Slovenes have represented an element of political and social stability. Thrifty and industrious, emotionally stable and better educated than their fellow South Slavs, they are occasionally called "the Swiss of Eastern Europe." Roman Catholic and using the Latin alphabet, the Slovenes speak a language that differs considerably from that spoken by the Serbs and Croats.

Both in the inter-war period and through the centralist phases of the Tito era, the combination of such factors as the geographical distance from Belgrade, the difference in language and a shrewd political leadership combined to preserve a surprising degree of internal autonomy. Further more, Slovenia is the one republic without internal national or minority problems because almost 96 per cent of the population are Slovenes. The fact that Slovenia is a pace-maker of economic progress has also been due to such factors as its proximity to Italy and Austria, the tradition of highly developed and specialised animal farming, orchards and vineyards and last but not least a relatively high cultural and technological level. According to the 1971 census, illiterates made up 15 per cent of the Yugoslav population (over ten years old). But in Slovenia the percentage was a mere 1.2 per cent.

negotiating the setting up of new ventures in Europe, Africa and Asia.

Gorenje is of course in its respects unique. But so Slovenia, which, though accounting for a mere 8 per cent of the Yugoslav territory and per cent of the total population provides a disproportionately large segment of the country's production and exports. It turns out 17 per cent of Yugoslav GNP which is almost as much as the combined G of two other republics—Bosnia-Herzegovina and Macedonia. Even these figures do not give a complete picture for it should also take into account such factors as quality, design and packaging. No wonder Slovenia ships about 60 per cent of its exports to West Europe and North America, against 40 per cent for the country as a whole. Slovenia's aggregate exports 27 per cent of all Yugoslav exports to Western Europe and one-fifth of shipments to North America.

Such large concerns as Lit (electronics), Litostroj (engineering), or Metalka (export and refining company) are today well known names in European industry commerce.

One in three joint commercial ventures with foreign firms is operated by Slovene enterprises. With exports this set to increase by 8 per cent while imports only by 4.5 per cent. It is hoped that the 50 per cent of imports covered through ports will rise from 62 to 70 per cent. Slovenia is also only Yugoslav republic with no unemployment on the contrary a rising demand for "imported" labour. It has had to import all 150,000 workers from other republics.

EXPORT

## Bosnia/Herzegovina

MODERN SARAJEVO, capital of the Republic of Bosnia-Herzegovina, is a far cry from the dusty provincial town in which Gavril Princip fired that fateful shot which was to ignite World War One.

Now it is a throbbing industrial city, choked with smog in winter, but still unmistakably the product of an extraordinarily rich and complex religious, cultural and ethnic mix. Historically this was where east and west, Hapsburg and Ottoman meet. It is reflected today not only in the mosques and minarets chiseled with synagogues and both Catholic and orthodox churches, it can also be seen in the people.

Out of a total population of just over 3m at the last census in 1971, 1.3m described themselves as Moslem, 1.38m as Serbs and over 770,000 as Croats, plus the usual sprinkling of minorities and 44,000 people who described themselves as Yugoslavs, that is to say people of such mixed antecedence as to defy any other description.

But the word Moslem requires some definition too. A Moslem with a small m is someone who practises the Islam faith. A Moslem with a capital M is someone of Slav origin whose ancestors were converted to Islam during the Turkish rule.

The distinction is made because belonging to the officially recognised Moslem nation does not mean that the person concerned is necessarily a practising Moslem. It is interesting to note however that Moslems within Yugoslavia have not been immune to the general resurgence of Islam in recent years and steps have been taken to increase Moslem representation in both political and social life.

Bosnia-Herzegovina used to be one of the least developed parts of Yugoslavia and being the central battlefield of the national liberation war for four years it was completely devastated in 1945. It has probably made the biggest progress of all Yugoslav republics over the past three and a half decades. With the assistance of other republics, but mainly through

its own efforts, it has built the basic infrastructure, developed a modern industrial sector, re-organised its agriculture and made big strides in culture.

Where only small-gauge railways existed there are now normal gauge electrified lines connecting all industrial centres. At Ploce, a Dalmatian town on the territory of Croatia, Bosnia has developed its own port integrated in the Bosnian transport system. Where there was no concrete or asphalted road there are now several thousand kilometres of modern roads, connecting all communes of the republic. The construction of the first motorway is in progress, partly financed by the IBRD.

The biggest iron and steel complex in Yugoslavia is at Zenica, in Bosnia, with close to 40,000 workers. Its iron ore mines also supply other domestic iron and steel complexes, coking plants, several iron and steel mills, rolling mills and other processing units. Annual production approaches 2m tonnes of steel and the same quantity of rolled products.

### Forests

Bosnia-Herzegovina is also the home of Sipad, Yugoslavia's largest forest and timber products industry with some 65,000 workers. It exploits 23 per cent of all Yugoslav forests and accounts for a high percentage of various semi-finished and finished wood products. Sipad has also been one of the biggest Yugoslav exporters, selling a quarter of its output abroad.

Energyinvest is another firm which deserves a mention. It has a reputation as the first Yugoslav conglomerate. It covers a wide range of activities, from oil and gas exploration and processing, and non-ferrous metals exploitation to manufacturing of electrical and processing equipment. Energyinvest has been a successful exporter and is in a way a multinational corporation, with several firms abroad.

UNIS of Sarajevo is another major industry which manufac-

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# YUGOSLAVIA V

## Montenegro

**THQUAKE** which hit on Easter Sunday 100 people, left some temporarily homeless destroyed more than republic's industrial infrastructure. But Montenegro fear that in the greatest blow been to the culture of their secretly nation.

he population of whom only some actually Montenegro is the of Yugoslavia's six But it has played a history of the south e out of all proper size. Once a tiny ruled over by a op. Montenegro kept resistance alive for while the rest of the minsla was under le. ro's struggle against was immortalised by a sonnet: "O mong people! Rough of freedom beating back the Turkish Islam for 500 t Tsernagora!" Gladly impressed, that "the traditions go exceed in glory arathon and Thermo- all the war traditions."

For-like traditions of found physical ex-villages perched on the mountain" and coastal towns like ra, and Ucinj. The Montenegro, they gave beautiful coastline historic appeal—but transformed by an lasting 80 seconds, boasts a royal palace and half a dozen former legations, the historical leftovers of an age when the Princes of Montenegro had diplomatic relations with Russia, the U.S., and Britain.

Today, many of the legations are neglected, their ornate facades uncare for and crumbling. The British legation, which still contains furniture supplied by the 19th century equivalent of the 19th century residents of old

## Rubble

In the village of Ljimani, which hangs to a cliff above the Japanese print-like surface of Lake Skadar, a young peasant surveyed the heap of limestone rubble to which his house had been reduced by the earthquake. "This is now a dead village. Nobody will ever live here again," he remarked.

The fatalism is all the greater because of memories of what Montenegro once was. The echoes of the past are strongest in the old Montenegrin capital of Cetinje, situated on a 2,000-foot high plateau beneath Mount Lovcen. At first glance an austere, provincial town, it boasts a royal palace and half a dozen former legations, the historical leftovers of an age when the Princes of Montenegro had diplomatic relations with Russia, the U.S., and Britain.

Today, many of the legations are neglected, their ornate facades uncare for and crumbling. The British legation, which still contains furniture supplied by the 19th century equivalent of the 19th century residents of old

have been taken over by squatters.

While Montenegrins are now described as a separate nationality in Yugoslav censuses, historically they considered themselves Serbs—and played a vital role in preserving Serbia's fighting spirit. By contrast, it was the Serbs of the Vojvodina who provided the intellectual stimulus by virtue of their links to the Austro-Hungarian empire.

As an English historian, H. W. V. Temperley, once put it: "The Serbs of Serbia were saved from despair by the Serbs of Montenegro and from ignorance by the Serbs of Vojvodina."

Montenegro played a similar role during the Second World War when its mountain fastnesses became the centre of resistance by Marshal Tito's Communist partisans to Nazi occupation. After the war, in one of those ebbs and flows in population between mountain and plain that are so characteristic of Balkan history, the victorious Montenegrin partisans took over many of the best jobs in the Federal capital, Belgrade.

The influence of Montenegrins within the Federal administration has been declining in recent years with the gradual replacement of partisans by technocrats in key positions.

## Macedonia

ONCE THE essence of what Victorian politicians called "the Eastern question" Macedonia has dropped out of the newspaper headlines in the West in recent years. But it has remained a thorny and recurring issue in Yugoslav-Bulgarian relations—and by extension Yugoslav-Soviet relations.

Put simply, Yugoslav politicians fear that what they regard as Bulgaria's historic grudge at being deprived of much of Macedonia could provide the Kremlin with an ideal excuse for stirring up trouble in the Balkans after Tito's death. For their part, the Bulgarians have accused the Yugoslavs of interfering in their internal affairs by insisting that they recognise the concept of a Macedonian nation.

At stake is an exceptionally beautiful land of lakes and mountains stretching across three countries — Yugoslavia, Bulgaria and Greece. With its wonderfully clear water and pinkish trout, Lake Ochrid in Yugoslav Macedonia has become one of the most popular tourist spots in the Balkans. Perfect medieval monasteries full of fine frescoes nestle beneath the snowcapped mountains that rise up along the Albanian border.

Over the past year, Bulgaria and Yugoslavia have accused each other of harbouring secret territorial claims and distorting history to their own advantage. In support of their arguments, each side has distributed book-cases full of pamphlets in four or five languages to a largely disinterested world press.

Reflecting the preoccupation with the past, the bitterest exchanges have been traded between two septuagenarian politicians, Mrs. Tsola Dragoy-

But it is still totally disproportionate to the Republic's size. A recent survey conducted by the Rand Corporation showed that while Montenegrins account for only 2.5 per cent of Yugoslavia's total population, they provide 10.3 per cent of the officers in the Yugoslav People's Army—and a staggering 19.3 per cent of the generals. Montenegro also has as many representatives in the policy-making LCY Presidium as Croatia—a republic with nine times the population.

Montenegro's political clout is one reason why the Republic has been able to attract so much investment since the war—diversifying its economy in the process from dependence on agriculture to industry and tourism. While 80 per cent of Montenegrins worked on the land in 1946, today the agrarian population has dropped to around 30 per cent.

Unfortunately for Montenegro, it was the richest and most developed part of the Republic which bore the brunt of the destruction caused by the earthquake on April 15 and a series of some 2,500 tremors and aftershocks. The modern port of Bar, Yugoslavia's main outlet to the southern Adriatic, lost two thirds of its equipment and the shipyard at Bijela on the Bay of Kotor was completely destroyed.

According to officials, between one third and one half of the buildings along the Montenegrin coastline have been either totally destroyed or heavily damaged. Around one half of the hotels in the Republic are now unusable—together with 90 per cent of the accommodation usually available for tourists in private homes.

## Priority

Senior Montenegrin officials are reluctant to give overall estimates of the damage caused by the earthquake, but the President of the Montenegrin Assembly, Budislav Soskic, recently estimated that the Republic would need several years to reach its previous level of economic development. He said priority would be given to building new houses since an estimated 40,000 people are still camped out under tents—a situation which has already led to considerable nervous tension and could become unbearable by winter.

Foreign aid has poured into Montenegro since the earthquake, with apparently the largest donation of a complete factory for building pre-fabricated homes and millions of dollars worth of medical equipment coming from the Soviet Union. Making the announcement, Soviet officials stressed

the traditional ties of friendship between Montenegro and Russia, which were once so strong that a Royalist Montenegrin minister used to boast: "Together with the Russians, we are 200 million people."

If, however, present-day Soviet leaders are hoping to gain anything more than gratitude from their gift to Montenegro, they are likely to be disappointed. Sitting in one of Titograd's crowded restaurants and indulging in his countryman's passion for conversation, a Montenegrin journalist explained that admiration for Mother Russia had its limits.

"The sentimental feelings are still there, of course—but they are often misinterpreted by foreigners who imagine that, of all the Yugoslav peoples, we would be the most likely to acquiesce to a Soviet take-over. In fact, Montenegrins are very different from Russians. At heart we're anarchist individualists—you know the saying, two Montenegrins three opinions—and we'd be the first to resist any outsider telling us what to do," he said.

Whatever the economic and cultural devastation wrought by the earthquake, the Montenegrins' love of independence is an attitude of mind which appears to have survived intact.

Michael Dobbs

cheva for Bulgaria and General Mihailo Apostolski for Yugoslavia. In her memoirs, Mrs. Dragoycheva, who is a member of the Bulgarian politbureau, recalled the medieval Bulgarian empire which stretched from the Adriatic to the Black Sea.

## Delegations

The memoirs were promptly denounced as "a forgery" by General Apostolski, president of the Macedonian Academy of Sciences, who himself accused Bulgaria of always seeking profit by hiding behind the coats-of-arms of a great power — first Tsarist Russia, then Nazi Germany, and now the Soviet Union. The Bulgarians, he fumed, "are trying to prove that it came to the Balkans ahead of the Slavs, that all of this belongs to them and that it is their historic goal to be the hegemonists in the Balkans."

Tentative attempts are now under way to take the heat out of the Macedonian issue with exchanges of high-level delegations between the two sides. It is of course in Yugoslavia's interest to settle the question once and for all in Tito's lifetime. Bulgaria too has an interest in a stable and prosperous Yugoslavia on its Western borders.

Such professionals of peaceful intent usually provoke ridicule among Yugoslav officials who, as far as Macedonia is concerned, are firm believers in the conspiracy theory of history. Nevertheless, it is true, as a Western diplomat in Sofia observed, that Yugoslavia can seem as much a threat to Bulgaria as the other way round.

According to this view, the quarrel over Macedonia (four wars have been fought over the

issue this century) now reflects the clash between two totally different systems of government. As a multi-national state, Yugoslavia is committed to devolution of decision-making, workers' self-management, and full minority rights. Bulgaria, on the other hand, has been trying to build a strong unitary nation-state and is committed to central planning.

Since the Second World War, Yugoslav policy towards its segment of Macedonia has been twofold: to do everything possible to inculcate the idea of Macedonian nationhood, and to raise the standard of living in what used to be one of the most impoverished corners of Europe.

Before the war, the region was merely regarded as the southern part of Serbia — a situation which led to considerable resentment against Belgrade among the local population, at least some of whom felt a closer affinity for Bulgaria.

As far as Yugoslavia was concerned, the Macedonian problem was solved when Marshal Tito decided to give the region republican status of its own. The result is that today the Yugoslav Republic of Macedonia has its own national assembly, government, language (in Bulgaria Macedonian is considered a sub-dialect of Bulgarian) and even orthodox church which broke away from the Serbian Orthodox Church in 1966.

Tito Yugoslavs can also point to the undeniable economic successes attained in their section of Macedonia since the war. One legacy of 500 years of Turkish rule is that many Macedonians still build high brick walls around their homes — a custom based on the desire to create private refuges away

from the avaricious demands of public officials.

The sense of stubborn fatalism, however, is gradually being eroded with the shift in population from the countryside to the town and increasing material wealth. With their sense of vibrant nationalism, Macedonian officials exude a self-confidence that is absent in some other parts of Yugoslavia.

Macedonia's population of 1.6 million provided many of the so-called gasterbeiter, or guest workers, who left Yugoslavia in the late 1960s and 70s to find work abroad, particularly West Germany.

Today many gasterbeiter are returning, bringing back with them new skills, values, and money. In the village of Vevchani near Lake Ohrid, for example, the pot-holed country lanes are lined with Mercedes and Volkswagens bought in West Germany.

Among the most important industrial plants are the Skopje iron and steel mills with planned production of one million tons of steel a year, a chemical works and bus factory also in Skopje, and a lead-zinc smelting mill in Titov Veles, and half a dozen textile factories. Tobacco plants in Prilep, Skopje, and Kumanovo produce over 20,000 tons of cigarettes made from Macedonian tobacco annually.

Michael Dobbs

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## Croatia

CROATIA, WITH its long Dalmatian coastline and now heavily industrialised Danubian hinterland, is a mixture of Mediterranean and central European influences combined by deeply Roman Catholic traditions. In the course of his recent tour of Poland, Pope John Paul II singled out both the Slovenes and the Croats as the first Slav peoples to be converted to Christianity way back in the VIIIth century.

Now of course Croatia is a socialist republic but one in which national traditions and national pride are never far from the surface.

Along with the rest of Yugoslavia, Croatia has recorded rapid economic growth in recent years. In a long report to the foreign press Mr. Jure Bilic, president of the Croatian parliament recently proclaimed that Croatia has never been so prosperous as now and that its share of the all-Yugoslav GNP has risen from 25 per cent to 27 per cent although its share of the total population is only 22 per cent.

Other figures have also been listed to show that there is no question of an exploitation of Croatia or a subordination of its interests to other considerations. Croatia is a major foreign currency earner. Though the trade balance shows a deficit of some \$200m, the overall external payments situation is characterised by a surplus.

With its magnificent Adriatic coast, lined by 1,180 smaller and larger islands, Croatia is a great power in Yugoslav tourism with earnings of \$800m per annum. The labourers from Croatia working abroad transfer a further \$1bn annually. However, like everyone else in Yugoslavia, with the possible exception of the thrifty Slovenes, the Croatians have

also been living beyond their means.

The party and government bodies issue almost daily calls to curb investments and cut expenditures coupled with pleas for higher productivity. The secretary of the Croatian Party, Mr. Milutin Batic said recently that "the situation was serious," and the party chairman, Mrs. Milka Planinc warned that wishes should not be confused with realities. Though the Republic last February decided to reduce investment in new projects this year by 40 per cent, stringent stabilisation measures are demanded in other spheres too. Meanwhile, despite a 4 per cent increase in employment, the number of workless will remain about 80,000.

The return of migrant workers is also a problem. This year for example an estimated 3,000 workers will find employment outside the country, but at the same time some 10,000 workers will return from abroad. This creates both economic and political problems.

The point is that Croatia has traditionally been the hotbed of nationalism and this also in certain periods was seen as a threat to Yugoslav unity. Well over half of the Croats live either abroad or outside Croatia in other republics. Some 3.5m live in Croatia proper, accounting for almost 80 per cent of the population. Serbs constitute 14 per cent with Slovenes, Hungarians, Czechs, Slovaks, and Ukrainians accounting for the rest.

Yet at the same time some 770,000 Croats live in Bosnia-Herzegovina together with Serbs and Moslems. There are also 138,000 Croats recorded in the autonomous province of Vojvodina, which belongs to Serbia. Last but not least about 1m Croats live permanently in the U.S. and Western Europe, while well over 250,000 are

migrant workers, primarily in Germany, Austria, France and Sweden.

The Croat minorities in neighbouring Hungary and Austria number some 90,000. The Croat problem can only be understood against this background and the memory of the Great Serbian domination in the interwar period. The feeling of hurt national pride infused such emotions into an essentially economically motivated battle for a higher slice of the all-Yugoslav cake in the late 1960s and early 1970s. The crisis culminated in the mass movement, led and manipulated by national-minded Communist leaders of the post-war generation. Their action was seen by Marshal Tito and the army high command as going beyond the permissible limits and posing an acute threat to Yugoslavia's future. The purge of thousands of party functionaries, youth leaders and intellectuals put an end to the period of "national euphoria."

## Prisoners

According to Mr. Bilic, there were "only" 93 political prisoners in jails last spring of whom 43 were so-called "serious cases." Evidently, these are extreme nationalists convicted or accused of preparing terror outrages.

Tourism, shipbuilding, electronics, chemicals, timber, textiles and food industries are the props to the economy. Particularly important is the fact that Croatia provides the bulk of the 4m tonnes of crude oil output and the refineries of the "INA" concern processed 14.5m tonnes last year. The fuel crisis and the rising spiral of crude oil prices coupled with the uncertainty concerning supplies from Iran, may adversely affect both the single largest joint venture so far concluded

Paul Lendvai



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As a partner in the social agreement on the ground-work of the development plan in the Yugoslav Republic of Slovenia for the 1976-1980 period, Iskra has undertaken to produce in this period of time, goods to the value of 40,000 million dinars and to realize an export value of U.S.\$ 500m. In the period 1976-1983 Iskra is expected to export products and know-how to the value of one billion dollars.

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NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated prices and net dividends are based on latest annual reports and accounts and, where appropriate, on half-yearly reports. Prices are calculated on the basis of net distributions, including dividends, but excluding any other distributions. Dividends are shown in pence, unless otherwise stated. Dividends are shown in pence, unless otherwise stated. Dividends are shown in pence, unless otherwise stated.

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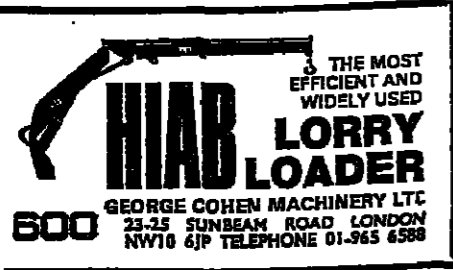
REGIONAL MARKETS

Table of regional markets including various regional stock exchanges with columns for market name, price, and other financial metrics.

OPTIONS 3-month Call Rates

Table of 3-month call rates for various options including various companies with columns for option name, price, and other financial metrics.





Left wing challenges Callaghan's control

BY PHILIP RAWSTORNE

LABOUR LEADERS will begin the massive task of overhauling the party's policies and organisation this week in an attempt to recover the electoral support lost at the General Election.

Carter's energy plea dominates Tokyo summit

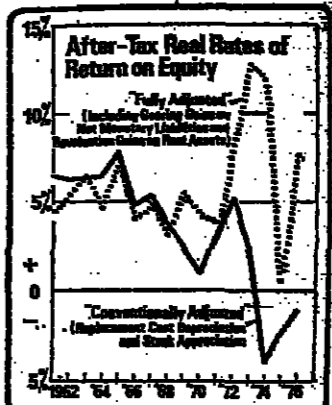
BY OUR FOREIGN STAFF

PRESIDENT CARTER has called for concerted action by the industrialised world to solve the energy crisis.

The real earnings conundrum

THE LEX COLUMN

As the equity market writs at the thought of 17 1/2 per cent inflation by the end of the year it is worth taking another look at the academic arguments going on over the valuation of equities.



It is only prudent of companies to seek—partly for greater retention—to read their gearing at times of uncertainty, and to build up the dividend cover to provide some protection against the sharp fluctuations brought about by rapid inflation.

Mrs Thatcher faces warning from TUC

BY CHRISTIAN TYLER, LABOUR EDITOR

THE PRIME MINISTER will be told by trade union leaders today that any industrial action mounted by unions to prevent job losses or increase pay offers in the coming months will be the fault of the Government, not of the TUC.

EEC move to review shipping policies

By Giles Merritt in Brussels

THE EUROPEAN Commission has begun moves to overhaul the activities of shipping conferences.

Europeans reject Caledonian plan to cut air fares

BY LYNTON McLAIR

BRITISH CALEDONIAN plans for low air fares on three European routes have been rejected by France, Belgium and Holland.

Railmen likely to call for 30% pay rise

BY PHILIP BASSETT, LABOUR STAFF

THE NATIONAL Union of Railwaymen, the largest rail union, is likely this week to approve a pay claim for increases in the lowest British Rail rate of more than 30 per cent.

UK oil output

Continued from Page 1

three African members: Algeria, Libya and Nigeria. They produce similar, light, low-sulphur crudes.

UK oil output

Continued from Page 1

and the Government is talking urgently with UK offshore operators with a view to increasing activity.

Weather

UK TODAY COOLER, with some showers and sunny intervals.

Table with columns for Worldwide weather forecasts, including locations like Algeciras, Algiers, Athens, etc.

THOMSON'S EQUITY & LIFE BROKERS Investment Gearing advertisement with detailed text and contact information.

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